Amadeus
Your technology partner

Amadeus IT Holding, S.A. and Subsidiaries

Consolidated Annual Accounts
for the year ended
December 31, 2011

(expressed in thousands of euros - KEUR)

Assets	31/12/2011	31/12/2010
Goodwill (note 7)	2,070,736	2,070,749
Patents, trademarks and licenses	302,899	299,440
Technology and content	1,300,212	1,206,889
Contractual relationships	174,093	134,603
Other intangible assets	1,207	613
Intangible assets (note 8)	1,778,411	1,641,545
Land and buildings	84,543	84,919
Data processing hardware and software	131,550	145,765
Other tangible assets	66,191	52,106
Tangible assets (note 9)	282,284	282,790
Investments in joint ventures and associates (note 10)	7,125	16,160
Other non-current financial assets (note 11)	16,424	44,364
Non-current derivative financial assets (note 11 and 21)	6,030	12,634
Deferred tax assets (note 22)	33,617	46,804
Other non-current assets (note 12)	13,442	12,693
Total non-current assets	**4,208,069**	**4,127,739**
Trade and other receivables	227,515	238,190
Trade accounts receivables (note 11)	203,674	179,298
Income taxes receivable (note 22)	23,841	58,892
Other current financial assets (note 11)	42,523	14,982
Current derivative financial assets (note 11 and 21)	8,791	8,765
Other current assets (note 12)	164,217	132,989
Cash and cash equivalents (note 11 and 25)	393,214	535,146
Assets classified as held for sale (note 14)	—	273,562
Total current assets	**836,260**	**1,203,634**
TOTAL ASSETS	**5,044,329**	**5,331,373**

(expressed in thousands of euros - KEUR)

Equity and liabilities	31/12/2011	31/12/2010
Share capital	4,476	448
Additional paid-in capital	895,317	891,638
Reserves	540,435	531,822
Treasury shares	(1,716)	(1,716)
Retained earnings	(929,335)	(843,954)
Profit for the year attributable to owners of the parent	729,491	136,802
Total capital and reserves	1,238,668	715,040
Available-for-sale financial assets	(6)	(5)
Cash flow hedges (note 21)	47,457	63,041
Exchange differences on translation of foreign operations	(13,211)	(12,515)
Unrealised actuarial gains and losses	(9,187)	(6,001)
Unrealised gains reserve	25,053	44,520
Equity attributable to owners of the parent	1,263,721	759,560
Non-controlling interest	2,469	7,705
Equity (note 16)	**1,266,190**	**767,265**
Non-current provisions (note 18)	40,109	38,409
Non-current financial liabilities	2,071,286	2,926,174
Non-current debt (note 11 and 17)	2,015,078	2,893,884
Other non-current financial liabilities (note 11)	42,109	30,586
Non-current derivative financial liabilities (note 11 and 21)	14,099	1,704
Deferred tax liabilities (note 22)	533,270	508,987
Other non-current liabilities (note 12)	115,427	52,853
Total non-current liabilities	**2,760,092**	**3,526,423**
Current provisions (note 18)	20,682	22,377
Current financial liabilities	441,586	369,453
Current debt (note 11 and 17)	226,494	193,512
Other current financial liabilities (note 11)	132,547	132,874
Interim dividend payable (note 3, 11 and 16)	77,960	—
Other current derivative financial liabilities (note 11 and 21)	4,585	43,067
Trade and other payables	482,193	485,261
Trade accounts payable (note 11)	460,646	479,602
Income taxes payable (note 22)	21,547	5,659
Other current liabilities (note 12)	73,586	65,478
Liabilities associated with assets classified as held for sale (note 14)	—	95,116
Total current liabilities	**1,018,047**	**1,037,685**
TOTAL EQUITY AND LIABILITIES	**5,044,329**	**5,331,373**

(expressed in thousands of euros - KEUR)

Statement of comprehensive income	31/12/2011	31/12/2010
Continuing operations		
Revenue (*)	2,759,080	2,593,588
Cost of revenue	(678,322)	(653,313)
Personnel and related expenses	(699,579)	(952,043)
Depreciation and amortization	(242,228)	(342,212)
Other operating expenses	(307,725)	(334,136)
Operating income	831,226	311,884
Interest income	4,632	3,948
Interest expense (note 24)	(199,821)	(290,569)
Fair value changes of financial instruments	16,850	44,716
Exchange gains / (losses)	9,851	(5,795)
Financial expense, net	(168,488)	(247,700)
Other income / (expense)	5,948	1,889
Profit before income taxes	668,686	66,073
Income taxes (note 22)	(213,374)	(11,893)
Profit after taxes	455,312	54,180
Share in profit / (loss) from associates and joint ventures accounted for using the equity method (note 10)	(1,599)	5,744
Profit for the year from continuing operations	453,713	59,924
Discontinued operations		
Profit from discontinued operations (note 14)	276,455	77,641
PROFIT FOR THE YEAR	**730,168**	**137,565**
Profit / (loss) for the year attributable to:		
Non-controlling interest	677	763
Owners of the parent from continuing operations	453,340	59,483
Owners of the parent from discontinued operations	276,151	77,319
Earnings per share (note 23)		
Basic and diluted from continuing operations	1.02	0.14
Basic and diluted from discontinued operations	0.62	0.19
Available-for-sale financial assets	(1)	(7,340)
Cash flow hedges	(15,584)	3,882
Exchange differences on translation of foreign operations	(696)	8,278
Actuarial gains and losses	(3,186)	(1,476)
Other comprehensive income / (loss) for the year, net of tax	(19,467)	3,344
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	**710,701**	**140,909**
Total comprehensive income for the year attributable to:		
Non-controlling interest	677	763
Owners of the parent	710,024	140,146

(*) Revenue includes the settlement of United Air Lines agreement (as detailed in note 24)

Consolidated Statement of Changes in Equity for the years ended December 31, 2011, and 2010
(expressed in thousands of euros - KEUR)

	Share capital	Additional paid-in capital, reserves and retained earnings	Treasury shares	Profit / (loss) for the year attributable to owners of the parent	Unrealized gains reserves	Non-controlling interests	Total
Balance at December 31, 2009	**365**	**(593,440)**	**(1,716)**	**272,543**	**41,176**	**3,434**	**(277,638)**
Total Comprehensive income for the year	—	—	—	136,802	3,344	763	140,909
Capital increase on Primary Offering of Shares (note 16)	83	909,917	—	—	—	—	910,000
Cost of issuance and listing	—	(23,420)	—	—	—	—	(23,420)
Cass B shares removal of preferential rights (note 16)	2,559	253,296	—	—	—	—	255,855
Class B shares acquisition (note 16)	—	—	(255,855)	—	—	—	(255,855)
Class B shares amortization (note 16)	(2,559)	(253,296)	255,855	—	—	—	—
Recognition of share-based payment (note 20)	—	3,058	—	—	—	—	3,058
Transfer to retained earnings	—	272,543	—	(272,543)	—	—	—
Acquisition of non-controlling interests (note 16)	—	(730)	—	—	—	(112)	(842)
Taxation on owners share contribution (note 22)	—	16,381	—	—	—	—	16,381
Other changes in equity	—	(4,803)	—	—	—	3,620	(1,183)
Balance at December 31, 2010	**448**	**579,506**	**(1,716)**	**136,802**	**44,520**	**7,705**	**767,265**
Total Comprehensive income for the year	—	—	—	729,491	(19,467)	677	710,701
Capital increase (note 16)	4,028	(4,028)	—	—	—	—	—
Payment of dividends (note 16)	—	(133,646)	—	—	—	—	(133,646)
Interim dividend payable (note 16)	—	(77,960)	—	—	—	—	(77,960)
Recognition of share-based payment (note 20)	—	7,700	—	—	—	—	7,700
Transfer to retained earnings	—	136,802	—	(136,802)	—	—	—
Acquisition of non-controlling interests (note 16)	—	(1,967)	—	—	—	(5,097)	(7,064)
Other changes in equity	—	10	—	—	—	(816)	(806)
Balance at December 31, 2011	**4,476**	**506,417**	**(1,716)**	**729,491**	**25,053**	**2,469**	**1,266,190**

(expressed in thousands of euros - KEUR)

	31/12/2011	31/12/2010
Cash flows from operating activities		
Operating income continuing operations	831,226	311,884
Operating income from discontinued operations (note 14)	15,859	35,894
Adjustments for:		
Depreciation and amortization continuing operations	242,228	342,212
Depreciation and amortization discontinued operations (note 14)	—	613
Depreciation and amortization included in capitalization	(3,582)	(3,303)
Operating income before changes in working capital, net of amounts acquired	1,085,731	687,300
Accounts receivable	(54,832)	56,023
Other current assets	(38,007)	(12,940)
Accounts payable	40,593	(18,969)
Other current liabilities	4,256	(2,898)
Other long-term liabilities	65,572	63,199
Cash provided from operating activities	1,103,313	771,715
Taxes paid	(123,255)	(71,462)
Net cash provided from operating activities	980,058	700,253
Cash flows from investing activities		
Additions to tangible assets	(44,281)	(44,118)
Additions to intangible assets	(268,370)	(208,207)
Investment in subsidiaries, associates and joint ventures, net of cash acquired	(4,150)	(8,805)
Interest received	4,447	3,426
Sundry investments and deposits	(1,972)	(32,450)
Loans to third parties and affiliates	(10,021)	(1,756)
Cash proceeds collected - derivative agreements	3,063	5,157
Cash proceeds paid - derivative agreements	(2,195)	(1,243)
Disposals of sundry investments and loans	504	14,715
Dividends received	5,997	3,313
Proceeds obtained from disposal of fixed assets	240	5,799
Proceeds obtained from disposal of subsidiaries	398,589	23,459
Proceeds obtained from disposal of associates	11,815	—
Net cash used in investing activities	93,666	(240,710)
Cash flows from financing activities		
Proceeds from issue of equity shares	—	910,000
Payments for share issue costs	—	(33,457)
Payments for the acquisition of non-controlling interest in subsidiary	(7,064)	(842)
Proceeds from borrowings	3,229,568	912,247
Repayments of borrowings	(4,111,560)	(2,197,162)
Interest paid	(89,224)	(167,683)
Dividends paid	(134,264)	(1,402)
Cash proceeds collected - derivative agreements	12,172	18,236
Cash proceeds paid - derivative agreements	(106,097)	(143,702)
Payments of finance lease liabilities and others	(25,184)	(16,791)
Net cash used in financing activities	(1,231,653)	(720,556)
Effect of exchange rate changes on cash and cash equivalents	202	1,054
Net increase in cash and cash equivalents	(157,727)	(259,959)
Cash and cash equivalents net at beginning of year (note 25)	550,716	810,675
Cash and cash equivalents net at end of year (note 25)	**392,989**	**550,716**

Index

1. General information and activity

Amadeus IT Holding, S.A. (formerly known as WAM Acquisition, S.A. and hereinafter "the Company"), was incorporated on February 4, 2005, and registered at the Companies Register of Madrid. Its registered office is in Madrid, Salvador de Madariaga Street, 1.

The Company's corporate purpose, as set out in article 2 of its by-laws, is the following:

a) transfer of data from and/or through computer reservation systems, including offers, reservations, tariffs, transport tickets and/or similar, as well as any other services, including information technology services, all of them mainly related to the transport and tourism industry, provision of computer services and data processing systems, management and consultancy related to information systems;

b) provision of services related to the supply and distribution of any type of product through computer means, including manufacture, sale and distribution of software, hardware and accessories of any type;

c) organization and participation as partner or shareholder in associations, companies, entities and enterprises active in the development, marketing, commercialisation and distribution of services and products through computer reservation systems for, mainly, the transport or tourism industry, in any of its forms, in any country worldwide, as well as the subscription, administration, sale, assignment, disposal or transfer of participations, shares or interests in other companies or entities;

d) preparation of any type of economic, financial and commercial studies, as well as reports on real estate issues, including those related to management, administration, acquisition, merger and corporate concentration, as well as the provision of services related to the administration and processing of documentation; and

e) acting as a holding company, for which purpose it may (i) incorporate or take holdings in other companies, as a partner or shareholder, whatever their nature or object, including associations and partnerships, by subscribing to or acquiring and holding shares or stock, without impinging upon the activities of collective investment schemes, securities dealers and brokers, or other companies governed by special laws, as well as (ii) establishing its objectives, strategies and priorities, coordinating subsidiaries' activities, defining financial objectives, controlling financial conduct and effectiveness and, in general, managing and controlling them.

The direct or, when applicable, indirect performance of all business activities that are reserved by Spanish law is excluded. If professional titles, prior administrative authorizations, entries with public registers or other requirements are required by legal dispositions to perform an activity embraced in the corporate object, such activity shall not commence until the required professional or administrative requirements have been fulfilled.

Amadeus IT Holding, S.A. is the parent company of the Amadeus Group ("the Group"). The Group is a leading transaction processor for the global travel and tourism industry, providing advanced technology solutions to travel providers and travel agencies worldwide. Its worldwide data network and database of travel information are used by travel agencies and airline sales offices. Today, travel agencies and airline offices can make bookings, with airlines, hotel chains, car rental companies and groups of providers such as ferry, rail, cruise, insurance and tour operators through the Amadeus system. The Group provides this distribution services ("Distribution") through a computerized reservation system ("CRS") and through its e-commerce channel of distribution. Additionally, the Group provides information technology ("IT Solutions") services and solutions mainly to the airline industry, including inventory management and passenger departure control.

The Company's shares are traded on the Spanish electronic trading system ("Continuous Market") on the four Spanish Stock Exchanges (Madrid, Barcelona, Bilbao and Valencia). The Company's shares form part of the Ibex 35 index.

2. Basis of presentation and comparability of the information

a) Basis of presentation

i) General Information

The accompanying consolidated annual accounts have been prepared in accordance with International Financial Reporting Standards as adopted by the European Union ("IFRS-EU"), applicable for the year ended December 31, 2011, and with the regulation issued by the Spanish Stock Exchange ("Comisión Nacional del Mercado de Valores"), in particular Circular 1/2008 from January 30, in relation to the financial information for the six months periods applicable to companies listed in organised markets, the interim management report, and when applicable the quarterly financial reports. The issue of these financial statements was authorized for issue by the Board of Directors of the Company on February 23, 2012.

The presentation currency of the Group is the Euro. The statement of financial position is presented with a difference between current and non-current items, and the statement of comprehensive income is presented by nature of expense. The presentation by nature highlights better the different components of financial performance of the Group and enhances predictability of the business. The Group decided to prepare the statement of cash flows by applying the indirect method.

The Group presented negative working capital in the year ended as of December 31, 2011 which given the industry in which the Group operates and its financial structure, is not an unusual circumstance, and does not present an impediment for the normal development of its business.

ii) Use of estimates

Use of estimates and assumptions, as determined by Management, is required in the preparation of the consolidated annual accounts in accordance with IFRS-EU. The estimates and assumptions made by management affect the carrying amount of assets and liabilities. Those with a significant impact in the consolidated annual accounts are discussed in different sections of this document.

a) Estimated recoverable amounts used for impairment testing purposes (notes 7, 8 and 9)
b) Provisions (note 18)
c) Pension and post-retirement benefits (note 11)
d) Income tax liabilities (note 22)
e) Cancellation reserve (note 11)
f) Doubtful debt provision (note 11)
g) Share-based payments (note 20)

The estimates and assumptions are based on the information available at the date of issuance of the consolidated annual accounts, past experience and other factors which are believed to be reasonable at that time. The actual results may differ from the estimates.

b) Comparison of information

For comparative information purposes, the Group presents, together with the amounts included in the consolidated statement of financial position, the consolidated statement of comprehensive income, the consolidated statement of changes in equity, and the consolidated statement of cash flows at and for the years ended December 31, 2011, and 2010. The Group presents comparative information in the notes when it is relevant to understand the current period's financial statements.

(expressed in thousands of euros - KEUR)

The presentation and classification of certain line items in the notes to the annual accounts have been revised and comparative information has been reclassified accordingly.

c) Consolidation scope

The Appendix to these consolidated annual accounts lists the subsidiaries, associates and joint-ventures in which the Group has direct or indirect holdings at December 31, 2011, and 2010, as well as the consolidation method applied in each case.

The Group effectively sold on April 29, 2011, indirectly through its subsidiary Amadeus IT Group S.A., 27% shares of Topas CO. Ltd. (note 14).The Group effectively sold on June 30, 2011, through its subsidiary Amadeus IT Group S.A., 100% of the capital of Opodo Ltd and its subsidiaries after the clearance to the transaction received from the European Commission (competition authority), as detailed in note 14.

3. Proposed appropriation of the parent company´s result

The Board of Directors will submit to the General Shareholders´ Meeting for approval, a gross dividend of EUR 0.37 per ordinary share carrying dividend rights, against 2011 profit for the year. Based on the above, the proposed appropriation of the results for the year ended December 31, 2011, is as follows:

	Euros
Amount for appropriation	
Net profit for the year	**324,021,738.84**
Appropriation to:	
Legal reserve	805,647.51
Other reserves	157,610,769.83
Dividends	165,605,321.50
Net profit for the year	**324,021,738.84**

On November 30, 2011 the Board of Directors of the Company approved the proposal for distributing an interim dividend of EUR 0.175 per existing share with dividends rights against profit of the year 2011. The dividend was paid in full on January 30, 2012, and therefore the complementary dividend to achieve the proposed final gross dividend amounts to EUR 0.195 per share with dividends rights.

(expressed in thousands of euros - KEUR)

In accordance with Article 277 of the Spanish Corporations Law, the following table shows the provisional statement obligatory issued by the Directors to substantiate the Company has sufficient liquidity at that time to distribute the interim dividend.

	KEUR
Net income after tax for the period (profit) as at October 31, 2011	325,436
Mandatory appropriation to reserves for the period 2011	(806)
Distributable income	**324,630**
Interim dividend proposed (maximum amount)	(78,000)
Cash and cash equivalents as at October 31, 2011	81
Cash and cash equivalents estimated as at January 30, 2012	**78,443**

4. Accounting policies

Adoption of new and revised International Financial Reporting Standards (IFRS)

- “Amendments to IAS 32: Classification of rights issues”. The effective date is for annual periods starting on or after February 1, 2010. Rights, options and warrants issued to acquire a fixed number of an entity’s own non-derivative equity instruments for a fixed amount in any currency are classified as equity instruments, provided the offer is made pro-rata to all existing owners of the same class of the entity’s own non-derivative equity instruments.
- “Revised version of IAS 24 Related Party Disclosures”. IAS 24 simplifies the disclosure requirements for government-related entities and clarifies the definition of a related party. The revised standard is effective for annual periods beginning on or after 1 January 2011, with earlier application permitted.
- “Improvements to International Financial Reporting Standards (2010)”. Amendments issued in 2010. The amendments are mostly effective for annual periods beginning on or after 1 January 2011, with earlier application permitted.

The adoption of the standards listed above has not resulted on a material impact on the consolidated financial statements. The new disclosures have been included within the relevant notes to the consolidated financial statements as necessary.

The following are interpretations issued by the International Financial Reporting Interpretations Committee which are effective for the first time in the current period:

- “Amendments to IFRIC 14 Prepayments of a Minimum Funding Requirement”. This amendment to IFRIC 14 has an effective date for mandatory adoption of 1 January 2011, with early adoption permitted for 2009 year-end financial statements. Applies in limited circumstances when an entity is subject to minimum funding requirements and makes an early payment of contributions to cover those requirements. The amendment permits such an entity to treat the benefit of such an early payment as an asset.

- IFRIC 19 "Extinguishing Financial Liabilities with Equity Instruments" which provides guidance on how to account for the extinguishment of a financial liability by the issue of equity instruments. These transactions are often referred to as debt for equity swaps. The interpretation is effective for annual periods beginning on or after 1 July 2010.

The Group will apply IFRIC 14 and IFRIC 19 if and when it enters into transactions within the scope of this interpretation.

IFRS and IFRIC interpretations issued not yet effective in the current period

The following standards have been issued but are not yet effective until annual periods beginning on or after the date indicated in each case and thus do not apply at the December 31, 2011:

- IFRS 9 “Financial Instruments”. The standard forms the first part of a three-part project to replace IAS 39 Financial Instruments: Recognition and Measurement with a new standard, to be known as IFRS 9 Financial Instruments. IFRS 9 will become mandatory to annual periods beginning on or after 1 January 2015, with early application permitted. The standard enhances the ability to understand the accounting of financial assets and reduces complexity. IFRS 9 uses a single approach to determine whether a financial asset is measured at amortised cost or fair value, replacing the many different rules in IAS 39. The approach in IFRS 9 is based on how an entity manages its financial instruments (its business model) and the contractual cash flow characteristics of the financial assets. The IASB and FASB have agreed to work together to reduce the differences in their respective classification and measurement models, they agreed to re-exposure the standard during 2012.

- “Amendments to IFRS 7 Financial Instruments: Disclosures”. Those amendments improve the disclosure requirements in relation to transferred financial assets. The amendments are effective for annual periods beginning on or after 1 July 2011, with earlier application permitted. The amendments will allow users of financial statements to improve their understanding of transfer transactions of financial assets (for example, securitisations), including understanding the possible effects of any risks that may remain with the entity that transferred the assets. The amendments also require additional disclosures if a disproportionate amount of transfer transactions are undertaken around the end of a reporting period.

- “Amendments to IAS 19 Employee benefits”. The amendments will provide a much clearer picture of an entity’s obligations resulting from the provision of defined benefit plans and how those obligations will affect its financial position, financial performance and cash flow. The amendments are effective for annual periods beginning on or after 1 January 2013, with earlier application permitted. The amendments require the recognition of changes in defined benefit obligations and fair value of plan assets when they occur, and accelerate the recognition of past service costs. It will require all actuarial gains and losses to be recognised immediately through other comprehensive income in order for the net pension asset or liability recognised in the consolidated statement of financial position to reflect the full value of the plan deficit or surplus.

- “Amendments to IAS 12 Deferred tax: recovery of underlying assets” provide an exception to the general principle in IAS 12 that the measurement of deferred tax assets and deferred tax liabilities should reflect the tax consequences that would follow from the manner in which the entity expects to recover or settle the carrying amount of its assets and liabilities for assets valued using the fair value model in IAS 40 Investment Property. The amendments are effective for annual periods beginning on or after 1 January 2012, with earlier application permitted.

- “Amendments to IAS 1 Presentations of items in other comprehensive income” will require to group together items within other comprehensive income that may be reclassified to the profit or loss section of the income statement. The amendments are effective for annual periods beginning on or after 1 July 2012.

- IFRS 10 “Consolidated financial statements”, IFRS 11 “Joint arrangements”, IFRS 12 “Disclosure of interest in other entities”, IAS 27 (Revised) “Separate financial statements” and IAS 28 (Revised) “Investment in associates and joint ventures”. This set of new and revised standards were issued in May 2011 and deal with the basis for consolidation, now defined as control with three elements: a) power over an investee, b) exposure, or rights, to variable returns from its involvement with the investee, and c) the ability to use its power over the investee to affect the amount of the investor's returns. Also defines joint arrangements that are classified as joint operations or joint ventures, depending on the rights and obligations of the parties in the arrangement. And finally the disclosures on subsidiaries, joint arrangements, associates and/or unconsolidated structured entities will be more extensive. The new and revised standards are effective for annual periods beginning on or after 1 January 2013, with earlier application permitted.

- IFRS 13 "Fair value measurement". The standard defines fair value, establishes a single source of guidance for fair value measurement and requires extensive disclosures about fair value measurement (quantitative and qualitative). The new standard is effective for annual periods beginning on or after 1 January 2013, with earlier application permitted.
- "Amendments to IAS 32 Offsetting financial assets and financial liabilities". The amendments will clarify the application of the offsetting requirements. The amendments are effective for annual periods beginning on or after 1 January 2014, with earlier application permitted.
- "Amendments to IFRS 7 Offsetting financial assets and financial liabilities: Disclosures". The new disclosures requirements enable users of the financial statements to better compare financial statements prepared in accordance with IFRS and US GAAP. The new requirements are effective for annual periods beginning on or after 1 January 2013.
- IFRIC 20 "Stripping costs in the production phase of a surface mine". The Interpretation clarifies when production stripping should lead to the recognition of an asset and how that asset should be measured, both initially and in subsequent periods. The Interpretation is effective for annual periods beginning on or after 1 January 2013, with earlier application permitted.

The adoption of most of the amendments and new and revised standards as mentioned above is expected to have no material impact on the financial statements of the Group; nevertheless it will result in more extensive disclosure on the financial statements.

Significant accounting policies

The main accounting policies used in the preparation of the consolidated annual accounts are as follows:

a) Principles of consolidation

The consolidated financial statements include within the scope of consolidation, all the subsidiaries and the Company. Subsidiaries are those entities over which the Company or one of our subsidiaries has control (defined as the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities). Subsidiaries are fully consolidated even when acquired with an intention of disposal.

Intercompany balances, transactions and gains and losses of the continuing operations are eliminated during the consolidation process. Transactions between continuing and discontinued operations that are expected to continue post sale are not eliminated from continuing operations in order to present the continuing operations on a basis consistent with the underlying trading.

Investments in associates, being those entities over which the Group has significant influence but which are not subsidiaries, and investments in joint-ventures, being investments jointly controlled with third parties, are accounted for by using the equity method except when these investments meet the "held for sale" classification. Gains and losses arising from transactions between the Group, and associates and joint-ventures have been eliminated to the extent of the Group's interests in the relevant entity. If the Group share of losses of an entity accounted for under the equity method exceeds its interest in the entity, the Group recognizes a provision for its share of the realized losses. The interest in an entity accounted for the equity method is the carrying amount of the investment in the entity together with any long-term interests that, in substance form part of the investor's net investment in the entity.

The financial statements of all our subsidiaries, associates and joint ventures, are prepared at the same financial year-end as the Company's, and the same accounting policies (IFRS-EU) are applied thereto.

b) Foreign currency transactions

Foreign currency transactions are accounted for at the exchange rates prevailing at the date of the transactions. Gains and losses resulting from the settlement of such transactions and from the translation at year-end of monetary assets and liabilities denominated in foreign currencies are recognized in the statement of comprehensive income within the "Financial expense, net" caption.

c) Currency translation

The stand-alone financial statements of each of the subsidiaries are presented in each subsidiary's functional currency. As the consolidated financial statements are presented using the Euro, the assets and liabilities for each subsidiary are translated into Euros at year-end closing rates; components of the profit or loss for the period are translated at average exchange rates for the year; and share capital, additional paid-in capital, and reserves are translated at historical rates. Any exchange differences arising as a result of this translation, for subsidiaries and investments in associates and joint-ventures, are shown together as a separate component of equity attributable to owners of the parent in the "Exchange differences on translation of foreign operations" caption. In the case of translation differences related to non-controlling interests, these are included in the non-controlling interests caption within equity.

d) Related parties

The Group considers the following as its related parties: its significant shareholders and controlled companies, subsidiaries, associates, joint-ventures and post employment benefit plans, key management personnel, members of the Board of Directors and their close family members, as well as other entities where the member of the Board of Directors is also a related party, when significant influence exists.

e) Cash equivalents

The Group classifies its short-term investments as cash equivalents when held for the purpose of meeting short-term cash commitments, the investments are highly liquid, readily convertible to known amounts of cash and subject only to an insignificant risk of changes in value. These short-term investments generally consist of certificates of deposit, time deposits, commercial paper, short-term government obligations and other money market instruments with maturity of three months or less. Such investments are stated at cost, which approximates fair value.

Bank overdrafts that are repayable on demand are included as a component of cash and cash equivalents for the purposes of presenting the statement of cash flows.

In the event that cash or cash equivalents were restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period, these assets are classified as non-current on the statement of financial position.

f) Goodwill and cash-generating unit impairment testing

Goodwill is measured as the excess of the cost of the business combination over the fair values of identifiable assets, liabilities and contingent liabilities acquired at the acquisition date. When settlement of the purchase consideration is deferred, the contingent consideration is measured at fair value at the acquisition date; subsequent adjustments to the consideration are recognised against the cost of the acquisition only to the extent that they arise from new information obtained within the measurement period (a maximum of 12 months from the acquisition date) about the fair value at the date of acquisition. All other subsequent adjustments to contingent consideration classified as an asset or a liability are recognised in profit or loss for the year. The carrying amount of investments in associates includes the related goodwill on these investments.

Then acquisition-related costs are accounted for separately from the business combination, generally leading to those costs being recognized as an expense in profit or loss as incurred.

Negative goodwill is not recognised but charged to the statement of comprehensive income within the "Other income/ (expense)" caption once the fair value of net assets acquired is reassessed.

When goodwill has been allocated to a cash-generating unit and the Group has disposed of an operation within that unit, goodwill associated with the disposed operation, is measured on the basis of the relative value with regards to the portion of the cash-generating unit retained, unless there is some other method that better reflects the goodwill associated with the operation disposed of. The attributable amount of goodwill is included in the determination of the gain or loss on disposal.

Goodwill is not amortized and is tested for impairment. Impairment testing is performed annually and whenever there is an indication that the carrying amount may not be fully recoverable. Impairment losses relating to goodwill cannot be reversed in future periods.

Goodwill is tested for impairment together with the assets corresponding to the cash-generating unit (or group of cash-generating units) that are expected to benefit from the synergies of the business combination. These assets will also include the intangible assets with indefinite useful life (such as the Amadeus Brand), to the extent that they do not generate separate cash inflows from other assets or group of assets. Thereby the carrying amount of the cash-generating unit is compared with the recoverable amount and any impairment loss is recognised in profit or loss.

The Group operates certain corporate assets, corresponding mainly to tangible fixed assets, which do not generate cash inflows that are independent from other assets or groups of assets. Therefore the carrying amount of these assets cannot be allocated on a reasonable basis to the individual cash-generating units to which goodwill is allocated. The carrying amount of the corporate assets is excluded from the impairment test of the separate cash-generating units. As such, the Group reviews that there is no impairment by comparing the recoverable amount of the smallest group of cash-generating units that include the corporate assets (Distribution and IT solutions), with the carrying amount of those cash-generating units (Distribution and IT Solutions) including the corporate assets.

g) Impairment of non-current assets

The carrying amounts of significant non-current assets are reviewed at each balance sheet date to determine if there is an indication of impairment. If such indication exists the recoverable amount is estimated. The recoverable amount is the greater of fair value less cost to sell and the value in use. In assessing the value in use, the estimated future cash flows are discounted to their present value, by applying an appropriate risk adjusted discount rate. As a result of this evaluation, an impairment loss is recognized when the carrying amount of an asset exceeds its recoverable amount, by reducing the carrying amount of the asset to its recoverable amount, with the corresponding charge to the statement of comprehensive income in the "Depreciation and amortization" caption. Future depreciation charges are adjusted for the new carrying amount for the asset's remaining useful life. A previously recognized impairment loss is reversed when new events or changes in circumstances indicate a change in the estimated recoverable amount. In such cases, the carrying amount of the asset is increased, not exceeding the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Impairment loss reversals are recognized in the statement of comprehensive income within the "Depreciation and amortization" caption. Future depreciation charges are adjusted to the revised carrying amount over the asset's remaining useful life.

h) Intangible Assets

Intangible assets are carried at cost less accumulated amortization and impairment losses, and reviewed periodically and adjusted for any decrease in value as noted in paragraph g). These assets include the following:

- Patents, Trademarks and Licenses – This includes the net cost of acquiring brands and trademarks either by means of business combinations or in separate acquisitions. It also includes the net cost of acquiring software licenses developed outside the Group for Distribution and IT solutions. When a brand is deemed to contribute to Group net cash inflows indefinitely, then it is treated as having an indefinite useful life. As such it would not be amortized until its useful life is determined to be finite. Impairment tests will be performed annually or whenever there are signs that suggest impairment. For the finite useful life of assets the amortization period will range between 3 to 10 years, the straight line method being the method applied for charging expense to the statement of comprehensive income within the "Depreciation and amortization" caption.

- Technology and Content – This caption includes the costs net of accumulated amortization of acquiring technology and content by means of acquisitions through business combinations, through separate acquisitions, or internally generated. These assets are the combination of software elements and travel content, the latter being obtained by Amadeus through its relationships with travel providers. This combination allows the processing of travel transactions (bookings) between supply (travel providers) and demand (travel agencies), and it makes the travel information available to users through the Amadeus System. It also includes the development technology of the IT solutions. Internally generated Technology and Content includes software applications developed by the Group. These costs are recognized as an asset once technical feasibility is established, it is reasonably anticipated that the costs will be recovered through future activities or benefit in future periods, and the cost of the assets can be measured reliably (see paragraph t).

  When the Group receives cash from customers to be used only to develop assets which the Group must then use to provide the customer with ongoing access to certain services, and if the Group determines that it controls the asset developed, the resulting asset is recognized as "Technology and Content" in the statement of financial position at cost.

  These assets are amortized by applying the straight-line method over an estimated useful life from 3 to 20 years, and within this category, those assets that were acquired through business combinations, are amortized using a straight-line method over an estimated useful life between 15 and 20 years; those associated to Amadeus IT technology are amortized in 20 years as the IT Industry model is for a very long period, and for the main components of the GDS technology the useful life estimated is 15 years due to the status of Amadeus reservation system and the technological gap perceived by the company over competitors. The customization of the software developed for certain airlines is amortized over an estimated useful life between 3 to 13 years.

- Contractual relationships – This includes the costs net of accumulated amortization of contractual relationships with Travel Agencies, Users and with travel providers, as acquired through business combinations, as well as capitalizable costs, related to travel agency incentives, that can be recognized as an asset. These latter assets relate mainly to upfront payments made with the objective of increasing the number of clients, or to improve the customer loyalty of the customer portfolio. They are instrumented through agreements with a term that is always over a year, in which the customer commits to achieve certain economic objectives. The agreements include penalty clauses applicable if those objectives are not met. The useful life of contractual relationships, has been determined by taking into consideration the contractual-legal rights, the renewal period and the technological lock-in period for these intangible assets. It has been determined to range over a period of 1 to 15 years. A straight-line method of amortization is applied, and tested for impairment to adjust the carrying amount to the achievement of the committed objectives (as indicated in paragraph g). And within this category, those assets that were acquired through the business combination are amortized using a straight-line method over a period between 8 and 15 years.

- Other intangible assets are amortized on a straight-line basis over 3 to 5 years.

Amortization expenses related to intangible assets are included in the "Depreciation and amortization" caption of the statement of comprehensive income.

The Group receives tax incentives in the form of reduced liability for taxes in relation to research and development costs incurred by the Group. These incentives are in substance government grants and are recognized when there is reasonable assurance that the Group will comply with the relevant conditions and the grant will be received. The incentives for the period are recognized as a lower research and development expenditure in the statement of comprehensive income. When the costs incurred first meet the intangible asset recognition criteria the incentive for the period which is attributable from this point onwards is recognized as a lower intangible asset cost.

i) Tangible assets

Tangible assets are recognized at cost less accumulated depreciation and impairment losses. They are depreciated by applying the straight-line method over the estimated useful lives of the assets:

	Useful life in years
Buildings	50
Data processing hardware and software	2 - 7
Other tangible assets	3 - 20

Repairs and renewals are charged to the statement of comprehensive income within the "Other operating expenses" caption when the expenditure is incurred.

The cost of software licences acquired to be used by data processing hardware that needs the software to be capable of operating, are regarded as highly integrated with the data processing hardware and as a tangible fixed asset.

The Amadeus Data Centre in Erding provides the systems and infrastructure necessary to conduct the Amadeus business. Both the hardware equipment (including servers and storage equipment) and software products (including operating system software, database software, monitoring software) function as a unit to provide the necessary production platforms to run all of Amadeus products - from flight bookings to the Altéa suite.

j) Leases

Leases where the Group assumes substantially all the risks and rewards of ownership are classified as finance leases. The assets are capitalized at an amount equal to the lower of their fair value and the present value of the minimum lease payments at the inception of the lease, and a liability is recognised for such amount. Each lease payment is allocated between the liability and interest expense based on a constant rate of interest on the outstanding principal. The capitalized leased assets are depreciated by applying the straight-line method over the above-mentioned useful lifes.

Operating lease payments are charged to the statement of comprehensive income within the "Other operating expenses" caption as incurred over the term of the lease.

k) Non-current assets held for sale and discontinued operations

Non-current assets and disposal groups classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell.

Non-current assets and disposal groups are classified as held for sale if their carrying amounts will be recovered through a sale transaction rather than through continuing use. This condition is deemed to be met only when the asset or disposal group is available for immediate sale in its present condition and the sale is highly probable. A sale is considered highly probable when the appropriate level of management is committed to a plan to sell, the sale price marketed is reasonable in relation to the asset current fair value, an active program to locate a buyer and complete the sale plan must have been initiated, actions required to complete the plan indicate that it is unlikely that the plan will be significantly changed or withdrawn, and the plan is expected to qualify for recognition as a completed sale within one year from the date of classification except in certain limited circumstances.

Discontinued operations consist of operating segments and, disposal groups if they represent a major line of business or geographical area of operations, which have either been sold during the period or are classified as held for sale at year end. The financial performance and cash flows of discontinued operations are separately reported in the note 14.

l) Pension and other post-retirement obligations

The Group operates a number of defined benefit and defined contribution pension plans. Liabilities of the Group arising from defined benefit obligations are determined by applying the projected unit credit method. Independent actuarial valuations are carried out annually for the largest plans and on a regular basis for other plans. The actuarial assumptions used to calculate the benefit obligations vary according to the economic conditions of the country in which the plan is located. Such plans are either externally funded, with the assets within the schemes held separately from those of the Group, or unfunded with the related liabilities carried in the statement of financial position.

For the funded defined benefit plans, the deficit or excess of the fair value of plan assets over the present value of the defined benefit obligation is recognised as a liability or an asset in the statement of financial position. However, excess assets are recognised only to the extent that they represent a future economic benefit available to the Group, for example in the form of refunds from the plan or reductions in future contributions.

Actuarial gains and losses arise mainly from changes in actuarial assumptions and differences between actuarial assumptions and what has actually occurred. The Group accounting policy is the immediate recognition for all actuarial gains and losses of the period in equity.

The defined benefit plans actuarial cost charged to the statement of comprehensive income within the "Personnel and related expenses" caption, consists of current service cost, interest cost and expected return on plan assets.

Contributions made to defined contribution plans are charged to the statement of comprehensive income within the "Personnel and related expenses" caption as incurred. The same accounting policy is applied for defined benefit plans which are funded by multi-employer plans where sufficient information is not available to apply defined benefit plan accounting.

m) Capital issuance and listing costs

Expenses incurred in connection with the incorporation or increases in capital are applied as a reduction to the proceeds received in the "Additional paid-in capital" caption of the statement of financial position, net of any related income tax benefit. The portion of listing expenses that can reasonably be allocated to equity are also accounted through the "Additional paid-in capital" caption of the statement of financial position net of any related income tax benefit.

n) Revenue recognition

In the distribution business (Distribution), the Group charges fees to travel providers for each booking made through our Amadeus GDS platform, and for other services that are closely related to the booking process (ticketing, revenue maximization products and other optional products). The pricing of the fee is dependent upon the usage and the level of functionality at which the provider participates.

Revenue from travel provider bookings is recognized based on the number of bookings and when the booking is made, and for services in the month on which services are rendered. Airline bookings revenue is presented net of cancellations made and an allowance for future cancellations (see paragraph o).

Another component of the distribution revenues are the non-booking revenues. This principally relates to subscriber services agreements entered by the Group, mainly with travel agents, which provide the user the tools and services that permit access to Amadeus system. The customer is charged a fee and revenue is recognized when services are provided.

Revenue derived from charges to customers on a transactional basis for the use of our IT solutions is recognised when the reservation is used by the end customer. Users of these services (Altéa suite mainly) have access to a complete portfolio of technology solutions that automate business processes of travel providers (such as reservations, inventory management and operations).

The Group also generates revenues from direct sales offices and web pages of certain airlines ("system users") which are connected directly to Amadeus system. The airline receives a payment from the group in connection with these own inventory sales, these payments are being accounted for as a deduction of revenue.

The Group has certain content and other agreements with airlines. Pursuant a content agreement the airlines will give the Group access to their schedule information, seat inventory and fares for flights for sale in the territories covered in the respective agreements. Payments made by the Group to airlines in the framework of these agreements are accounted for as a deduction of revenue.

The accounting treatment of content agreements and payments to system users, described above, is in accordance with Emerging Issues Task Force Issue N 01-09, Accounting for consideration given by a vendor to a customer (Including a reseller of the vendor's products) (EIFT 01-09).

Revenues obtained from customization and implementation of IT solutions is recognised when services are provided to customers over the term of the agreement with those customers or during the useful life of the asset developed for the customers, if the agreement does not state a fixed term.

Revenue for sales where the Group acts as a principal and purchases products for resale (airline seats, hotel bookings, dynamic and pre-packaged tours), is recognised when reservations are used by the end customer. For reservations paid but not yet used by the end customer, revenue recognition is deferred and recognized as a liability until the reservation is used by the end customer.

Revenue for sales where the Group acts as an agent is recognized on a net basis, representing the amount of the commission received.

o) Cancellation provision

Gross revenue from airline reservations, is recorded at the time that the booking is made. However, if the booking is cancelled in a later month, the corresponding booking fee must be refunded to the airline. At the same time the distribution fee and related commercial incentives ("distribution costs") payable to the third party distributors (travel agencies, airlines and ACOs which are not subsidiaries of the group) are also cancelled.

Accordingly, revenues are recorded net of the cancellation provision of booking fees, and costs of revenues are offset by the distribution costs derived from the cancelled booking fee. Accounts receivable are recorded net of a cancellation reserve, and accounts payable are recorded net of the reduction in distribution costs derived from cancellations. This reserve is calculated based on:

- The cancellation rate, which is estimated based on historical cancellation rates, is calculated dividing the number of cancellations net of re-bookings, during the reporting period (e.g. during the year 2011) by the inventory of unused bookings at the end of the previous reporting period (e.g. as of December 31, 2010). When estimating the cancellation rate, we assume that a significant percentage of cancellations are followed by an immediate re-booking without net loss of revenues; and
- The inventory of open bookings, which is the number of bookings made but not yet used by final customers and which may still be cancelled.

p) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event; when it is probable that the Group will be required to settle the obligation; and when a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the balance sheet date, and the risks and uncertainties surrounding the obligation are taken into account. Where the effect of the time value of money is material, provisions are discounted.

q) Doubtful debt provision

As of each balance sheet date, we make an allowance for potentially uncollectible accounts receivable. Our management assesses credit risk for large customers (airlines) on a client-by-client basis taking into consideration, among other factors, that credit risk is mitigated by the fact that the majority of our customers' accounts receivables and payables are settled through the clearing houses operated by the International Air Transport Association ("IATA") and Airlines Clearing House, Inc. ("ACH"). Through this system we guarantee that cash inflows from our customers will be settled at a certain fixed date, and we mitigate the credit risk partially by the fact that the members of the clearing house are required to make deposits that would be used in the event of default. For all other customers, we make a generic provision for credit risk based on the average length of time their total receivables are overdue.

r) Onerous contracts

Present obligations arising under onerous contracts are recognised and measured as a provision. An onerous contract is considered to exist when the Group has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received there under. When this is the case, a provision is recognised for the lower cost of exiting the contract or continuing to fulfil it.

s) Employee share-based payments

The Group accounts for its employee share-based payment obligations as follows:

- Equity settled share-based payments: compensation expense for services received, and the corresponding increase in equity, are recognised as they are rendered by the employee during the vesting period by reference to the grant date fair value of the equity instruments granted to the employee. The compensation expense is recognised in the statement of comprehensive income for the period within the "Personnel and related expenses". The settlement of equity settled share-based payments is accounted for as the repurchase of an equity instrument. In the event that the entity elects to settle in cash, no additional compensation expense is recognised if the consideration paid equals the fair value of the equity instrument measured at the repurchase date.
- Cash-settled share-based payments: compensation expense is recognised as it is rendered by the employee during the vesting period based on the fair value of the liability. The fair value of the liability is remeasured until settled with changes in fair value recognised in the statement of comprehensive income for the period within the "Personnel and related expenses" caption.

Where the settlement of the obligation is contingent on future events, a liability is not recognised until it is considered probable that the contingent event will take place.

t) Research and development

Research expenditure (mainly related to research in connection with the evaluation and adoption of new technology) is recognised as an expense as incurred. Costs incurred on development projects (relating to the design and testing of new or improved products) are recognised as intangible assets when it is probable that the project will be a success, its commercial and technological feasibility being taken into consideration, and cost can be measured reliably. Other development expenditures are recognised as an expense as incurred.

Development costs previously recognised as an expense are not recognised as an asset in a subsequent period. Development costs that have been capitalised are amortised from the commencement of the commercial production of the product on a straight-line basis over the period of its expected benefit for the Group (see note in paragraph h). The research and development costs expensed for the years ended December 31, 2011, and 2010, amounted to KEUR 172,117 and KEUR 253,369, respectively. In 2010 the research and development costs expensed included certain non-recurring staff costs that were incurred as a result of the IPO by an amount of KEUR 74,037. The development costs that have been capitalized (before deducting any research incentives) for the years ended December 31, 2011, and 2010, amounted to KEUR 195,056, and KEUR 169,628, respectively.

u) Financial instruments

Financial assets are classified on initial recognition into the following categories depending on the nature and purpose of the investment: "at fair value through profit or loss", "held-to-maturity investments", "available-for-sale financial assets" and "loans and receivables". Held-to-maturity investments and loans and receivables are measured at amortised cost, by applying the effective interest method less impairment. The remaining categories are measured at fair value. Changes in fair value of available for sale financial assets are explained in ii) below.

i) Currency, interest rate and own shares price evolution related derivatives

The Group uses derivative financial instruments to hedge certain currency, interest rate and own shares price evolution exposures. All these derivatives, whether designated as hedges or not, are measured at fair value, which is the market value for listed instruments or valuation based on option pricing models and discounted cash flow calculations for unlisted instruments. Net interests accrued for these derivatives which are either payable or receivable at the end of the reporting period, are reported according to their maturity under the "Current derivative financial assets" caption if they are receivable, or under the "Current debt" caption if they are payable.

The accounting treatment of gains or losses resulting from changes in the fair value of the derivatives is as follows:

- Cash flow hedges: the portion of changes in the fair value of derivatives which are effective are accounted for, net of tax, directly through equity until the committed or forecasted transaction occurs, at which point these will be reclassified to the statement of comprehensive income within the "Financial expense, net" caption. The portion considered ineffective is recognized directly in the statement of comprehensive income within the "Financial expense, net" caption.

  The Group has entered into a cash-settled equity forward that is treated as derivative financial instrument and is intended to hedge the future cash flows required on vesting date of cash-settled share-based payments. The asset or liability corresponding to the derivative is measured at fair value and is recorded in the statement of financial position, with the gains or losses arising from changes in fair value recognised directly in equity.

- Hedges of net investment in a foreign entity: the portion of changes in the fair value of derivatives which are effective are included, net of tax, within the "Exchange differences on translation of foreign operations" caption until the disposal of the foreign entity at which time these will be reclassified to the statement of comprehensive income within the “Exchange gains and losses” caption. The portion considered ineffective is recognized directly in the statement of comprehensive income within the “Exchange gains and losses” caption.

- No hedge accounting: gains and losses on derivatives neither designated nor qualifying for hedge accounting treatment are accounted for directly in the statement of comprehensive income within the “Financial expense, net” caption.

The Group also uses non derivative financial liabilities denominated in foreign currency to hedge the cash flow currency risk of its highly forecasted transactions. The functional currency translation difference of these hedging instruments are recognized directly in equity up until the forecasted transaction occurs, at which point these are reclassified to the statement of comprehensive income. Ineffective gains or losses are recorded directly in the statement of comprehensive income within the “Exchange gains and losses” caption.

ii) Equity investments

Investments in companies over which the Group does not have significant influence, control or joint control are classified as available for sale financial assets and measured at their fair values. Fair value is measured by reference to the market value for the listed instrument or by using techniques such as market value for similar instruments, discounted cash flow analysis and option pricing models for unlisted instruments. Gains and losses arising from changes in fair value are recognised directly in equity, net of tax, up until the asset is derecognised at which point these are reclassified to the statement of comprehensive income within the “Financial expense, net” caption. When there is objective evidence that the asset is impaired the cumulate loss recognised in equity is removed from equity and recognised in the statement of comprehensive income. Foreign exchange gains and losses related to these items are recognized directly in the statement of comprehensive income within the “Financial expense, net” caption. When fair value cannot be reliably determined, these investments are measured at amortized cost.

iii) Debt and other financial liabilities

Current and non-current debts are measured at the amount at which they are to be repaid and any implicit interest paid included either in their face value or repayment value is recorded as a direct deduction from the debt face amount. Such interest is expensed applying a financial method over the life of the financial liability. When the debt is extinguished, the relevant liability amount is derecognised. Any difference between the liability carrying amount and the settlement amount is charged to statement of comprehensive income within the “Financial expense, net” caption.

iv) Derecognition of financial assets

Financial assets are derecognised from the statement of financial position when the rights to receive the cash flows associated with the asset have expired. When the Group retains the contractual right to receive the cash flows of a financial asset but has assumed a contractual obligation to pay said cash flows to a third party, the financial asset qualifies for derecognition if the assets have been transferred (the Group has an obligation to pay the cash flows only if collected and without material delay and the original asset cannot be sold or pledged) and under the terms of the agreement the Group has transferred substantially all risks and rewards associated with the asset.

v) Offsetting

The Group presents the amounts due from and payable to customers by their gross amounts in its statement of financial position, in the majority of instances. Amounts due from and payable to customers are, in most cases, legally separated in different agreements: i) the participating carrier agreement regulates the terms and conditions applicable to the amounts due from customers and ii) the content agreement or system user agreement, that set the terms and conditions applicable to the amounts payable to customers. Both agreements are independent and, although some exceptions exist, the amounts due cannot compensate the amounts payable because the Group does not have the legal right to set-off.

When the Group enters into agreements that permit offsetting the accounts receivable and accounts payable to customers, presents the net amount in the statement of financial position. This will be applicable when and only when:

a) currently has a legally enforceable right to set-off the recognized amounts. The Group has the legal right to set-off when it can settle or otherwise eliminate all or a portion of an amount due to a creditor by applying against that amount an amount due from the creditor; and

b) intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

v) Income taxes

Current income tax is recognised in the statement of comprehensive income within the "Income taxes" caption, except to the extent that it relates to items directly taken to equity, in which case it is recognised in equity.

Deferred taxes are determined under the liability method. Under this method, deferred tax assets and liabilities are recognized based on temporary differences between the financial statement and tax bases of assets and liabilities using tax rates that are expected to apply when the assets or liabilities are realized based on tax rates and laws that have been enacted by the balance sheet date.

Deferred taxes arising from movements in equity are charged or credited directly to equity. Deferred tax assets are recognized when the probability of realization is reasonably assured and are adjusted only to the extent that it is no longer probable that a benefit will be realized in the future. Deferred tax assets and liabilities related to the same tax jurisdiction are presented net in the statement of financial position.

Tax credits for investments in subsidiaries and associates are applied to reduce the amount of the investment when there is an increase in the percentage of ownership. In the case of capital increases that do not represent an increase in the percentage of ownership or for newly created companies, tax credits are recognized at the time that the capital contribution occurs.

w) Treasury shares

Treasury shares held by the Group are stated at cost and reported as a reduction in equity attributable to owners of the parent. The gain or loss on disposal of these shares is recorded in the "Additional paid-in capital" caption.

x) Non-controlling interests

Non-controlling interests represent the share of minority shareholders in the equity and income or loss for the year of fully consolidated Group companies.

The changes in ownership interests in the Group's subsidiaries that do not result in loss of control, are dealt within equity, with no impact on goodwill or profit or loss for the period.

When control of a subsidiary is lost as a result of a transaction, event or other circumstance, the Group derecognizes all assets, liabilities and non-controlling interests at their carrying amount and recognizes the fair value of the consideration received. Any retained interest in the former subsidiary is recognized at its fair value at the date control is lost. The resulting difference is recognized as a gain or loss in the statement of comprehensive income within the "Other income/(expense)" caption.

(expressed in thousands of euros - KEUR)

5. Financial risk and capital management

The Group has exposure, as a result of the normal course of its business activities, to foreign exchange, interest rate, own shares price evolution, credit and liquidity risk. The goal of the Group is to identify measure and minimize these risks using the most effective and efficient methods to eliminate, reduce, or transfer such exposures. With the purpose of managing these risks, in some occasions, the Group enters into hedging activities with derivatives and non-derivative instruments.

a) Foreign exchange rate risk

The reporting currency in the Group's consolidated financial statements is the Euro (EUR). As a result of the multi-national orientation of its business, the Group is subject to foreign exchange rate risks derived from the fluctuations of many currencies. The target of the Group's foreign exchange hedging strategy is to reduce the volatility of the Euro value of the consolidated foreign currency denominated cash flows. The instruments used to achieve this goal depend on the denomination currency of the operating cash flow to be hedged:

- The strategy for US Dollar (USD) exposures is fundamentally based on the use of natural hedges. This strategy aims at reducing the exposure created by the USD denominated operating cash inflows of the Company with the USD payments of principals of the USD denominated debt.
- Aside from the USD, the foreign currency exposures are expenditures denominated in a variety foreign currencies. The most significant of these exposures are denominated in Sterling Pounds (GBP), Australian Dollars (AUD) and Swedish Kronas (SEK). For these exposures, a natural hedge strategy is not possible. In order to hedge a significant portion of the aforementioned short exposures (net expenditures) the Group engages into derivative contracts with banks: basically currency forwards, currency options and combinations of currency options.

Provided the objective in relation with the foreign exchange rate risk of reducing the volatility of the EUR value of the foreign currency denominated operating cash flows, the total exposure of the Group to changes in the foreign exchange rates is measured in terms of Cash-flow at Risk (CFaR). This risk measure provides an estimate of the potential EUR loss of the foreign currency denominated cash flows from the moment the estimation is calculated to the moment the cash flow is expected to take place. These estimates are made using a 95% confidence level.

CFaR with a 95% confidence level

31/12/2011			31/12/2010		
2012 CFaR	2013 CFaR	2014 CFaR	2011 CFaR	2012 CFaR	2013 CFaR
(6,170)	(16,478)	(32,979)	(6,003)	(14,184)	(26,478)

The reasons for the increase in the CFaR levels with respect to 2010 are: an increase in the implicit volatilities of the foreign exchange rates during 2011 as a consequence of the turbulence of the financial markets at the end of the year and an increase in the expected size of the GBP and AUD exposures in the coming years.

(expressed in thousands of euros - KEUR)

b) Interest rate risk

The objective of the Group in terms of interest rate risk management is reducing the volatility of the net interest flows payable by the Group. In line with this goal, the Group has set up hedges that fix a significant part of the interests to be paid up to July 2014. At December 31, 2011, after taking into account the effect of the interest rate swaps in place, approximately 82.4% of the Groups' borrowings are at fixed rate of interest (2010: 88.3%).

Although the interest rate swaps which hedge the Group debt fix the amount of interests to be paid in the coming years, their fair values are sensitive to changes in the level of interest rates. In the table below you can see an estimation of the Group's sensitivity to a 0.1% parallel shift of the interest rate curve:

Sensitivity of fair value to parallel changes in the interest rate curve

	31/12/2011		31/12/2010	
	+10 bps	-10 bps	+10 bps	-10 bps
EUR denominated debt	3,850	(3,866)	428	(437)
USD denominated debt	74	(61)	72	(62)
EUR accounting hedges	1,134	(1,136)	1,952	(2,057)
USD accounting hedges	651	(652)	917	(1,054)
Total debt and accounting hedges	5,709	(5,715)	3,369	(3,610)
USD economic hedges	—	—	2	(1)
Economic hedges	—	—	2	(1)
Total	**5,709**	**(5,715)**	**3,371**	**(3,611)**

In 2011 there has been a significant increase in the sensitivity of the EUR denominated debt to the movements of the interest rate curve with respect to the previous year. This increase is due to the issuance of a fixed rate bond in the July 2011. Although the future flows of this instrument are not sensitive to the changes in the level of interest rates, the fair value of the instrument is very sensitive to these changes.

Note that in the case of the floating rate debt, the spread payable on this debt is fixed and therefore its fair value is sensitive to changes in the level of interest rates.

According to the table above a 10 bps drop in the level of interest rates would cause a loss in the fair value of the debt and the derivatives hedging it amounting to KEUR 5,715 at December 31, 2011, and KEUR 3,611 at December 31, 2010 respectively. However, given that changes in the fair value of the derivatives that qualify for hedge accounting are recognized directly in equity and the hedged item (the underlying debt) is measured at amortized cost, the impact of a 10 bps drop in the level of interest rate would imply no loss recognized in profit and loss at December 31, 2011, due to all derivatives apply for hedge accounting, and just KEUR 1 at December 31, 2010 respectively.

In cash flow terms, in the case of a parallel drop (or rise) in the level of interest rates the lower (or higher) interests payable for the debt which is hedged, would be compensated by a similar amount of higher (or lower) debt interests to be paid during the life of the hedges (cash flow hedge concept).

c) Own shares price evolution risk

The Group has three different remuneration schemes outstanding which are referenced to the Amadeus shares; the Value Sharing Plan (VSP), the Performance Share Plan (PSP) and the Restricted Share Plan (RSP).

The VSP is a one-off incentive program given to those employees of the Group not entitled to the first cycle of the PSP and having contractual relationship with Amadeus companies by June 30, 2010. The value of this plan fluctuates with the changes in the Amadeus share price. This value is expensed in the statement of comprehensive income within the “Personnel and related expenses” caption during the time period in which the plan is outstanding. In order to reduce the volatility in the “Operating income” of the statement of comprehensive income caused by the effect of the Amadeus share price fluctuations in the VSP, the Company entered into an equity-forward transaction which hedges approximately 79.5% (2,300,000 shares) of the notional of the VSP to the fluctuations of the Amadeus share price.

Additionally, Amadeus has two recurring share-based plans known as the Performance Share Plan (PSP) and the Restricted Share Plan (RSP). According to the rules of these plans, when they mature their beneficiaries will receive a number of Amadeus’ shares which for the plans granted in 2010 and 2011 will be (depending on the evolution of certain performance conditions) between a maximum of 2,200,000 shares and a minimum of 650,000 shares, approximately. It is Amadeus intention to make use of the 2,093,760 treasury shares to settle these plans at their maturity.

d) Credit risk

Credit risk is the risk that a counterparty to a financial asset will cause a loss for the Group by failing to discharge an obligation.

Amadeus’ cash and cash equivalents are deposited in major banks or invested through short term repurchase agreements guaranteed by prime government debt on the basis of diversification and the credit risk of the available investment alternatives.

The credit risk of Amadeus’ customer accounts receivable is mitigated by the fact that the majority are settled through the clearing houses operated by the International Air Transport Association (“IATA”) and Airlines Clearing House, Inc. (“ACH”). These systems guarantee that the cash inflows from our customers will be settled at a certain fixed date, and mitigate the credit risk partially by the fact that the members of the clearing house are required to make deposits that would be used in the event of default. Moreover, our customer base is large and unrelated which results in a low concentration of our credit risk.

e) Liquidity risk

The Corporate Treasury is responsible for providing the cash needed by all the companies of the Group. In order to perform this task more efficiently the Group concentrates the excess liquidity of the subsidiaries with excess cash and channel it to the companies with cash needs.

This allocation of the cash position among the companies of the Group is mainly made through:

- A cash pooling agreement with most of the subsidiaries located in the Euro area.
- Through bilateral Treasury Optimization agreements between Amadeus IT Group S.A. and its subsidiaries.

Corporate Treasury monitors the Group’s cash position through rolling forecasts of expected cash flows. These forecasts are performed by all the companies of the Group and later consolidated in order to examine both the liquidity situation and prospects of the Group and its subsidiaries.

The detail of the contractual maturities of the Group’s debt financing as of the end of the financial year 2011 is described in the note 17 “Current and non-current debt”.

(expressed in thousands of euros - KEUR)

In addition to other smaller treasury lines agreed with several banks the Group has access to a Revolving Credit facility amounting to KEUR 200,000, as described in note 17 which could be used to cover working capital needs and general corporate purposes.

f) Capital management

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while continuing to generate returns to shareholders and to benefit other stakeholders through the optimization of the leverage ratio.

The Group bases its capital management decisions on the relationship between the Group's earnings and free cash flows and its debt amount and debt service payments. The capital structure of the Group consists of net debt and the equity of the Group.

During 2011 the Group has continued deleveraging thanks to free cash flow generated during the period, the proceeds obtained from the disposal of Opodo Ltd. and the mandatory repayments of the debt that are described in note 17. The net financial debt as of December 31, 2011, and 2010 is detailed in the table below:

	31/12/2011	31/12/2010
Unsecured Senior Credit Facility	1,209,381	—
Deferred financing fees on Unsecured Senior Credit Facility	(6,411)	—
Bonds	750,000	—
Deferred financing fees on Bonds	(7,195)	—
Senior Credit Agreement	—	2,871,614
Deferred financing fees on Senior Credit Agreement	—	(43,503)
Other debt with financial institutions	89	214
Leases	69,214	65,559
Total non-current debt	2,015,078	2,893,884
Unsecured Senior Credit Facility	184,832	—
Deferred financing fees on Unsecured Senior Facility	(2,386)	—
Senior Credit Agreement	—	115,780
Accrued interest	26,092	62,442
Other debt with financial institutions	9,696	5,683
Leases	8,260	9,607
Total current debt	226,494	193,512
Total debt	2,241,572	3,087,396
Cash and cash equivalents	(393,214)	(535,146)
Total net financial debt (non-GAAP)	**1,848,358**	**2,552,250**

The Group has been awarded a credit rating that reflects investment grade level by two credit agencies. As of December 31, 2011 our credit rating has the following details:

	31/12/2011
Standard & Poor's	BBB- / A-3
Moody's	Baa3

The Group considers that the ratings awarded, would allow access to the markets, if necessary, on reasonable terms.

With regard to the dividend policy, the Company's intention is to target a total dividend payout amounting to approximately 30% to 40% of the net income for a given financial year. The amount of future dividends the Company decides to pay, if any, and the future dividend policy will however depend on a number of factors, including earnings, financial condition, debt service obligations, cash requirements, prospects or market conditions. The amount of dividends is proposed by the Board of Directors and determined by the shareholders at General Shareholders' Meetings.

6. Segment reporting

The segment information has been prepared in accordance with the "management approach", which requires presentation of the segments on the basis of the internal reports about components of the entity which are regularly reviewed by the chief operating decision maker in order to allocate resources to a segment and to assess its performance.

The Group is organized into two operating segments:

(i) Distribution; and

(ii) IT Solutions

Over the past decade, Amadeus has evolved the core GDS offering into two highly synergetic businesses, Distribution and IT Solutions, through which the Group principally generates revenue by charging customers fees on a per transaction basis. Both businesses, although closely related, have different strategic objectives and offer to the customer different products and services. Our operating segments are referred to internally as business areas.

During the year 2010 the Group disposed of the companies Vacation.com (V.com) and certain other companies and assets related to the hospitality business. These operations were classified under the Distribution and IT solutions segments respectively (see note 14).

Distribution

The core offering of our Distribution operating segment is our GDS platform. It provides a worldwide network that connects travel providers, such as full service and low cost airlines, hotels, rail operators, cruise and ferry operators, car rental companies, tour operators and insurance companies, with online and offline travel agencies, facilitating the distribution of travel products and services through a digital marketplace.

IT Solutions

Through our IT Solutions operating segment we provide a comprehensive portfolio of technology solutions that automate certain mission-critical business processes, such as reservations, inventory management and operations, for travel providers. The nature of the revenue obtained by this operating segment is also transactional in its majority, being those derived from the Altéa PSS platform and the direct distribution revenue ("system users") those most significant. Non-transactional revenue comprises revenue mainly obtained from the implementation of our Altéa PSS platform and other consulting services.

The accounting policies of the operating segments are the same as those described in note 4. However, management when evaluating the performance of each operating segment uses Contribution as a performance measure. Contribution is defined as the revenue for the relevant operating segment less operating direct costs plus direct capitalizations and research incentives. The operating expenses (excluding capitalized expenses and those research incentives associated to those capitalizations) of the Group are allocated either to operating direct costs or to indirect costs; operating direct costs are those direct costs that can be assigned to an operating segment.

(expressed in thousands of euros - KEUR)

Additionally, Amadeus Group manages its borrowing activities and taxes centrally and they are not followed up per segment.

Information regarding the Group's operating segments and the reconciliation of the Contribution followed by management to the consolidated statement of comprehensive income as of December 31, 2011, and 2010 are detailed in the table below:

	31/12/2011			31/12/2010		
	Distribution	IT Solutions	Total	Distribution	IT Solutions	Total
Adjusted Revenue	2,079,399	627,960	2,707,359	1,992,227	601,361	2,593,588
Contribution	**950,400**	**455,882**	**1,406,282**	**926,256**	**409,464**	**1,335,720**

The main reconciling items corresponding to revenue are:

Reconciliation	31/12/2011	31/12/2010
Adjusted Revenue	2,707,359	2,593,588
Extraordinary item (note 24)	51,721	—
Revenue	**2,759,080**	**2,593,588**

The main reconciling items corresponding to contribution are:

Reconciliation	31/12/2011	31/12/2010
Contribution	**1,406,282**	**1,335,720**
Indirect cost (1)	(435,461)	(422,817)
Indirect capitalizations and research incentives (2)	68,145	63,455
Extraordinary item (note 24)	51,721	—
Extraordinary items (3)	(20,815)	(325,565)
Depreciation and amortization (4)	(238,646)	(338,909)
Operating income	**831,226**	**311,884**

(1) Principally comprises indirect costs that are shared between the Distribution and IT Solutions operating segments, such as: (i) costs associated with our technology systems, including our processing of multiple transactions, and (ii) corporate support, including various corporate functions such as finance, legal, human resources, internal information systems, etc.

(2) Principally capitalization of expenses included within the indirect costs, and research incentives received from the French government in respect of certain IT/GDS product development activities in Amadeus s.a.s. and which have not been allocated to an operating segment.

(3) Principally comprises extraordinary variable compensations and other expenses related to the IPO process in 2010 and mainly extraordinary compensation during 2011.

(4) Includes the capitalization of certain depreciation and amortization costs in the amount of KEUR 3,582 and KEUR 3,303, in the years ended December 31, 2011, and 2010, respectively.

(expressed in thousands of euros - KEUR)

Geographical information

The Group operates in the travel industry and, accordingly, events that significantly affect the industry could also affect the Group's operations and financial position. The geographical revenue distribution set forth below is disclosed attending to the country where the legal entity has its registered address.

	31/12/2011	31/12/2010
Spain	2,571,115	2,380,792
France	22,191	37,941
Germany	92,365	90,143
Other	31,876	27,477
Europe	2,717,547	2,536,353
North America	21,546	36,131
Rest of the world	19,987	21,104
Total	**2,759,080**	**2,593,588**

Amadeus IT Group, S.A. is based in Spain and is the counterparty to all key contractual arrangements with airlines and other travel providers for Distribution and IT Solutions operating segments. However, the geographical distribution that is set forth in the table below, attends to air travel agency bookings, and is based primarily on the country where bookings were made.

This distribution represents a good measure of where the business of the Group is located. The geographical distribution has been broken down into six regions: Western Europe; Central, Eastern and Southern Europe (CESE); Middle East and Africa (MEA); Asia-Pacific region (APAC); Latin America and North America, as follows:

Air TA bookings by region (in thousand)	31/12/2011		31/12/2010	
	Number of air TA bookings	% of air TA bookings	Number of air TA bookings	% of air TA bookings
Western Europe	190,564	47.3%	183,234	47.9%
CESE	40,485	10.1%	38,331	10.1%
MEA	49,835	12.4%	48,311	12.6%
APAC	57,098	14.2%	53,294	13.9%
Latin America	27,301	6.8%	24,573	6.4%
North America	37,135	9.2%	34,674	9.1%
Total	**402,418**	**100.0%**	**382,417**	**100.0%**

(expressed in thousands of euros - KEUR)

The following tables represent the non-current assets caption by geographic area for the years ended 2011 and 2010:

31/12/2011	Europe				North America	Rest of the world	PPA Assets	Total
	Spain	France	Germany	Other				
Tangible assets	6,510	44,832	197,657	7,728	11,191	14,366	—	282,284
Intangible assets	97,668	631,624	21,971	19,446	10,338	24,738	972,626	1,778,411
Investments associates	—	—	59	127	—	6,939	—	7,125
Total	**104,178**	**676,456**	**219,687**	**27,301**	**21,529**	**46,043**	**972,626**	**2,067,820**

31/12/2010	Europe				North America	Rest of the world	PPA Assets	Total
	Spain	France	Germany	Other				
Tangible assets	7,146	45,578	204,959	7,870	4,087	13,150	—	282,790
Intangible assets	35,233	486,712	22,815	23,794	9,670	22,919	1,040,402	1,641,545
Investments associates	—	—	—	748	—	15,412	—	16,160
Total	**42,379**	**532,290**	**227,774**	**32,412**	**13,757**	**51,481**	**1,040,402**	**1,940,495**

The PPA Assets caption corresponds to the carrying value of the assets identified during the Purchase Price Allocation (PPA) performed as a result of the business combination between Amadeus Group and Amadeus IT Holding, S.A. (formerly known as WAM Acquisition, S.A.) in July 2005.

(expressed in thousands of euros - KEUR)

7. Goodwill

Reconciliation of the carrying amount of goodwill for the years ended at December 31, 2011, and 2010 is as follows:

	31/12/2011	31/12/2010
Carrying amount at the beginning of the year	**2,070,749**	**2,238,687**
Additions	—	174
Additions due to acquisitions of subsidiaries (note 13) (*)	—	4,489
Retirements (note 14)	(13)	(10,177)
Assets classified as held for sale (note 14) (**)	—	(160,852)
Transfers (note 13)	—	(1,572)
Carrying amount at the end of the year	**2,070,736**	**2,070,749**

(*) Including KEUR 1,214 of pre-existing goodwill from Pérez Informatique, S.A. and subsidiaries.

(**) Opodo has been sold as explained in note 14.

The additions of goodwill during 2010 relate to the adjustment to the contingent purchase consideration (earn-outs) of certain corporate acquisitions performed in previous years.

For the financial year 2010, the “Additions due to acquisitions of subsidiaries” caption reflects the acquisitions of Pérez Informatique, S.A. and subsidiaries, and Pixell Online Marketing GmbH, carried out by the Group indirectly through its subsidiaries Amadeus IT Group S.A., and Traveltainment AG, respectively, as detailed in note 13.

The retirement in goodwill during the year 2010 is due to the divestiture of 100% of the equity stake in Hospitality Group as described in note 14.

“Assets classified as held for sale” in the year 2010 presents the transfer of the goodwill allocated to our cash-generating unit Opodo Group to this line in the consolidated statement of financial position. Opodo Group has been sold during the year 2011 as explained in note 14.

Transfers in 2010 relate to the completion of the purchase price allocation exercise for the business combination with Pérez Informatique, S.A. and subsidiaries and Pixell Online Marketing GmbH.

(expressed in thousands of euros - KEUR)

Goodwill derived from any acquisition is allocated, based on Amadeus' organizational structure and operations, to the cash-generating unit that is expected to benefit from the acquisition that originated the goodwill. The cash-generating units are the lowest level within the Group at which goodwill is monitored for internal management purposes.

The carrying amount of goodwill per cash-generating unit is as follows:

	31/12/2011	31/12/2010
Distribution	1,955,813	1,955,826
IT Solutions	114,923	114,923
Carrying amount	**2,070,736**	**2,070,749**

The Group tests the carrying amount of goodwill for impairment annually, or more frequently if there is any indicator that suggests that the carrying amount of the goodwill might be impaired. The goodwill is tested for impairment together with the assets that can be reasonably allocated to the cash-generating unit to which the goodwill has been allocated to. During the period, neither the composition of these cash-generating units, nor the impairment testing exercise, have been modified. Those assets include intangible assets with indefinite useful life (such as the Amadeus brand, see note 8), to the extent that they do not generate cash inflows that are separate from those of the cash-generating unit to which they have been allocated. The corporate assets that the Group operates are also taken into consideration when testing for impairment our cash-generating units.

Whenever the carrying amount of an asset exceeds its recoverable amount, an impairment loss is recognized. This implies reducing the carrying amount of the asset to its recoverable amount, with the corresponding charge to the statement of comprehensive income in the "Depreciation and Amortization" caption.

The goodwill recoverable amounts for the Distribution and IT solutions cash-generating units are based on a "value in use" assessment. In order to determine the "value in use" of each cash-generating unit the following steps are followed:

i) For the purposes of the Impairment Test exercise, specific forecasts are developed for each cash-generating unit, which imply performing a cost allocation exercise for some cost items. These forecasts are developed from the available financial budgets and financial projections approved by the Group management. The forecast developed for each cash-generating unit takes into account the market environment, market growth forecasts as well as the Group's market position.

ii) Based on the specific forecast developed, after tax cash-flow forecasts for each cash-generating unit are calculated. The discount rates calculated are also after tax.

iii) The present value is obtained, using specific discount rates that take into account the appropriate risk adjustment factors.

Regarding the 2011 Impairment Test exercise, the forecasts considered have been based on the Group's 2011-2014 Long Term Plan (LTP). Unallocated costs have been allocated between the two cash-generating units and additional forecasts have been developed for 2015 and 2016. For both cash-generating units, the forecasted gross revenues CAGR used for the 2011-2016 period are between 3.38% and 10.27%. In year 2010 Impairment Test exercise, the forecast gross revenue CAGR used for the 2010-2015 period was between 3% and 10%.

Management believes that any reasonable deterioration of the key assumptions considered, which are the basis to calculate the value in use, would not result in the recoverable amount being lower than the aggregate carrying amount of goodwill.

For Distribution cash-generating unit the value in use exceeds the carrying amount of Goodwill and assets allocated to the cash-generating unit in all the scenarios of the sensitivity analysis performed, considering a growth rate to perpetuity in the range between -1.0% and 2.5% (between -1.0% and 2.5% in year 2010), and with a discount rate of 8.1% (8.5% in 2010) with different scenarios that go from 7.0% to 11.0%, in line with market consensus, and not resulting in any case of impairment.

For IT solutions cash-generating unit the value in use exceeds the carrying amount of Goodwill and assets allocated to the cash-generating unit in all the scenarios of the sensitivity analysis performed, considering a growth rate to perpetuity in the range between

(expressed in thousands of euros - KEUR)

0% and 3.5% (between 0% and 3.5% in year 2010), and with a discount rate of 8.1% (8.5% in 2010) with different scenarios that go from 7.5% to 10.5%, in line with market consensus and not resulting in any case of impairment.

8. Intangible assets

Reconciliation of the carrying amounts for the years ended December 31, 2011, and 2010 of the items included under intangible assets is as follows:

	Patents, trademarks and licenses	Technology and content	Contractual relationships	Other intangible assets	Total
Carrying amount as of December 31, 2009	**295,312**	**1,162,971**	**222,177**	**817**	**1,681,277**
Additions	3,432	475	52,111	1,228	57,246
Additions of software internally developed	—	161,362	—	—	161,362
Assets classified as held for sale (note 14)	(71)	(1,300)	—	—	(1,371)
Retirements and disposals	—	(5,215)	(1,453)	(128)	(6,796)
Transfers	1,900	2,425	(19)	3	4,309
Additions due to acquisitions (note13)	—	229	—	—	229
Impairment losses charged to income statement	—	(9,275)	(1,471)	—	(10,746)
Amortization charge	(1,134)	(105,625)	(140,360)	(1,237)	(248,356)
Amortization charge of discontinued Operations (note 15)	(58)	(78)	—	(3)	(139)
Exchange rate adjustments	59	920	3,618	(67)	4,530
Carrying amount as of December 31, 2010	**299,440**	**1,206,889**	**134,603**	**613**	**1,641,545**
Additions	7,741	158	101,821	311	110,031
Additions of software internally developed	—	188,792	—	—	188,792
Retirements and disposals	—	—	(2,269)	—	(2,269)
Transfers	(86)	7,789	(7,027)	69	745
Impairment losses charged to income statement	(494)	(387)	(1,662)	—	(2,543)
Amortization charge	(3,745)	(103,091)	(51,521)	98	(158,259)
Exchange rate adjustments	43	62	148	116	369
Carrying amount as of December 31, 2011	**302,899**	**1,300,212**	**174,093**	**1,207**	**1,778,411**

The carrying amount of intangible assets with indefinite useful lives amounted to KEUR 293,200 at December 31, 2011, and 2010, classified under the caption "Patents, trademarks and licenses" and it relates to the Amadeus brand. The Amadeus brand is estimated that will contribute to the Group net cash inflows indefinitely. Among the different factors considered in reaching this decision, the following matters should be highlighted:

- There are no expectations of the Amadeus brand to be abandoned;
- There is certain stability within the GDS industry since it is composed of few players worldwide and Amadeus has a strong positioning.

Thereby, we do not see any fact or circumstance driving us to estimate a definite useful life for the Amadeus brand, thus, qualifying the asset as an indefinite useful life intangible asset. The Amadeus brand carrying amount is allocated to the cash-generating units of Distribution by KEUR 257,800, and IT Solutions by KEUR 35,400. This intangible asset does not generate cash inflows that are independent from other assets, and is therefore tested for impairment as part of the cash-generating units to which it is allocated. The key assumptions used for the impairment tests as well as the methodology followed is described in note 7.

During the year ended December 31, 2011, total additions to intangible assets amounted to KEUR 298,823, of which KEUR 110,031 were acquired separately and KEUR 188,792 were internally developed. In year 2010, total additions to intangible assets amounted to KEUR 218,608, of which KEUR 57,246 were acquired separately, and KEUR 161,362 were internally developed.

Significant additions during the years ended at December 31, 2011, and 2010 include software capitalizations by the subsidiary Amadeus s.a.s., for a total amount of KEUR 182,967 and KEUR 156,108, respectively, as well as the payments made to travel agents and travel providers that meet the requirements to be recognised as an asset by KEUR 101,821 and KEUR 52,111, for each year respectively.

In 2010 the "additions due to acquisitions" relate to the assets of Pérez Informatique S.A. and subsidiaries, also detailed in note 13.

In year ended 2010, the "Assets classified as held for sale" caption presents the transfer of the assets corresponding to Opodo Group. During 2011, Opodo Group has been sold, as described in note 14.

In year ended 2010, the retirements mainly relate to the carrying value of intangible assets of Amadeus Hospitality Group, for a total amount of KEUR 5,184, as a result of the sale by the Group in 2010, as described in note 14.

The Group has carried out a review of the recoverable amount of the significant intangible assets that show signs of impairment. As a result of this review, the Group has recognised an impairment loss mainly assigned to software internally developed and contractual relationships as of December 31, 2011, and 2010 by an amount of KEUR 2,543 and KEUR 10,746, respectively. From the total impairment expense for year 2011, KEUR 140 corresponds to the IT Solutions operating segment and KEUR 2,404 to the Distribution operating segment. For year ended 2010 KEUR 2,511 and KEUR 8,235, respectively.

Additions of software internally developed are presented net of government grants received from the French Tax Authorities (Research Tax Credit) as of December 31, 2011, and 2010, by an amount of KEUR 6,678 and KEUR 8,347, respectively. The total government grants received from the French Tax Authorities, including the portion allocated to software internally developed are KEUR 19,672 for the period ended on December 31, 2011 and KEUR 23,176 for 2010.

In year ended 2011, some write offs of fully amortised intangible assets took place amounting KEUR 46,494, of which KEUR 17,772 correspond to software internally developed and KEUR 28,722 to contractual relationships. In year 2010, there were also write offs of fully amortised intangible assets, these assets were identified as a result of the purchase price allocation of the combination between Amadeus IT Holding and Amadeus IT Group, S.A., mainly contractual relationships by a gross amount of KEUR 481,696. The group has derecognized these assets as they were not expected to generate future economic benefits.

(expressed in thousands of euros - KEUR)

9. Tangible assets

Reconciliation of the carrying amounts for the periods ended December 31, 2011, and 2010, of the items included under tangible assets were as follows:

	Land and buildings	Data processing hardware and software	Other tangible assets	Total
Carrying amount as of December 31, 2009	**87,200**	**173,938**	**52,638**	**313,776**
Additions	272	45,623	10,985	56,880
Additions due to acquisitions (note 13)	—	69	178	247
Assets classified as held for sale (note 14)	—	(619)	(223)	(842)
Retirements and disposals	(36)	(1,896)	(1,525)	(3,457)
Transfers	—	(2,191)	(185)	(2,376)
Depreciation charge	(2,520)	(70,180)	(10,409)	(83,109)
Depreciation charge of discontinued operations (note 15)	—	(281)	(194)	(475)
Exchange rate adjustments	3	1,302	841	2,146
Carrying amount as of December 31, 2010	**84,919**	**145,765**	**52,106**	**282,790**
Additions	2,273	52,687	25,787	80,747
Retirements and disposals	—	(390)	(509)	(899)
Transfers	(121)	(29)	(595)	(745)
Depreciation charge	(2,521)	(66,185)	(11,053)	(79,759)
Exchange rate adjustments	(8)	(298)	456	150
Carrying amount as of December 31, 2011	**84,542**	**131,550**	**66,192**	**282,284**

The “Other tangible assets” caption includes building installations, furniture and fittings, and miscellaneous.

(expressed in thousands of euros - KEUR)

Additions for years ended 2011 and 2010, mainly relate to the data processing hardware and software acquired by the subsidiary Amadeus Data Processing GmbH by KEUR 29,927 and KEUR 23,438, respectively. Also there are significant additions of "Other Tangible Assets" due to Amadeus Americas Inc. has entered into a new lease agreement with a third party and has relocated its corporate headquarters. As a result of the move, the Company has acquired new furniture, equipment and building installations. In connection with the new lease, the Company received an incentive payment totalling approximately KEUR 3,699 from the lessor which the Company recorded as a non current liability. This incentive is being amortized over the life of the lease agreement.

In year ended 2010, the additions due to acquisitions relate to the assets of Pixell Online Marketing GmbH and Pérez Informatique S.A. and subsidiaries, as detailed in note 13.

Retirements for the year ended 2010 include the net assets of Amadeus Hospitality Group, for an amount of KEUR 2,053, as a result of the sale by the Group, as described in note 14.

In addition, some write-offs of tangible assets were made, mainly data processing hardware, in the gross amount of KEUR 61,184 as of December 31, 2011, and KEUR 64,677 as of December 31, 2010. The Group has derecognized these assets as they were not expected to generate future economic benefits. The equipment was already fully depreciated at the time it was written off. Also, as a result of Amadeus Americas Inc. lease agreement, the Company wrote off approximately KEUR 33,499 in fully depreciated and amortized leasehold improvements, fixtures, furniture and equipment that related to the former headquarters that were disposed in connection with the relocations.

In year ended 2010, the "Assets classified as held for sale" caption presents the transfer of the assets corresponding to Opodo Group. This Group has been sold in year 2011, as described in note 14.

The amount of expenditure recognised in the carrying amount of tangible assets under construction for the period ended December 31, 2011, is KEUR 3,019 and KEUR 648 for the period ended December 31, 2010.

The Group has contractual commitments for the acquisition of tangible assets at December 31, 2011, in the amount of KEUR 7,904. The commitments at December 31, 2010, were KEUR 4,708.

The carrying value of tangible assets under finance lease is as follows:

	31/12/2011	31/12/2010
Land and buildings	60,555	62,466
Data processing hardware and software	7,577	7,360
Other	9,274	7,604
Total	**77,406**	**77,430**

The depreciation charge related to assets acquired under finance leases, for the period ended December 31, 2011 is KEUR 8,357, and KEUR 8,072 for the period ended December 31, 2010. The acquisitions of tangible assets under finance leases were KEUR 13,852 for the period ended December 31, 2011. From these additions, KEUR 7,478 corresponds to Amadeus Data Processing GmbH's acquisitions via finance lease of a building and the technical equipment for an energy center annexe to the Data Center, as detailed in note 15. The additions for the year ended 2010 amounted KEUR 4,742.

(expressed in thousands of euros - KEUR)

10. Investments in joint ventures and associates

Reconciliation of the carrying amount for the periods ended December 31, 2011, and 2010, of the items included under investments in joint ventures and associates is as follows:

	Investments in joint ventures and associates
Carrying amount at December 31, 2009	**11,883**
Share of profit / (loss) of associates and joint-ventures accounted for using the equity method	5,744
Distribution of dividends	(3,202)
Transfers	323
Exchange rate adjustment	1,412
Carrying amount at December 31, 2010	**16,160**
Additions due to acquisitions	112
Divestitures	(2,280)
Share of profit / (loss) of associates and joint-ventures accounted for using the equity method	(1,599)
Distribution of dividends	(6,548)
Transfers	2,006
Exchange rate adjustment	(726)
Carrying amount at December 31, 2011	**7,125**

Additions during 2011 are related to the incorporation of the 47,248% interest in the newly created joint venture Travelaudience GmbH indirectly through the Group subsidiary Traveltaiment A.G..

Divestitures relates to the book value of 27% shares of Topas CO. Ltd that were sold on April 29, 2011. After this partial sale, the Group stake in Topas equity decreased from 32% to 5% and consequently the Group has loss significant influence in this company.

The "Share of profit of associates and joint ventures accounted for using the equity method" caption excludes the impact of tax payable at the respective shareholder level. The decrease in the share of profit during 2011 is mainly due to several adjustments carried out in the joint-venture Moneydirect Ltd., as a result of changes in their operational structure. This decrease is also due to the partial sale of Topas CO. Ltd., after which the Group ceased to integrate the share in profits in this company.

(expressed in thousands of euros - KEUR)

The entities that the Group consolidates under the equity method are not quoted in any organized stock market.

The distribution of dividends in 2011, in the amount of KEUR 6,548, was registered as a reduction in the investment in those associates, as it was considered as a refund of the original investment. The distribution of dividends in 2010 amounted to KEUR 3,202.

Transfer relates to the adjustment of the share of losses in the joint-venture Moneydirect Limited and Amadeus Yemen in excess of our investment, which is being recognised as a provision by KEUR 2,408 and KEUR 21 respectively as of December 31, 2011. As of December 31, 2010 the excess of this investment in Moneydirect was recognised as a reduction on the carrying value of a long term loan to this entity by KEUR 323.

Transfers for the period 2011 also correspond to the book value of the remaining 5% of Topas shares held by the Group that has been classified under the caption “Other non-current financial assets”.

Summarised financial information in respect of the Group’s associates is set forth in the table below:

	31/12/2011	31/12/2010
Total assets	54,455	83,230
Total liabilities	49,834	49,324
Net assets	4,621	33,906
Group’s share in net assets of associates	7,125	16,160
Total revenue	67,204	94,327
Total profit / (loss) for the period	(3,333)	15,180
Group’s share in profits / (losses) of associates	**(1,599)**	**5,744**

(expressed in thousands of euros - KEUR)

11. Financial assets and liabilities and fair value measurements

The table below sets out the Group's classification of financial assets and liabilities at December 31, 2011:

	Held for trading (1)	Available for sale	Loans and Receivables	Amortized Cost	Hedges (2)	Total
Non-current derivative financial assets (note 21)	—	—	—	—	6,030	6,030
Other non-current financial assets	—	6,447	9,977	—	—	16,424
Total non-current financial assets	—	**6,447**	**9,977**	**—**	**6,030**	**22,454**
Cash and cash equivalents (note 25)	—	393,214	—	—	—	393,214
Trade accounts receivable	—	—	203,674	—	—	203,674
Current derivative financial assets (note 21)	306	—	—	—	8,485	8,791
Other financial assets	—	—	42,523	—	—	42,523
Total current financial assets	**306**	**393,214**	**246,197**	**—**	**8,485**	**648,202**
Non-current debt (note 17)	—	—	—	2,015,078	—	2,015,078
Non-current derivative financial liabilities (note 21)	—	—	—	—	14,099	14,099
Other non-current financial liabilities	—	—	—	42,109	—	42,109
Total non-current financial liabilities	**—**	**—**	**—**	**2,057,187**	**14,099**	**2,071,286**
Current debt (note 17)	—	—	—	226,494	—	226,494
Current derivative financial liabilities (note 21)	—	—	—	—	4,585	4,585
Other financial liabilities	—	—	—	132,547	—	132,547
Interim dividend payable (note 3 and 16)	—	—	—	77,960	—	77,960
Trade accounts payable	—	—	—	460,646	—	460,646
Total current financial liabilities	—	—	—	**897,647**	**4,585**	**902,232**

(1) Includes derivatives that are not designated as effective hedging instruments according to IAS 39

(2) Includes derivatives that are designated as effective according to IAS 39

(expressed in thousands of euros - KEUR)

The table below sets out the Group's classification of financial assets and liabilities at December 31, 2010:

	Held for trading (1)	Available for sale	Loans and Receivables	Amortized Cost	Hedges (2)	Total
Non-current derivative financial assets (note 21)	—	—	—	—	12,634	12,634
Other non-current financial assets	—	4,323	40,041	—	—	44,364
Total non-current financial assets	**—**	**4,323**	**40,041**	**—**	**12,634**	**56,998**
Cash and cash equivalents (note 25)	—	535,146	—	—	—	535,146
Trade accounts receivable	—	—	179,298	—	—	179,298
Current derivative financial assets (note 21)	385	—	—	—	8,380	8,765
Other financial assets	—	—	14,982	—	—	14,982
Total current financial assets	**385**	**535,146**	**194,280**	**—**	**8,380**	**738,191**
Non current debt (note 17)	—	—	—	2,893,884	—	2,893,884
Non-current derivative financial liabilities (note 21)	—	—	—	—	1,704	1,704
Other non-current financial liabilities	—	—	—	30,586	—	30,586
Total non-current financial liabilities	**—**	**—**	**—**	**2,924,470**	**1,704**	**2,926,174**
Current debt (note 17)	—	—	—	193,512	—	193,512
Current derivative financial liabilities (note 21)	4,879	—	—	—	38,188	43,067
Other financial liabilities	—	—	—	132,874	—	132,874
Trade accounts payable	—	—	—	479,602	—	479,602
Total current financial liabilities	**4,879**	**—**	**—**	**805,988**	**38,188**	**849,055**

(1) Includes derivatives that are not designated as effective hedging instruments according to IAS 39

(2) Includes derivatives that are designated as effective according to IAS 39

(expressed in thousands of euros - KEUR)

a) Fair values of financial assets or liabilities

The fair values of financial assets or liabilities traded on active liquid markets are fixed according to the prices quoted in those markets. If the market for a financial asset is not active or no market price is available, fair values are determined in accordance with generally accepted pricing valuation techniques which include discounted cash flows, standard valuation models based on market parameters, dealer quotes and use of comparable arm's length transactions.

The Group's foreign currency forward contracts are measured using quoted forward exchange rates. Interest rate swaps are measured discounting the cash flows estimated based on the applicable interest rate curves derived from quoted interest rates. As such, the financial assets or liabilities on our statement of financial position resulting from these derivative financial instruments that are measured at fair value (see note 21), would fall within the level 2 category of the fair value hierarchy.

The financial assets on our statement of financial position that are classified as available for sale, are mainly cash and cash equivalents, and other investments in equity instruments that do not have a quoted market price in an active market, and are measured at cost because their fair value can not be measured reliably .

The Group estimates that the carrying amount of its financial assets and liabilities is a reasonable approximation of their fair value, except for the bonds issue financial liability which has carrying amount of KEUR 744,167 (note 17) and a fair value of KEUR 762,008 (101.6% of its face value).

b) Doubtful debt provision, factoring and cancellation provision

The Group's doubtful debts provision at December 31, 2011, amounted to KEUR 75,048, and for financial year ended at December 31, 2010 this provision amounted to KEUR 79,346. The movement in the doubtful debts provision is as follows:

	31/12/2011	31/12/2010
Carrying amount at the beginning of the year	**79,346**	**78,708**
Additional amounts through income statement	31,377	24,471
Write-off amounts	(9,108)	(1,757)
Unused reversed amounts through income statement	(26,688)	(21,062)
Acquisition / Disposal of subsidiaries	—	(1,118)
Transfer to assets held for sale	—	(694)
Translation changes	121	798
Carrying amount at the end of the year	**75,048**	**79,346**

Trade receivables of the Group include amounts which were past their due date at 2011 year-end, but against which the Group has not recognised doubtful debt provision because there has not been a significant change in credit quality and the amounts are still considered recoverable. Among other factors, that credit risk is mitigated by the fact that the majority of our customers' accounts receivables and payables are settled through the clearing houses operated by the International Air Transport Association

(expressed in thousands of euros - KEUR)

("IATA") and Airlines Clearing House, Inc. ("ACH"). Through this system we guarantee that cash inflows from our customers will be settled at a certain fixed date, and we mitigate the credit risk partially by the fact that the members of the clearing house are required to make deposits that would be used in the event of default.

The analysis of the age of amounts to be recovered from customers that are past due but not impaired, for the year ended at December 31, 2011, and 2010:

	31/12/2011	31/12/2010
Up to 3 months	21,068	21,253
From 3 to 6 months	4,126	6,531
From 6 to 12 months	1,019	4,614
Over 12 months	3,749	2,107
	29,962	**34,505**

The Management estimates that the credit risk arising from its amounts receivable is adequately covered by the existing doubtful debt provision. Moreover, our customer base is large and unrelated which results on a low concentration of our credit risk.

The Group has agreements with financial institutions to carry out factoring transactions over a part of the accounts receivable resulting from its business. As of December 31, 2011, the Group has not transferred any amount to the financial institution under these agreements. At December 31, 2010, the Group transferred KEUR 26,000. The average interest rates for these transactions were 2.35% for the period ended at December 31, 2011, and 1.50% for the period ended at December 31, 2010.

The Group recorded a provision against accounts receivable for estimated cancellations of airline bookings at December 31, 2011, of KEUR 28,624 and KEUR 37,439 in 2010; consequently the Group has reserved for the related reduction in accounts payable for distribution fees at December 31, 2011, KEUR 11,641 and KEUR 15,296 in 2010.

c) Other non current financial assets and financial liabilities (Pension and post-retirement benefits)

Breakdown of this caption at December 31, for the years ended 2011 and 2010, was as follows:

	31/12/2011	31/12/2010
Equity instruments	6,447	4,323
Defined benefit plan assets	1,320	—
Other loans and deposits	8,657	40,041
Total other non current financial assets	**16,424**	**44,364**
Defined benefit plans liability	41,021	29,439
Other	1,088	1,147
Total other non current financial liabilities	**42,109**	**30,586**

(expressed in thousands of euros - KEUR)

The decrease in “Other non-current financial assets” caption, is mainly due to the transfer of the deposit held as guarantee for the equity forward contract by KEUR 30,509 to “Other current financial assets”, as the settlement of this deposit will take place on May 3, 2012.

Certain Group companies operate defined benefit plans. Depending on the country, these plans are offered on a voluntary basis or are mandatory as a result of the respective legal or Collective Agreement requirements. The benefits consist mainly of a life long annuity or lump sum payable at retirement, death, disability or early retirement when certain conditions are met. Some of the plans provide death and retirement benefits to spouses subject to member contributions at higher rates. The Group provides for post-retirement medical plan and post-retirement life insurance benefits to a group of beneficiaries in the U.S.A.. Most of the obligations under defined benefit plans are voluntary based and operate on a funded basis with plan assets covering the obligations whilst mandatory plans are generally unfunded and book reserved.

The amounts related to defined benefit plans recognized in the statement of financial position at December 31 for the years ended 2011, and 2010 were the following:

	31/12/2011	31/12/2010
Present value of wholly unfunded obligations	20,256	17,136
Present value of partially or wholly funded obligations	68,411	55,605
Present value of defined benefit obligations	88,667	72,741
Fair value of plan assets	(48,966)	(43,302)
Net liability in the statement of financial position	**39,701**	**29,439**

Reconciliation of the funded status of the plan was as follows:

	31/12/2011	31/12/2010
Define benefit plan assets	(1,320)	—
Defined benefit plans liability	41,021	29,439
Funded status	39,701	29,439
Net liability in the statement of financial position	**39,701**	**29,439**

The Group recognises in equity all actuarial gains and losses in the period in which they occur. As a result, actuarial losses of KEUR 3,186 (pre-tax KEUR 5,581) and KEUR 1,476 (pre-tax KEUR 2,271) were recognised directly through the statement of comprehensive income, net of tax as of December 31, 2011, and 2010, respectively.

(expressed in thousands of euros - KEUR)

The defined benefit plan amounts recognized in the statement of comprehensive income at December 31 for the years 2011, and 2010, are as follows:

	31/12/2011	31/12/2010
Net Current service cost	3,395	3,399
Interest cost	3,628	3,641
Past service cost	—	111
Curtailment losses / (gains)	2,139	(219)
Expected return on plan assets	(2,456)	(2,281)
Total net periodic pension cost	**6,706**	**4,651**

At December 31, 2011, and 2010, balances and movements of the items included under defined benefit plan liability were as follows:

	31/12/2011	31/12/2010
Balance at the beginning of the year	**29,439**	**25,064**
Company contributions	(3,403)	(2,497)
Benefits paid directly by the company	(217)	(190)
Net periodic pension cost for the year	6,706	4,651
Acquisition, divestures, business combinations, and others	670	(683)
Actuarial gains and losses for the period recognised directly in Equity	5,581	2,271
Exchange rate adjustment	925	823
Balance at the end of the year	**39,701**	**29,439**

(expressed in thousands of euros - KEUR)

Reconciliation of the present value of the defined benefit obligation was as follows:

	31/12/2011	31/12/2010
Defined benefit obligation, beginning of year	**72,741**	**61,929**
Company current net service cost	3,395	3,398
Interest cost	3,628	3,641
Plan Amendment (past service cost)	—	111
Special termination benefits	2,743	—
Curtailments	(604)	(360)
Business combinations , acquisitions, divestitures	670	(683)
Employee contributions	22	102
Benefits paid	(1,613)	(1,472)
Actuarial (gains) / losses	5,357	3,213
Foreign currency exchange rate changes	2,328	2,862
Defined benefit obligation, at year end	**88,667**	**72,741**

Reconciliation of the fair value of plan assets was as follows:

	31/12/2011	31/12/2010
Fair value of plan assets, beginning of year	**43,302**	**36,865**
Actual employer contributions	3,403	2,497
Actual participants contributions	22	102
Actual benefits paid	(1,396)	(1,282)
Expected return on plan assets	2,456	2,281
Actuarial gains / (losses)	(251)	946
Settlements	—	(142)
Foreign currency exchange rate changes	1,430	2,035
Fair value of plan assets, at year end	**48,966**	**43,302**

The best estimate of contributions expected to be paid into the plan in the next annual financial year is KEUR 3,114.

(expressed in thousands of euros - KEUR)

At December 31, 2011, the weighted average asset allocation per pension plan and by asset category is as follows:

Asset category	France Pension Plan	France Ret. Indemnity	Norway	U.K.	U.S.A
Equity Securities	—	10%	—	11%	36%
Debt Securities	—	79%	—	89%	64%
Real Estate	—	8%	—	—	—
Money market instruments	—	—	—	—	—
Insurance contracts	100%	—	100%	—	—
Other	—	3%	—	—	—
Total	**100%**	**100%**	**100%**	**100%**	**100%**

At December 31, 2010, the weighted average asset allocation per pension plan and by asset category, was as follows:

Asset category	France Pension Plan	France Ret. Indemnity	Norway	U.K.	U.S.A
Equity Securities	—	20%	9%	14%	49%
Debt Securities	—	67%	44%	86%	51%
Real Estate	—	13%	16%	—	—
Money market instruments	—	—	—	—	—
Insurance contracts	100%	—	—	—	—
Other	—	—	31%	—	—
Total	**100%**	**100%**	**100%**	**100%**	**100%**

The expected rate of return on plan assets for the year was determined based on the asset allocation per asset category. The assets relate mainly to the defined benefit plans in place in the U.S.A, U.K and France Group companies. The expected rate of return on plan assets in the U.S.A was 7% and it was determined based on a financial model which considers the weighted average return of a long-term portfolio by taking into account inflation, volatility, portfolio balancing and diversification as well as active investment management. For U.K. plan assets, the expected rate of return was 4.1% and it is invested 77% in indexed linked gilts, 9% in corporate bonds and 14% in equity. The expected return on plan assets for the plan in France was 3.5%, as the Amadeus pension plan is invested in an insurance contract which is mainly invested 100% in fixed income.

(expressed in thousands of euros - KEUR)

The major actuarial assumptions applied in the preparation of the statement of financial position can be summed up as follows:

	31/12/2011	31/12/2010
Discount rate for Obligations	4.85%	5.10%
Discount rate for Expense	5.10%	5.69%
Long–term rate of return on Plan Assets	5.82%	5.90%
Rate of Future Compensation Increases	3.22%	3.23%
Rate of Pension Increases	0.83%	0.87%
Medical rate and ultimate rate	8% / 5%	8% / 5%

The above summary is a weighted average based on the defined benefit obligation of each country.

The sensitivity of the overall pension plan liability to changes in the weighted principal assumptions is:

	Increase 25bps	Decrease 25bps
Discount rate for Obligations	(3,342)	4,139
Salary rate	1,201	(1,151)

The expense for defined contribution plans amounted to KEUR 31,100 and KEUR 32,708 for the periods ended December 31, 2011, and 2010, respectively.

d) Late Payments in trade payables Directive

Pursuant to the Spanish legislation in force, the disclosures related to the Directive on late payments in trade payables at December 31, 2011 are reported on the Company’s standalone annual accounts and other Spanish subsidiaries standalone annual accounts.

(expressed in thousands of euros - KEUR)

12. Other assets and liabilities

The breakdown of the "Other assets" caption as of December 31, 2011, and 2010, is as follows:

	31/12/2011	31/12/2010
Total other non-current assets	**13,442**	**12,693**
Prepaid expenses	27,706	21,246
Taxes receivable – non income tax (note 22)	104,363	92,133
Advance payments to customers	29,663	15,131
Other	2,485	4,479
Total other current assets	**164,217**	**132,989**
Total other assets	**177,659**	**145,682**

The "Prepaid expenses" caption represents mainly payments made in advance for which services have not been received yet. Within those the most significant amounts are KEUR 8,032 in 2011 and KEUR 6,769 in 2010 paid by the subsidiary Amadeus Data Processing GmbH mainly related to prepayments for maintenance contracts, mostly for hardware and software.

The "Taxes receivable – non income tax" caption includes VAT receivable and other taxes receivable (see note 22).

The "Advance payments to customers" caption mainly includes incentives paid in advance to travel agencies.

(expressed in thousands of euros - KEUR)

The breakdown of the “Other liabilities” caption as of December 31, 2011, and 2010 is as follows:

	31/12/2011	31/12/2010
Deferred purchase consideration	—	2,339
Other non-current liabilities	13,292	7,710
Deferred revenue non-current	102,135	42,804
Total other non-current liabilities	**115,427**	**52,853**
Taxes payable – non income tax (note 22)	25,456	24,175
Deferred revenue current	9,629	5,643
Other public institutions payable	37,691	34,726
Other	810	934
Total other current liabilities	**73,586**	**65,478**
Total other liabilities	**189,013**	**118,331**

The “Deferred purchase consideration” caption is the long-term portion of the deferred consideration liability related to certain corporate acquisitions carried out by the Group in prior years.

The “Deferred revenue” caption reflects the deferred revenue for the cash received from customers to develop software which is controlled by the Group but that will be used by that customer, mainly due to the application of IFRIC 18. The Group recognises the revenue when the service is performed over the term of the agreement with the customer or during the useful life of the asset, if the agreement does not state a period.

The increase in both current and non-current “Deferred revenue” caption mainly reflects the increase of the Altéa implementation projects in 2011 period under the IT solutions business segment. The main additions during 2011, by KEUR 77,061, are related to the implementation of Altéa Reservation, Altéa Inventory, Altéa Departure Control and e-commerce modules, partially offset by the projects became operating during the year 2011 by an amount of KEUR 13,071.

The “Taxes payable - non income tax” caption includes VAT payable and other taxes payable (see note 22).

“Other public institutions payable” caption includes mainly social costs payable.

(expressed in thousands of euros - KEUR)

13. Business combinations

The main impacts of these transactions on the statement of financial position at December 31, 2011, and 2010, are as follow:

	31/12/2011	31/12/2010
Purchase consideration of current transactions	—	5,877
Equity in net assets acquired	—	(2,603)
Excess purchase price from currents transactions	—	3,274
Deferred consideration from prior periods	(13)	174
Excess purchase price	(13)	3,448
Allocation of fair value of net assets acquired (note 7)	—	(1,572)
Total	**(13)**	**1,876**

The reconciliation between the cash paid for current acquisitions and the net cash invested in subsidiaries at December 31, 2011, and 2010 is as follows:

	31/12/2011	31/12/2010
Cash paid for current transactions	—	5,877
Cash paid on deferred purchase consideration from prior period	4,040	3,834
Cash acquired as a result of current acquisition	—	(906)
Net cash invested in subsidiaries and associates	(*) **4,040**	**8,805**

(*) On November 23, 2011, the Group, indirectly through its subsidiary Traveltainment A.G., has paid KEUR 112 regarding the newly created Joint Ventures named Travelaudience GmbH. In the consolidated statement of cash flows this payment is included in the Investment in subsidiaries, associates and joint ventures, net of cash acquired.

a) Business combinations

In the financial year ended December 31, 2011, the Group has not carried out any equity investment.

In the financial year ended December 31, 2010, the Group acquired, indirectly through its subsidiary Amadeus IT Group S.A. and Traveltainment A.G., 100% equity interest in Pérez Informatique, S.A. and subsidiaries, and Pixell Online Marketing GmbH, respectively.

(expressed in thousands of euros - KEUR)

The purchase consideration paid for the main acquisition of the period (Pérez Informatique, S.A. and subsidiaries) and the excess purchase price resulting are set forth in the table below:

	Pérez Informatique S.A. and subsidiaries
Purchase consideration	4,327
Equity in net assets acquired	(2,553)
Excess Purchase Price	**1,774**

On June 1, 2010, the Group acquired a 100% participation of Pérez Informatique, S.A. and subsidiaries, which main activity is the development and sale of software solutions for tour operators and travel agencies. The range of services provided includes license sales, hosting, maintenance, installations and customisation of software solutions and training. The majority of the revenues of the acquired companies are obtained in France.

As of December 31, 2010, the purchase accounting for the combination of Pérez Informatique, S.A. and subsidiaries was completed. The table below sets forth the amount of assets and liabilities recognized at the acquisition date, and those identified after the measurement period finalized, together with the resulting goodwill:

	Pérez Informatique S.A. and subsidiaries		
	Carrying amounts at acquisition date	Fair Value adjustments to purchase value	Fair value of net assets acquired
Goodwill (pre-existing)	1,214	(1,214)	—
Intangible assets	229	1,525	1,754
Tangible assets	167	—	167
Other non-current assets	21	—	21
Total non–current assets	1,631	311	1,942
Total current assets	2,072	—	2,072
Deferred tax liabilities	—	525	525
Total non–current liabilities	—	525	525
Total current liabilities	1,150	—	1,150
Net identifiable assets acquired	**2,553**	**(214)**	**2,339**
Total Purchase consideration	4,327		4,327
Goodwill resulting from the acquisition	**1,774**		**1,988**

The main identified intangible assets were the technology supporting the IT solutions provided for tour operators and travel agencies and the contractual client relationship with a range of travel agencies and tour operators Pérez Informatique has in place.

The net loss contributed to the Group's results of financial year ended December 31, 2010, by Pérez Informatique, S.A. and subsidiaries was KEUR 280. The net loss that would have been contributed to the Group's net income if this company would have been consolidated for the full year was KEUR 248.

b) Other equity investments

In the financial year ended December 31, 2011, indirectly through its subsidiary Amadeus IT Group, S.A., the Group carried out the following equity investments:

i) Newly created companies:

- 100% interest in Amadeus Integrated Solutions (Pty) Ltd
- 100% interest in Amadeus Korea Ltd
- 47.248% interest in Travelaudience GmbH (Joint Venture)

ii) Capital Increases

- Content Hellas Electronic Tourism Services S.A.

In the financial year ended December 31, 2010, indirectly through its subsidiary Amadeus IT Group, S.A., the Group carried out the following equity investments:

i) Capital Increases:

- Content Hellas Electronic Tourism Services S.A.
- Amadeus México, S.A. de C.V.
- Amadeus Central and West Africa S.A. (loan capitalisation)

14. Divestitures, discontinued operations and assets held for sale

a) Divestitures

On February 9, 2011, the Group, indirectly through its subsidiary Amadeus IT Group S.A., and subject to the approval of competition authorities, reached an agreement for the sale of the 100% of its equity stake in Opodo Limited.

On May 30, 2011, the European Commission notified not to oppose the acquisition and to declare it compatible with the internal market and with the European Economic Area Agreement.

The Opodo sale was effective on June 30, 2011, for a total amount of KEUR 566,529. As of December 31, 2010, Opodo was presented as a group of assets held for sale and discontinued operation as described on section b) and c) of this note. The gain on disposal detailed below could change as a result of certain adjustments coming from the resolution of the purchase price adjustments and other issues.

(expressed in thousands of euros - KEUR)

The carrying amount of assets and liabilities derecognised at the sale date were as follows:

	Opodo
Goodwill	160,852
Intangible assets	1,770
Tangible assets	1,347
Other non-current assets	61,382
Total non-current assets	225,351
Total current assets	204,655
Total non-current liabilities	(24,552)
Total current liabilities	(140,765)
Net assets disposed of	**264,689**

The reconciliation between the cash received and the result on the disposal was as follows:

	KEUR
Consideration received in cash and cash equivalents	435,728
Transfer of liabilities to acquiring company	130,801
Total consideration received	566,529
Net assets sold	(264,689)
Transaction costs	(30,958)
Gain on disposal as recognised in "Profit from discontinued operations"	**270,882**

(expressed in thousands of euros - KEUR)

The reconciliation between the cash received and the net cash received on disposal of the subsidiary was as follows:

	KEUR
Consideration received in cash and cash equivalents	435,728
Cash and cash equivalents balances disposed of	(19,370)
Transactions costs paid	(1,045)
Net cash on disposal as recognised in "cash received on disposal of subsidiaries"	**415,313**

On April 29, 2011, indirectly through its subsidiary Amadeus IT Group S.A., the Group has sold 27% shares of Topas CO. Ltd. After this partial sale, the Group stake in Topas equity decreased from 32% to 5%. This transaction implies the loss of significant influence for the Group and a change in the valuation method of the remaining shareholding. After this operation, Topas shares held by the Group were classified under the "Other non-current financial assets" caption.

The reconciliation between the cash received and the profit on disposal of the 27% shares of Topas is as follows:

	KEUR
Consideration received in cash and cash equivalents	11,887
Investment value of the 27% shares sold	(2,280)
Transaction costs paid	(93)
Profit on disposal recognised as "Other income / (expense)"	**9,514**

The remaining 5% interest of Topas shares held by the Group was registered at fair value. This revaluation resulted on recognition of a profit under the "Financial expense, net" caption:

	KEUR
Book value of the remaining 5% interest	422
Fair value of the remaining 5% interest	2,212
Profit from revaluation of the 5% interest at fair value recognised as "Financial expense, net"	**1,790**

On September 21, 2010, indirectly through its subsidiaries Amadeus IT Group, S.A., Amadeus Austria Marketing GmbH and Amadeus GDS Singapore Pte. Ltd., the Group has sold 100% of its equity stake in Amadeus Hospitality S.A.S., Amadeus Hospitality GmbH and Optims Asia Pte. Ltd., respectively, for a total amount of KUSD 25,000 (KEUR 19,055).

(expressed in thousands of euros - KEUR)

In connection with the disposal, the Group has also sold some Intellectual Property (IP) rights pertaining to the Hospitality business by a total amount of KEUR 5,269. The carrying amount of those assets amounted to KEUR 5,066 and they were reported under the caption "Technology and content" in the consolidated statement of financial position.

The carrying amount of assets and liabilities de-recognised at the sale date were as follows:

	Amadeus Hospitality
Goodwill (note 7)	10,177
Intangible assets (note 8)	5,184
Tangible assets (note 9)	2,053
Other non-current assets	77
Total non-current assets	17,491
Total current assets	14,432
Total non-current liabilities	(1,190)
Total current liabilities	(7,483)
Net assets disposed of	**23,250**

The reconciliation between the cash received and the result on the disposal including the IP rights sale, was as follows:

	KEUR
Consideration received	24,324
Net assets sold	(23,250)
Transaction costs	(3,303)
Loss on disposal as recognised in "Other income / (expense)"	**(2,229)**

On December 31, 2010, indirectly through its subsidiary Amadeus Americas Inc., the Group has sold 100% of its equity stake in Vacation.com and its controlled subsidiaries for an estimated amount of KUSD 24,479 (KEUR 18,320). This subsidiary was presented as held for sale at the end of 2008.

(expressed in thousands of euros - KEUR)

The carrying amount of assets, liabilities de-recognised at the sale date were as follows:

	Vacation.com
Goodwill	6,110
Intangible assets	1,637
Tangible assets	2,348
Other non-current assets	1,987
Total non-current assets	12,082
Total current assets	4,875
Total non-current liabilities	(22)
Total current liabilities	(2,927)
Net assets disposed of	**14,008**

The reconciliation between the cash received and the result on the disposal was as follows:

	KEUR
Consideration received	15,357
Deferred consideration	2,963
Net assets sold	(14,008)
Transaction costs	(1,487)
Gain on disposal as recognised in "Other income / (expense)"	**2,825**

(expressed in thousands of euros - KEUR)

b) Discontinued operations

Discontinued operations consist of Opodo which sale was effective on June 30, 2011, as described in section a) of this note.

The breakdown of "Profit from discontinued operations" for the periods ended December 31, 2011, and 2010, is as follows:

Comprehensive income	31/12/2011	31/12/2010
Revenue	53,656	111,721
Operating costs	(37,797)	(75,214)
Depreciation and amortization	—	(613)
Operating income from discontinued operations	15,859	35,894
Financial expense, net	(455)	(1,226)
Other income / (expense)	(2,811)	(7,546)
Profit before income taxes	12,593	27,122
Income taxes	(7,020)	50,519
Profit after income taxes	**5,573**	**77,641**
Gain on disposal net of taxes	270,882	—
Profit from discontinued operations	**276,455**	**77,641**

The income tax credit for the year ended December 31, 2010, is mainly derived from the recognition of a deferred tax related to the unused tax losses by an amount of KEUR 52,026, as the Group estimates that this operation will generate sufficient taxable income in the coming years, based on the currently available business projections.

The cash flows from discontinued operations for the periods ended December 31, 2011, and 2010, is as follows:

	31/12/2011	31/12/2010
Operating activities of discontinued operations	69,471	34,021
Investing activities of discontinued operations	349,377	(31,137)
Financing activities of discontinued operations	—	(92)

In the table above, the caption "Investing activities of discontinued operations" for the period ended December 31, 2011, includes the cash received from the disposal amounting to KEUR 415,313 as detailed in section a) of the note.

(expressed in thousands of euros - KEUR)

c) Assets held for sale

As of December 31, 2010, Opodo Group met the requirements to be presented as a group of assets held for sale.

The major classes of assets and liabilities classified as held for sale at December 31, 2010 were:

	31/12/2010
	Opodo
Goodwill	160,852
Intangible assets	1,371
Tangible assets	842
Other non-current assets	70,547
Total non-current assets	233,612
Total current assets	39,950
Assets classified as held for sale	**273,562**
Total non-current liabilities	(1,424)
Total current liabilities	(93,692)
Liabilities associated with assets classified as held for sale	**(95,116)**
Net assets classified as held for sale	**178,446**

15. Commitments

a) Finance and operating leases

The Group leases certain facilities and equipment under operating and finance leases.

The most significant asset acquired under finance lease is the data processing center in Erding. The original cost (in 1988) of this facility was KEUR 106,558, which was increased due to new construction, by KEUR 10,942 in the year 2000. These expenditures were financed via lease agreements recognized as tangible assets under finance leases (see note 9). The Group had the option to purchase the land and the buildings for the residual value of KEUR 70,235 at the end of the year 2009, such option was not exercised. Both leases were renegotiated during the year 2009 and the terms set forth are those applicable after completion of said negotiation. Both leases expire on December 31, 2019, at this date the Group has a purchase option by KEUR 16,720 and KEUR 4,377, respectively. Before this date is reached, the Group has a restricted purchase option to terminate the main lease on December, 2012.

(expressed in thousands of euros - KEUR)

In December 2011, a new finance lease was arranged for the acquisition of tangible assets corresponding to the installations and the technical equipment for an energy center annex to the Data Center in Erding. The capitalized value amounts to KEUR 7,478 as mentioned in note 9. The lease term of the technical equipment (Uninterrupted Power Supply and Cooling) rises to 96 months, until December 2019, with a residual value of 10% which is planned to be purchased.

Quarterly payments consisted of principal plus interest at an average of 6.5% and 6.95% during the periods ended December 31, 2011, and 2010, respectively.

In October 2007, a finance lease with a capitalized value of KEUR 8,493 was arranged to acquire equipment power supply. The finance lease had a four years term, and it expired last September, 2011.

The future minimum lease payments for finance leases at December 31, 2011, and 2010, were as follows:

Year(s) due	31/12/2011		31/12/2010	
	Gross	Net present value	Gross	Net present value
0 - 1	13,173	12,599	14,725	14,144
1 - 2	12,356	11,252	10,461	9,487
2 - 3	10,653	9,087	9,349	7,933
3 - 4	9,420	7,398	8,416	6,557
4 - 5	9,307	6,818	8,224	5,934
5 - 10	49,528	30,320	53,887	31,114
Total minimum lease payments	104,437	77,474	105,062	75,166
Less amount representing interest	26,963	—	29,896	—
Obligations under finance leases (note 18)	**77,474**	**77,474**	**75,166**	**75,166**
Current portion	8,260		9,607	
Non-current portion	69,214		65,559	
Obligations under finance leases (note 18)	**77,474**		**75,166**	

(expressed in thousands of euros - KEUR)

For the periods ended December 31, 2011, and 2010, the rental expense for operating leases were KEUR 33,883 and KEUR 36,044, respectively.

During 2010, Amadeus North America, Inc. exercised the early termination option available in the facility lease agreement for the office in Miami, Florida, effective until September 30, 2011. Simultaneously, the company entered into a new operating lease agreement with a new lessor effective October 1, 2011. The lease term is 10 years with a renewal option of two additional terms of 60 months each. In addition to the base payments, the payments to be made to the lessor also include sales taxes and the company's share of operating expenses incurred by the lessor attributable to the operation, maintenance, management and repair of the building.

The future minimum lease payments for operating leases at December 31, 2011, and 2010, were as follows:

Year(s) due	31/12/2011	31/12/2010
0 - 1	32,360	33,172
1 - 2	34,789	26,379
2 - 3	20,255	21,178
3 - 4	10,684	19,324
4 - 5	9,374	11,758
5 - 10	28,592	31,811
10 - 15	—	1,280
Total payments	**136,054**	**144,902**

b) Other commitments

In May 2011, the Company and other Group companies cancelled the existing guarantees related to the Senior Phase Two Credit Agreement due to the new debt refinancing scheme, as detailed in note 17.

The Company has issued during 2011 a guarantee over Amadeus Capital Markets S.A.U. in relation to the bonds issuance, as described in note 17.

c) Guarantees and commitments for the acquisition of tangible and intangible assets

The Group maintains certain guarantees, mainly corresponding to bookings reservations guarantees with aviation authorities and IATA (International Air Transport Association), amounting to KEUR 75,361 and KEUR 53,790 at December 31, 2011, and 2010, respectively.

At December 31, 2011, the Group has short-term and long-term commitments to acquire tangible assets for KEUR 5,025 and nil (KEUR 3,745 and KEUR 167 as of December 31, 2010, respectively).

Additionally, the Group undertook a commitment to enter into different software license agreements, which could entail future payments. The likelihood that the Group will make these payments is subject to the fulfilment by the counterparty with certain contractual obligations. The maximum amount committed under these agreements, at December 31, 2011, is KEUR 2,879 and nil for the short and the long-term, respectively (KEUR 616 and KEUR 180 at December 31, 2010, for the short and the long-term, respectively).

(expressed in thousands of euros - KEUR)

16. Equity

a) Share Capital

On June 24, 2011, the General Shareholders' Meeting agreed a share capital increase in an amount of EUR 4,028,238 by increasing the nominal value of each ordinary share from EUR 0.001 per share to EUR 0.01 per share against the "Additional paid in capital" caption.

At December 31, 2011, the Company's share capital amounts to KEUR 4,476 divided into 447,581,950 ordinary shares of a single series, with the same rights and obligations, with a nominal value of EUR 0.01 per share and recorded by the book entry system. The shares described are subscribed and fully paid.

During 2011, 116,381,131 shares, that represent 26% of the Company's share capital, owned by Amadecin S.a.r.l, Idomeneo S.a.r.l, were placed among qualified investors through a "block trades" process.

At December 31, 2011, and 2010, the Company's shares are held as follows:

Shareholder	31/12/2011	31/12/2010	% of total voting rights at 31/12/2011	% of total voting rights at 31/12/2010
Free float	309,008,039	188,757,358	69.04%	42.18%
Société Air France S.A.	68,146,869	68,146,869	15.22%	15.22%
Idomeneo, S.a.r.l. (1)	—	58,190,566	—	13.00%
Amadecin, S.a.r.l. (2)	—	58,190,565	—	13.00%
Lufthansa Commercial Holding, GmbH	34,073,439	34,073,439	7.61%	7.61%
Iberia Líneas Aéreas de España Sociedad Anónima Operadora, S.A.	33,562,331	33,562,331	7.50%	7.50%
Board of Directors / Others (4)	697,512	4,567,062	0.16%	1.02%
Treasury shares (3)	2,093,760	2,093,760	0.47%	0.47%
Total	**447,581,950**	**447,581,950**	**100.00%**	**100.00%**

(1) Idomeneo, S.a.r.l. is a Luxembourg limited company jointly controlled by the funds BC European Capital VII and BC European Capital VII Top-Up managed by CIE Management II Limited and advised by BC Partners, Ltd., resulting from the spin-off of Amadelux Investments, S.A.

(2) Amadecin, S.a.r.l. is a Luxembourg limited company jointly controlled by a series of funds managed and advised by Cinven Limited., resulting from the spin-off of Amadelux Investments, S.A.

(3) Voting rights suspended as the shares involved are treasury shares.

(4) Others include in 2010, 3,849,550 shares owned by Management subject to lock up period of 360 days.

The Company's shares are traded on the Spanish electronic trading system ("Continuous Market") on the four Spanish Stock Exchanges (Madrid, Barcelona, Bilbao and Valencia). The Company's shares form part of the Ibex 35 index.

On February 23, 2010, the General Shareholders' Meeting agreed to:

- The application for admission to listing of the Company's shares.
- Modify the nominal value of the Class 'A' shares of the Company from EUR 0.01 to EUR 0.001 per share. Therefore the Company canceled the existing 36,485,467 Class 'A' shares, and issued 364,854,670 new Class 'A' shares, each with the new nominal value of EUR 0.001.
- In compliance with the requirements to trade in the Spanish securities market, it was agreed as well to implement a shares representation system based in book entries, with the consequential modification of the Corporate By-laws.
- The reduction of the share capital of the Company in an amount of EUR 2,558,548.83 through the purchase by the Company to shareholders of Class 'B' shares for further redemption through a capital reduction. This transaction was carried out in accordance with the legal procedure set out in the former article 170 of the Spanish Corporation Law ("Ley de Sociedades Anónimas"), currently article 338 and subsequent of the revised text of the Spanish Capital Corporation Law ("Texto Refundido de la Ley de Sociedades de Capital") and it was done using reserves available for distribution on the Company.
- The performance by the Company of a Initial Public Offering (IPO) of shares of the Company on behalf of the shareholders.
- The performance of a Public Offer for Subscription (POS) of shares of the Company.

On April 28, 2010, as a result of the Public Offer for Subscription of the Company's shares, a share capital increase of KEUR 83 took place by issuing 82,727,280 Class A shares with nominal value of EUR 0.001 per share and share premium of EUR 10.999 per share. The listing price of the shares was EUR 11 each which resulted in an increase of share capital of the Company of KEUR 83 and an increase of additional paid-in capital of KEUR 909,917.

On that date, the Company acquired 255,854,883 Class 'B' shares with a nominal value of EUR 0.01 each, offering to the shareholders EUR 1.00 for each share. Immediately after, the Company carried out a share capital reduction through the cancellation of the Class 'B' shares, with the preferential rights that were attached to the Class 'B' Shares removed in advance. This resulted in a reduction of "Non-current debt" in the Consolidated Annual Accounts, as the Class 'B' Shares were presented prior to this event as liabilities in the Consolidated Annual Accounts.

After these transactions, as of December 31, 2010, the Company share capital was represented by 447,581,950 ordinary shares of a single series with the same rights and obligations, with a nominal value of EUR 0.001 each. All shares are fully subscribed and paid.

On October 8, 2010, 45,713,729 shares, that represent 10.21% of the Company's share capital, owned by Amadecin S.a.r.l, Idomeneo S.a.r.l and Iberia Líneas Aéreas de España Sociedad Anónima Operadora, S.A. (formerly known as Iberia Líneas Aéreas de España, S.A.), were placed among qualified investors through a "block trades" process.

b) Additional paid-in capital

The balance on the "Additional paid-in capital" caption represents the amounts received in excess of the nominal value of the ordinary shares ("share premium"), net of issuance and listing costs and taxes. Within this account the Group also recognizes the cumulative amounts charged to profit in respect to employee share-based payments, the gains or losses resulting from transactions with its own shares, and the share capital increase as described on section a) of this note.

(expressed in thousands of euros - KEUR)

c) Treasury shares

Reconciliation of the carrying amounts for the periods ended December 31, 2011, and 2010, of the treasury shares is as follows:

	Treasury Shares	KEUR
December 31, 2009	**209,376**	**1,716**
Shares cancellation	(209,376)	(1,716)
Shares issuance	2,093,760	1,716
December 31, 2010	**2,093,760**	**1,716**
December 31, 2011	**2,093,760**	**1,716**

The Group holds treasury shares for hedging the future specific share delivery commitments with the Group employees and/or senior executives.

d) Retained earnings and reserves

On June 24, 2011, the General Shareholders' Meeting agreed to distribute a fixed gross dividend of EUR 0.30 per ordinary share carrying dividend rights, against 2010 profit for the year. The dividend amounted to EUR 133,646,457, once deducted the portion that corresponded to ordinary shares held by the Group ("Treasury Shares") and was paid on July 27, 2011.

On November 30, 2011, the Board of Directors of the Company has approved the distribution of an interim gross dividend from the profit for the year 2011 of a fixed amount of EUR 0.175 per ordinary share. The dividend amounts to EUR 77,960,433, once deducted the portion that corresponds to ordinary shares held by the Group ("Treasury Shares"). The amount payable by EUR 77,960,433 is presented as of December 31, 2011, as a deduction from "Equity" and under the "Interim dividend payable" caption in the statement of financial position and will be paid on January 30, 2012.

The balance on these accounts represents the accumulated retained losses of the Group before the profit for the year, as well as reserves that are statutorily required.

According to the revised text of the Spanish Corporation Law ("Texto Refundido de la Ley de Sociedades de Capital"), companies must transfer 10% of profit for the year to a legal reserve until this reserve reaches 20% of share capital. The legal reserve can be used to increase capital against the reserves by the amount exceeding 10% of the increased capital amount. Except for this purpose, until the legal reserve exceeds 20% of share capital, it can only be used to offset losses, if there are no other reserves available.

As of December 31, 2010, the Company had duly set aside this reserve. As a result of the capital increase carried out by the Company during 2011, the legal reserve is not duly set. The proposed appropriation of results for the year of the Company (note 3) includes the transfer of KEUR 806 to this reserve.

(expressed in thousands of euros - KEUR)

e) Unrealized gains reserve

The consolidated changes in the components of "Other comprehensive income" (or "Unrealized gains reserve" on our statement of financial position) for the years ended at December 31, 2011, and 2010, are set out in the table below:

	Cash-flow hedges			Available-for-sale financial instruments	Actuarial gains and losses	Exchange differences on translation of foreign operations	Total
	Exchange rates hedges	Interest rate swaps	Equity forward				
Balance at December 31, 2009	**105,955**	**(46,796)**	**—**	**7,335**	**(4,525)**	**(20,793)**	**41,176**
Changes in fair value	(32,713)	44,356	1,774	(1,790)	(2,271)	8,278	17,634
Tax effect of changes in fair value	9,771	(13,310)	(532)	451	617	—	(3,003)
Transfers to income and expense	(8,796)	(851)	1,842	(8,693)	256	—	(16,242)
Tax effect of transfers	2,639	255	(553)	2,692	(78)	—	4,955
Balance at December 31, 2010	**76,856**	**(16,346)**	**2,531**	**(5)**	**(6,001)**	**(12,515)**	**44,520**
Changes in fair value	(17,333)	6,367	(553)	(1)	(5,581)	(696)	(17,797)
Tax effect of changes in fair value	5,180	(1,862)	166	—	2,395	—	5,879
Transfers to income and expense	(10,068)	2,640	(3,355)	—	—	—	(10,783)
Tax effect of transfers	3,020	(792)	1,006	—	—	—	3,234
Balance at December 31, 2011	**57,655**	**(9,993)**	**(205)**	**(6)**	**(9,187)**	**(13,211)**	**25,053**

(expressed in thousands of euros - KEUR)

The "Cash-flow hedges" component of our "Unrealized gains reserve" is, as detailed in note 21, a reserve used to recognize the changes in fair value, net of taxes, of certain effective hedge instruments held by the Group in order to cover foreign exchange, interest rate and own shares valuation risks.

The "Available-for-sale financial instruments" component is a reserve used to recognize the changes in the fair value of those financial assets that have been designated as available-for-sale at inception.

The "Actuarial gains and losses" component is a reserve used to recognize all of the actuarial gains and losses for the period of all our defined benefit plans. The actuarial gains and losses comprise mainly the effects of the changes in actuarial assumptions.

The "Exchange differences on translation of foreign operations" component is a reserve used to record the exchange differences arising from the translation of the financial statements of foreign operations, when their currency is different from Euro.

f) Non-controlling interest

During the period ended December 31, 2011, the Group acquired 0.16% interest on its subsidiary Amadeus IT Group, S.A. for a total consideration of KEUR 7,064.

As of December 31, 2011, and 2010, the Group held the following Amadeus IT Group S.A. shares:

Shareholder	31/12/2011	31/12/2010	% of total economic rights at 31/12/2011	% of total economic rights at 31/12/2010
Amadeus IT Holding, S.A.	4,217,617,904	4,210,554,249	99.89%	99.73%
Non-controlling interests	4,453,283	11,516,938	0.11%	0.27%
Total	**4,222,071,187**	**4,222,071,187**	**100.00%**	**100.00%**

In August 2010, the Group acquired the remaining minority interest in Opodo Ltd. The value of the stake was KEUR 842. After this acquisition of the 0.28% additional interest in Opodo Limited, the Group owned the 100% of the entity, indirectly through its subsidiary Amadeus IT Group, S.A.

(expressed in thousands of euros - KEUR)

17. Current and non-current debt

The breakdown of carrying amounts of debt with financial institutions and third parties at December 31, 2011, and 2010, is set forth below:

	31/12/2011	31/12/2010
Unsecured Senior Credit Facility (*)	1,209,381	—
Deferred financing fees on Unsecured Senior Credit Facility	(6,411)	—
Bonds	750,000	—
Deferred financing fees on Bonds	(7,195)	—
Senior Credit Agreement	—	2,871,614
Deferred financing fees on Senior Credit Agreement	—	(43,503)
Other debt with financial institutions	89	214
Leases	69,214	65,559
Total non-current debt	2,015,078	2,893,884
Unsecured Senior Credit Facility (*)	184,832	—
Deferred financing fees on Unsecured Senior Credit Facility	(2,386)	—
Senior Credit Agreement	—	115,780
Accrued interest (**)	26,092	62,442
Other debt with financial institutions	9,696	5,683
Leases	8,260	9,607
Total current debt	226,494	193,512
Total	**2,241,572**	**3,087,396**

(*) The Group holds a Revolving Credit facility (Facility D) with a credit limit of KEUR 200,000 that as of December 31, 2011, was undrawn.

(**) Under the "Accrued Interest" caption, the Group includes the interest payable in relation to the interest rate derivatives (IRS) in the amount of KEUR 3,257 and KEUR 52,211 at December 31, 2011, and 2010, respectively.

(expressed in thousands of euros - KEUR)

a) Unsecured Senior Credit Facility

During the year ended December 31, 2011, the Group has reached an agreement to refinance its existing debt, through a new Unsecured Senior Credit Facility, as follows;

- On May 16, 2011, the Group entered into a new Unsecured Senior Credit Facility arrangement with a credit limit of KEUR 2,700,000 to refinance its existing Senior Credit Agreement signed on April 8, 2005, and amended and restated by deeds May 4, 2006, April 27, 2007 and March 5, 2010.
- On May 24, 2011, the Group repaid all the outstanding amounts under the pre-existing Senior Credit Agreement to the financial institutions by KEUR 1,593,130 and KUSD 572,340 (KEUR 406,176), and the loan with Amadelux International S.a.r.L. by KEUR 910,000.

During the year ended December 31, 2011, the main transactions affecting the Unsecured Senior Credit Facility have been:

- The Group has applied the net proceeds obtained from the bond issue (see section b) of this note) by KEUR 743,573 on July 15, 2011, towards the mandatory prepayment of the Facility B of the Unsecured Senior Credit Facility.
- On July 6, 2011, the Group prepaid in full the Facility C of the Unsecured Senior Credit Facility agreement by KEUR 400,262 (KEUR 400,000 of outstanding principal and KEUR 262 of accrued interest). The prepayment of this Facility was mandatory upon the collection of the proceeds obtained from the sale of Opodo Ltd. and its subsidiaries, event that was effective as at June 30, 2011, as detailed in note 14.

After these transactions, as of December 31, 2011, the outstanding amounts under the Unsecured Senior Credit Facility are structured under the following tranches and features:

Tranches	Outstanding balance	Currency	Type of maturity	Final maturity date
Facility A	495,449	EUR	Amortizing	November 2015
	442,337	USD		
Facility B	456,427	EUR	Bullet	May 2013 (*)
Facility D (**)	—	EUR	Revolving	May 2013
Total at December 31, 2011	**1,394,213**			

(*) The Final Maturity date includes extension options for a maximum of twelve months after the initial maturity date that can be discretionally used by the Group if necessary.

(**) The facility D with an initial credit limit of KEUR 200,000 was undrawn as of December 31, 2011 and could be used to cover working capital needs for general corporate purposes or as letter of credit. The credit limit will be reduced to KEUR 100,000 as from May 16, 2012 onwards.

The bridge loan (Facility B) has a mandatory prepayment condition, by which, the net proceeds obtained by the Group by any public or private bond or other debt capital market sale, offer, issue or private placement, have to be applied to the cancellation of this facility. The classification of this debt in the consolidated statement of financial position, reflects the unconditional right the Group has to settle this Facility on a period that is at least twelve months after the reporting period.

(expressed in thousands of euros - KEUR)

The Unsecured Senior Credit Facility has an average blended margin over the variable interest rate of Euribor / US Libor of 1.38 per cent, calculated considering the level of leverage and the weighting of the various factors of the financing as of December 31, 2011.

When entering to the new Unsecured Senior Credit Facility, the Group has paid to banks transaction costs ("Deferred financing fees") by KEUR 16,400. These fees have been classified into the carrying amount of the current and non-current debt captions.

In addition, as a result of the repayments of the pre-existing Facility a total amount of KEUR 37,026 of the related deferred financing fees has been taken to expense in the statement of comprehensive income under the "interest expense" caption (note 24).

Under the Unsecured Senior Credit Facility, and starting from December 31, 2011, the Group is required to meet two financial covenants calculated on the basis of (i) the ratio total Net Debt to EBITDA (Earnings before Interests, Taxes, Depreciation and Amortization), and (ii) the ratio of EBITDA to Net Interest Payable. As of December 31, 2011 the financial covenants mentioned above are met.

As a result of the cancellation of the Senior Credit Agreement signed on March 5, 2010, which replaces and amends the previous agreements signed on April 8, 2005, the pre-existing undertakings, pledges and the financing covenants are without effect.

During the year ended December 31, 2011, the Group repaid KEUR 43,278 and KUSD 16,905 (KEUR 11,899) of the Senior A and Acquisition facility of the pre-existing Senior Credit Agreement as scheduled.

b) Bonds

As of June 24, 2011, the Company, through its subsidiary Amadeus Capital Markets S.A.U., registered with the Financial Services Authority (FSA) in London a program to issue debt instruments "Euro Medium Term Notes Programme" guaranteed by Amadeus IT Holding, S.A. The program has a maximum notional of KEUR 3,000,000 and can be issued in Euros or another currency. As of July 4, 2011 it was priced the non-subordinated ordinary bond issue of KEUR 750,000 under the program "Euro Medium Term Note Programme" by Amadeus Capital Markets, S.A.U., and guaranteed by the Company. The payment and close of this issuance has occurred on July 15, 2011. The issue has a maturity of five years, a fixed annual coupon of 4.875%, and an issue price of 99.493% of its nominal value. The fair value of the Bonds issued as of December 31, 2011, amounts to KEUR 762,008 (101.6% of its face value).

The movement in the Group issuances in 2011 is as follows:

Bonds KEUR	31/12/2010	New issuances	31/12/2011
Domestic currency issues	—	750,000	750,000
Total	**—**	**750,000**	**750,000**

(expressed in thousands of euros - KEUR)

The table below set out the Group's debt payable by maturity and currency as of December 31, 2011:

			Maturity					
			Current	Non-current				
		31/12/2011	2012	2013	2014	2015	2016 and beyond	Total
Unsecured Senior Credit Facility	EUR	951,876	111,109	558,918	128,113	153,736	—	840,767
	USD	442,337	73,723	98,297	122,871	147,446	—	368,614
Bonds	EUR	750,000	—	—	—	—	750,000	750,000
Accrued interest	EUR	22,377	22,377	—	—	—	—	—
	USD	3,715	3,715	—	—	—	—	—
Other debt with financial institutions	EUR	9,785	9,696	89	—	—	—	89
Leases	EUR	77,474	8,260	7,559	6,373	5,728	49,554	69,214
Total Debt payable		**2,257,564**	**228,880**	**664,863**	**257,357**	**306,910**	**799,554**	**2,028,684**
Non-current Deferred financing fees		(13,606)						
Current Deferred financing fees		(2,386)						
Total Debt		**2,241,572**						

In March 5, 2010, the Group subscribed the Senior Phase Two Credit Agreement ("Senior Credit Agreement"), with Barclays Capital, Credit Suisse International, J.P. Morgan Plc. Merrill Lynch International and The Royal Bank of Scotland Plc., acting as mandated lead arrangers, and which replaces and amends the previous agreements signed on April 8, 2005, which was modified on May 4, 2006 and April 7, 2007. The Senior Phase Two Credit Agreement has a credit limit of KEUR 4,860,000.

As a result of the public offering and listing of the Company's shares on April 29, 2010, the debt was modified as follows:

- On April 29, 2010, the Group repaid the Class "B" preferred shares which were classified under the caption of "Shareholder loans" by KEUR 255,855. As described in note 16, the repayment is a result of a repurchase and cancellations of the shares.
- On May 4, 2010, the Group applied the proceeds obtained from the public offering and listing of the Company's shares to the repayment the profit participating loan entered on April 23, 2007, with Amadelux International S.a.r.L., as lender, which was classified under the caption "Shareholders loans" by KEUR 911,053. The board of Amadelux International S.a.r.L., in turn, agreed to make available a loan in the amount of KEUR 910,000 to the subsidiary Amadeus IT Group, S.A. This loan had the same conditions as the tranches Senior B and C terms of our Senior Credit Agreement and matured in the years 2013 (KEUR 455,000) and 2014 (KEUR 455,000). This loan was neither subject to any warranties or financial or general covenants, nor to any changes of control provisions, different from those applicable to the Senior Credit Agreement and is under the caption "Senior Credit Agreement" in the table above.
- In addition, on May 4, 2010, the Group used the amount borrowed under the new loan from Amadelux International, S.a.r.L., mentioned above, to the partial prepayment of the tranches Senior A, Senior B, Senior C and Acquisition Facility of the Senior Credit Agreement, for a total amount of KEUR 701,414 and KUSD 253,120 (KEUR 193,784).
- Certain terms of the Senior Phase Two Credit dated April 8, 2005, were renegotiated in the context of the foreseen public offering. This renegotiation resulted on an amendment to the Senior Credit Agreement dated March 5, 2010, in respect to certain undertakings and the financial covenants. The Group was required to meet, starting from this date two financial covenants calculated on the basis of (i) the ratio total Net Covenant Debt to Covenant EBITDA (Earnings before Interests, Taxes, Depreciation and Amortization), and (ii) the ratio of Covenant EBITDA to Net Interest Payable. As of December 31, 2010, the financial covenants mentioned above were met.
- In connection to the amendments to the Senior Credit Agreement dated March 5, 2010, on May 4, 2010, the Group paid to the banks consent fees amounting to KEUR 21,855 and KEUR 17,335, respectively. These fees are included in the carrying amount of the non-current debt.
- In addition, as a result of the repayments of the Class "B" preferred shares, the profit participating loan and the partial prepayment of the tranches Senior A, Senior B, Senior C and Acquisition Facility of the Senior Credit Agreement described above, a total amount of KEUR 29,239 of the deferred financing fees has been taken to expense in the statement of comprehensive income under the "Interest expense" caption (note 24).

During 2010, the Group repaid KEUR 104,208 and KUSD 40,685 (KEUR 30,028) of Senior A and Acquisition Facility, as scheduled under this credit agreement.

(expressed in thousands of euros - KEUR)

The table below set out the Group's debt payable by maturity and currency as of December 31, 2010:

			Maturity						
			Current	Non-current					
		31/12/2010	2011	2012	2013	2014	2015 and beyond	Total
Senior Credit Agreement	EUR	2,546,407	89,510	144,081	1,156,408	1,156,408	—	2,456,897
	USD	440,987	26,270	35,144	189,786	189,787	—	414,717
Senior Credit Agreement interest	EUR	8,865	8,865	—	—	—	—	—
	USD	1,366	1,366	—	—	—	—	—
Other debt with financial institutions	EUR	58,108	57,894	214	—	—	—	214
Lease	EUR	75,166	9,607	9,487	7,933	6,557	41,582	65,559
Total Debt payable		**3,130,899**	**193,512**	**188,926**	**1,354,127**	**1,352,752**	**41,582**	**2,937,387**
Deferred financing fees		(43,503)						
Total Debt		**3,087,396**						

(expressed in thousands of euros - KEUR)

18. Provisions

Balances and movements related to the “non-current provisions” caption for financial years ended December 31, 2011, and 2010, are as follows:

	Employee liability	Claims and litigations	Other provisions	Total
Carrying amount at December 31, 2009	**11,444**	**6,688**	**7,497**	**25,629**
Additional amounts through income statement	7,959	7,810	21	15,790
Payments	(255)	(649)	—	(904)
Unused reversed amounts	(182)	(3,244)	(1,010)	(4,436)
Transfers	(7,271)	10,375	—	3,104
Translation changes	(828)	—	54	(774)
Carrying amount at December 31, 2010	**10,867**	**20,980**	**6,562**	**38,409**
Additional amounts through income statement	4,382	9,567	608	14,557
Payments	(120)	(437)	(2,286)	(2,843)
Unused reversed amounts	(1,995)	(760)	(646)	(3,401)
Transfers	(5,093)	—	—	(5,093)
Translation changes	(279)	(1,278)	37	(1,520)
Carrying amount at December 31, 2011	**7,762**	**28,072**	**4,275**	**40,109**

Additions to the provisions for claims and litigation mainly refer to long term obligations for the resolution of uncertainties that might arise from the terms of the disposal of entities controlled by the Group during the year ended December 31, 2011 (note 14) and, to the provision for certain activities that the Group needs to complete in order to fulfil certain offsetting obligations in territories where the Group operates.

Transfers in employee liability provision during the year ended December 31, 2011, include an extraordinary bonus provision that has been reclassified to current as the settlement date is expected to take place within twelve months from December 31, 2011.

(expressed in thousands of euros - KEUR)

The unused reversed amounts during year 2010 correspond to the remaining provisions for uncertain tax positions recognised in 2007 for an amount of KEUR 3,118 for which the underlying tax contingencies had expired during the year 2010.

The transfers of the provision for claims and litigations in 2010 include certain current provisions reclassified to non-current as the settlement date was still uncertain at year end.

Balances and movements related to the current provisions caption for financial years ended December 31, 2011, and 2010, are as follows:

	Provisions
Carrying amount at December 31, 2009	**24,085**
Additional amounts	10,736
Payments	(4,667)
Unused reversed amounts	(1,594)
Transfers	(7,034)
Translation changes	851
Carrying amount at December 31, 2010	**22,377**
Additional amounts	5,422
Payments	(2,829)
Unused reversed amounts	(4,938)
Transfers	138
Translation changes	512
Carrying amount at December 31, 2011	**20,682**

Within current provisions the Group includes a provision for amounts which could become payable to a bank, in accordance with a comfort letter, in connection with loans granted by this bank to Quivive GmbH, an associate company. This provision amounted to KEUR 6,833 in 2011 and 2010. The remaining balance corresponds mainly to the best estimate of the final compensation that would be required to settle certain disputes with customers, provisions to cover uncertain tax positions within our Group subsidiaries, amounts set aside to deal with the obligations of onerous contracts, and the estimated cost of termination benefits of the various entities that form the Group.

19. Related parties balances and transactions

Below is a summary of significant operations and transactions with related parties of the Company and its Group. All transactions with related parties are carried out on an arm's length basis.

a) Subsidiaries

Transactions between the Group and its subsidiaries, which are related parties of the Company, were eliminated on consolidation. Accordingly they are not disclosed in this note.

b) Significant shareholders

During 2011, Amadecin S.a.r.L. and Idomeneo S.a.r.L. (formerly Amadelux Investments before entering in a spin-off process in 2010), have sold their stake in the Company's shares.

The remaining shareholders of reference are Société Air France S.A., Iberia Líneas Aéreas de España Sociedad Anónima Operadora, S.A. (formerly known as Iberia Líneas Aéreas de España, S.A.) and Lufthansa Commercial Holding GmbH (see note 16).

c) Board of Directors

The position of Member of the Board of Directors is remunerated in accordance with the Company's by-laws. The remuneration consists of a fixed remuneration to be determined by the General Shareholders' Meeting before the relevant financial year ends.

At meeting held on June 24, 2011, and February 23, 2010, the General Shareholders' Meeting approved a fixed remuneration of up to KEUR 1,380, in cash or in kind, for the years ended December 31, 2011, and 2010; and it empowered the Board of Directors with the authority to resolve on how said remuneration was to be distributed among the members of the Board, following article 16 of the Company's by-laws. The Board of Directors of the Company may agree an unequal remuneration scheme distribution. Payments of compensation for the years 2011 and 2010 were conducted in December 2011 and December 2010, respectively.

(expressed in thousands of euros - KEUR)

Breakdown by type of payment received by the members of the Board of Directors in 2011 and 2010 is as follows:

	31/12/2011		31/12/2010	
Board Members	Payment in cash	Payment in kind	Payment in cash	Payment in kind
José Antonio Tazón García	170	10	149	31
Enrique Dupuy de Lôme Chavarri	90	—	70	—
Pierre-Henri Gourgeon	80	—	70	—
Stephan Gemkow	90	—	83	—
Christian Boireau	100	—	83	—
Francesco Loredan	100	—	67	—
Stuart Anderson McAlpine	100	—	67	—
Benoît Louis Marie Valentin	23	—	54	—
Denis Villafranca	23	—	54	—
Clara Furse	140	—	94	—
David Webster	100	—	66	—
Bernard Bourigeaud	100	—	66	—
Guillermo de la Dehesa Romero	140	—	94	—
Total	**1,256**	**10**	**1,017**	**31**

(expressed in thousands of euros - KEUR)

At December 31, 2011, and 2010, investment held by the members of the Board of Directors in the share capital of the Company is as follows:

		31/12/2011	31/12/2010
Name	Company	Shares (1)	Shares (2)
José Antonio Tazón García	Amadeus IT Holding, S.A.	697,510	717,510
David Webster	Amadeus IT Holding, S.A.	1	1
Bernard Bourigeaud	Amadeus IT Holding, S.A.	1	1

(1) These shares account for 0.15584% of the share capital of the Company.

(2) These shares account for 0.16031% of the share capital of the Company.

Pursuant to section 229, article 3 of the Spanish Public Limited Companies Act, introduced by Act 12/2010, dated 30 June, which amends Act 26/2003, dated 17 July, on the Securities Market, and the Rewritten Text of the Spanish Public Limited Companies Act, with the purpose of reinforcing the transparency of quoted public limited companies, it is reported that no member of the Board of Directors, nor people considered related parties to the directors, have held financial interests in the capital of companies engaged in the same activities or similar or additional to those within the corporate purpose of the Company.

Furthermore, in accordance with the aforementioned precept, transactions as performed by the different members of the Board of Directors, for their own account or for a third party, in companies engaged in the same activities as or similar or additional to those of the Company, at December 31, 2011, and 2010, were the following:

Name	Type of regime on own account or on behalf of third party	Name of third party on behalf of which the transaction was performed	Position or function in the company involved
José Antonio Tazón García	Own account	Amadeus IT Group, S.A.	Chairman
José Antonio Tazón García	Own account	Expedia, Inc.	Board Member
Enrique Dupuy de Lôme Chavarri	Third party	Amadeus IT Group, S.A.	Vice-Chairman
Stuart Anderson McAlpine	Third party	Amadeus IT Group, S.A.	Board Member
Pierre-Henri Gourgeon	Third party	Amadeus IT Group, S.A.	Board Member
Francesco Loredan	Third party	Amadeus IT Group, S.A.	Board Member
Stephan Gemkow	Third party	Amadeus IT Group, S.A.	Board Member
Benoît Louis Marie Valentin (1)	Third party	Amadeus IT Group, S.A.	Board Member
Christian Boireau	Third party	Amadeus IT Group, S.A.	Board Member
Denis Villafranca (1)	Third party	Amadeus IT Group, S.A.	Board Member

(1) Left the Board of Directors on April 14, 2011

(expressed in thousands of euros - KEUR)

d) Key Management Compensation

Remuneration of directors and other members of key management of the Group in the years 2011 and 2010, was as follows:

Amounts in KEUR	31/12/2011	31/12/2010
Cash compensation	7,268	53,951
Compensation in kind	313	404
Contributions to Pension Plan and Collective Life Insurance Policies	735	740
Total	**8,316**	**55,095**

The decrease in the total cash compensation (fixed and variable) in 2011 compared to 2010 partly reflects the liquidation of more than one exceptional long-term incentive schemes in 2010.

At December 31, 2011, and 2010, the number of shares held by the Group Management were the following:

	31/12/2011 (1)	31/12/2010 (2)
Shares	**2,505,645**	**3,849,550**

(1) These shares account for 0.55982 % of the share capital of the Company.

(2) These shares account for 0.86008 % of the share capital of the Company.

e) Other related parties

Other related parties are linked to the transactions between the Group and its associates and joint-ventures.

The tables below set forth the Group's transactions with the related parties that are described in sections a) to e) above as of December 31, 2011:

	31/12/2011			
Statement of comprehensive income	Significant shareholders	Board members and key management	Other related parties	Total
Financial expenses	27,026	—	56,712	83,738
Expenses for services received	—	1,090	—	1,090
Other expenses	—	9,582	117	9,699
Total expenses	**27,026**	**10,672**	**56,829**	**94,527**
Financial income	—	—	138	138
Dividends received	—	—	6,548	6,548
Income for services rendered	476,829	—	9,373	486,202
Total income	**476,829**	**—**	**16,059**	**492,888**

(expressed in thousands of euros - KEUR)

	31/12/2011			
Statement of financial position	Significant shareholders	Board members and key management	Other related parties	Total
Dividends Receivable - Other non current financial assets	—	—	1,513	1,513
Accounts receivable and advances, net	28,836	—	5,439	34,275
Interim Dividends Payable - Other current financial liabilities	23,762	561	—	24,323
Accounts payable	21,728	—	13,782	35,510
Loans and receivables current	—	—	144	144

The tables below set forth the Group's transactions with the related parties that are described in sections a) to e) above as of December 31, 2010:

	31/12/2010			
Statement of comprehensive income	Significant shareholders	Board members and key management	Other related parties	Total
Financial expenses	19,915	2	—	19,917
Expenses for services received	8,495	—	55,088	63,583
Other expenses	—	56,143	—	56,143
Total expenses	**28,410**	**56,145**	**55,088**	**139,643**
Dividends received	—	—	3,202	3,202
Income for services rendered	458,968	—	6,545	465,513
Total income	**458,968**	**—**	**9,747**	**468,715**

(expressed in thousands of euros - KEUR)

	31/12/2010			
Statement of financial position	**Significant shareholders**	**Board members and key management**	**Other related parties**	**Total**
Dividends and other profit distributions	—	—	1,522	1,522
Accounts receivable and advances	25,730	—	3,511	29,241
Accounts payable	35,497	—	15,316	50,813
Loans and receivables current	—	—	348	348
Other transactions				
Redemption or cancellation of loans	1,166,093	815	—	1,166,908

20. Share-Based payments

On February 23, 2010 the General Shareholders meeting resolved to implement a number of new reward schemes for managers and employees of Amadeus Group, and subsequently the Board of Directors on June 18, 2010 agreed the general terms and conditions applicable to those plans. Those general terms and conditions applicable to the new reward schemes are as follows:

i) The Performance Share Plan (PSP) consists of a contingent award of shares to certain members of the Amadeus Group's management. The final delivery of the shares at the end of the vesting period depends on the achievement of predetermined performance objectives that relate to value creation in Amadeus Group as well as employee service requirements. For all the cycles, the performance objectives relate to the relative shareholder return (TSR), adjusted basic earnings per share (EPS) growth and pre-tax adjusted free cash flow (OCF) growth. This plan consists of three independent cycles, with duration (vesting period) of two years each, followed by a holding period during which a given percentage of the vested shares may not be sold, with the first cycle beginning on June 18, 2010 and the second cycle beginning on June 24, 2011.

   The start date of the remaining cycle will be determined in accordance with the plan general terms and conditions. This plan is considered as equity-settled under IFRS2 and, accordingly, the fair value of services received during the years ended as of December 31, 2011, and 2010, as consideration for the equity instruments granted, is presented in the statement of comprehensive income under the "Personnel and related expenses" caption by an amount of KEUR 7,609 and KEUR 3,039, respectively.

   For the first cycle, at grant date, 541,642 shares have been allotted to the eligible employees, excluding the former Chief Executive Officer (CEO). The number of shares allotted deliverable to the former CEO amount to 23,275 shares. This number of shares could increase up to double if Amadeus performance in all performance objectives is extraordinary. The fair value of those instruments at grant date was estimated to be EUR 14.46 per equity instrument. The fair value of the equity instruments granted has been determined using a scholastic valuation model (Monte-Carlo) for the tranche that involves market conditions, and the Black-Scholes model and an estimation of expected performance for the tranches that involve non-market conditions. The fair value of the equity instruments at grant date is adjusted to incorporate the market conditions to which the performance of the plan is linked. When measuring the fair value an expected dividend yield of 1.6%, a expected volatility of 30.8%, and a risk free interest rate of 0.8%, have been considered. The expected volatility has been estimated as a combination of historical volatility and volatility of peer companies due to the recent trading history of the Amadeus Group.

(expressed in thousands of euros - KEUR)

For the second cycle, at grant date, 480,836 shares have been allotted to the eligible employees, excluding the Chief Executive Officer (CEO). The number of shares allotted deliverable to the CEO amount to 51,209 shares. This number of shares could increase up to double if Amadeus performance in all performance objectives is extraordinary. The fair value of those instruments at grant date was estimated to be EUR 13.19 per equity instrument. The fair value of the equity instruments granted has been determined using a scholastic valuation model (Monte-Carlo) for the tranche that involves market conditions, and the Black-Scholes model and an estimation of expected performance for the tranches that involve non-market conditions. The fair value of the equity instruments at grant date is adjusted to incorporate the market conditions to which the performance of the plan is linked. When measuring the fair value an expected dividend yield of 2.2%, a expected volatility of 24.0%, and a risk free interest rate of 1.5%, have been considered. The expected volatility has been estimated as a combination of historical volatility and volatility of peer companies due to the recent trading history of the Amadeus Group.

The detail of the changes in the Company's PSP for 2011 and 2010, is as follows:

	31/12/2011			31/12/2010	
	PSP First Cycle	PSP Second Cycle	Total	PSP First Cycle	Total
Number of shares allotted at beginning of the year	**564,917**	**—**	**564,917**	**—**	**—**
Shares allotted during the period	—	532,045	532,045	564,917	564,917
Forfeiture during the period	(23,600)	(8,569)	(32,169)	—	—
Other changes	(1,974)	—	(1,974)	—	—
Number of shares allotted at end of the year (*)	**539,343**	**523,476**	**1,062,819**	**564,917**	**564,917**

(*) This number of shares could increase up to double if Amadeus performance in all performance objectives is extraordinary.

ii) The Restricted Shares Plan (RSP) consists on the delivery of a given number of Amadeus shares to certain employees on a non-recurring basis, after pre-determined services requirements are met. The RSP beneficiaries must remain employed in a Group company during a determined period of time, which oscillates between two and five years. The grants under the RSP can be made in 2010, 2011 and 2012. This plan is considered as equity-settled under IFRS2. The fair value of services received during the years ended as of December 31, 2011, and 2010, as consideration for the equity instruments granted (21,046 in 2011 and 16,679 in 2010 Restricted Share Units awarded), is presented in the statement of comprehensive income under the "Personnel and related expenses" caption by an amount of KEUR 91 and KEUR 19, respectively.

iii) The Value Sharing Plan (VSP), is a non-recurring plan targeted at all employees of the Amadeus Group who as of June 30, 2010 were not eligible under the Performance Shares Plan (PSP). The plan consists in a bonus as percentage of salary, linked to the evolution of the Amadeus share price. The VSP is a bonus with the final payout linked to the performance of the Amadeus share at the end of the two year vesting period, from April 29, 2010 to April 29, 2012, and with a payment on account effective on May 2011. This plan has the accounting consideration of a cash-settled share-based payment. The total expense recognized for the years ended as of December 31, 2011, and 2010 amounts to KEUR 18,981 and KEUR 15,796 respectively (including social costs) charged to the consolidated statement of comprehensive income under the "Personnel and related expenses" caption.

As a result of the admission to listing of the Company's shares, effective on April 29, 2010, after the successful Initial Public Offering (IPO) process, the Group settled all the share-based payments that were conditional on this event. These share-based payment schemes were considered as cash-settled, and there were 7,172 eligible employees participating in the remuneration schemes. The Group's consolidated statement of comprehensive income for the year ended on December 31, 2010, presented the corresponding non-recurring staff costs (including social costs) in the "Personnel and related expenses" caption amounting to KEUR 296,274.

21. Derivative financial instruments

In the normal course of business the Group enters into derivative financial instruments to manage the financial risks exposures which it is subject to. An outline of the Group's financial risks, the objectives and policies pursued in relation to those risks are described in note 5.

IAS 39 prescribes strict criteria for hedge accounting. Although all the derivatives we enter into are contracted for hedging purposes in economic terms, there might be instances when a derivative is not an effective hedge from an accounting perspective. In these situations, the derivative is classified as held for trading, and the gains and losses from changes in the fair value are accounted in profit and loss, and presented in the statement of comprehensive income within "Financial expense, net". If the derivative financial instrument is designated as a cash flow hedge for accounting purposes, the changes in the fair value of the instrument are accounted through other comprehensive income presented within "Cash flow hedges", and through profit or loss when the hedged flow takes place.

At the inception of a hedge relationship, the Group formally documents the hedge relationship to which the Group wishes to apply hedge accounting. Such hedges are expected to be highly effective in achieving offsetting changes in the fair value and cash flows, and are assessed on an ongoing basis to determine that they actually have been highly effective throughout the reporting period for which they were designated.

The ideal hypothetical derivative method is used to measure ineffectiveness of a hedge relationships in which the hedging instrument is a derivative. The ideal hypothetical derivative method compares the change in fair value of the actual derivative designated as the hedging instrument and the change in fair value of an "ideal hypothetical derivative" that would result in perfect hedge effectiveness for the designated hedged item.

In the case of the foreign exchange natural hedge, as it is explained in the documentation of the hedge relationship, the dual spot method is used. This means that the Group compares the spot-to-spot movement of the hedged item with the spot-to-spot movement of the hedging instrument in order to calculate hedge effectiveness.

(expressed in thousands of euros - KEUR)

As of December 31, 2011, and 2010, the fair values of assets and liabilities of derivative financial instruments are set out below:

	31/12/2011				31/12/2010			
	Assets		Liabilities		Assets		Liabilities	
	Current	Non-current	Current	Non-current	Current	Non-current	Current	Non-current
Interest rate swaps	—	—	—	14,012	—	3,852	37,629	935
Basis swaps	—	—	411	—	76	—	247	—
Cash flow hedges of interest rates	—	—	411	14,012	76	3,852	37,876	935
Foreign currency forward	8,485	6,030	2,369	87	8,304	3,325	312	769
Cash flow hedges of exchange rates	8,485	6,030	2,369	87	8,304	3,325	312	769
Equity forward	—	—	1,805	—	—	5,457	—	—
Cash flow hedges of equity forward	—	—	1,805	—	—	5,457	—	—
Total derivative financial instruments designated as hedge	8,485	6,030	4,585	14,099	8,380	12,634	38,188	1,704
Foreign currency forward	306	—	—	—	385	—	2	—
Collar kiko	—	—	—	—	—	—	4,877	—
Total derivative instruments held for trading	306	—	—	—	385	—	4,879	—
Total	**8,791**	**6,030**	**4,585**	**14,099**	**8,765**	**12,634**	**43,067**	**1,704**

(expressed in thousands of euros - KEUR)

As of December 31, 2011, and 2010, the maturity of the notional amount of the Group's derivative financial assets and liabilities is as follows:

	31/12/2011						31/12/2010					
	2012	2013	2014	2015	2016 and beyond	Total	2011	2012	2013	2014	2015 and beyond	Total
Interest rate swaps	136,459	252,032	628,491	–	–	1,016,982	2,435,156	75,856	240,675	515,709	8,837	3,276,233
Basis swaps	625,000	–	–	–	–	625,000	4,052,940	–	–	–	–	4,052,940
Cash flow hedges of interest rates	761,459	252,032	628,491	–	–	1,641,982	6,488,096	75,856	240,675	515,709	8,837	7,329,173
Foreign currency forward	162,864	86,838	61,258	–	–	310,960	125,725	67,815	49,095	–	–	242,635
Cash flow hedges of exchange rates	162,864	86,838	61,258	–	–	310,960	125,725	67,815	49,095	–	–	242,635
Equity forward	30,532	–	–	–	–	30,532	–	30,532	–	–	–	30,532
Cash flow hedges of equity forward	30,532	–	–	–	–	30,532	–	30,532	–	–	–	30,532
Total derivative financial instruments designated as hedge	954,855	338,870	689,749	–	–	1,983,474	6,613,821	174,203	289,770	515,709	8,837	7,602,340
Foreign currency forward	16,188	–	–	–	–	16,188	15,452	–	–	–	–	15,452
Collar kiko	–	–	–	–	–	–	208,079	–	–	–	–	208,079
Total derivative instruments held for trading	16,188	–	–	–	–	16,188	223,531	–	–	–	–	223,531
Total	**971,043**	**338,870**	**689,749**	**–**	**–**	**1,999,662**	**6,837,352**	**174,203**	**289,770**	**515,709**	**8,837**	**7,825,871**

(expressed in thousands of euros - KEUR)

a) Cash flow hedges of interest rates

As of December 31, 2011, and 2010, the Group has derivatives contracted with external counterparties, mainly interest rate swaps (IRS), to hedge the Group's exposure to interest rate changes by fixing most of the interest amounts to be paid in coming years.

During the years ended December 31, 2011, and 2010, the pre-tax gain charged to other comprehensive income by those interest rate derivatives that are designated as effective accounting hedges has amounted to KEUR 6,367 and KEUR 44,356, respectively. The pre-tax amount removed from equity during the period and transferred to the income statement is a loss of KEUR 2,640 and a gain of KEUR 851, for the years ended 2011 and 2010, respectively.

During these same years, the Group has recognised KEUR 4,940 and KEUR 15,664 in the income statement for gains in interest rate derivatives that are classified as held for trading, and KEUR 10,120 and KEUR 29,052 corresponding to gains due to ineffectiveness of interest rate derivatives that are classified as effective accounting hedges.

b) Cash flow hedges of exchange rates

The Group is exposed to risks associated with fluctuations of exchange rates in currencies different than Euro. The Group uses currency derivatives, mainly currency forward contracts to hedge the exposure to foreign currencies other than US dollar, and a natural hedge of US dollar-denominated net operating cash inflows with our payments of principal on our US dollar-denominated debt, to hedge the exposure to US dollar.

i) Foreign currency forwards

As of December 31, 2011, and 2010, the Group held currency forwards. The gain charged to other comprehensive income is KEUR 1,654 and KEUR 10,460, respectively (KEUR 1,158 and KEUR 7,322 net of taxes), respectively.

ii)Natural hedge

As detailed in the note 17 the principals of certain tranches of the Unsecured Senior Credit Facility that are denominated in US Dollar have been designated to hedge US dollar-denominated net operating cash inflows to be earned up to the end of 2016.

The forecasted calendar of revenues subject to the hedge is detailed below:

	2011	Fair Value KEUR at December 31, 2011		2010	Fair Value KEUR at December 31, 2010	
Year	Revenues Hedged KUSD	Profit or loss	Equity	Revenues Hedged KUSD	Profit or loss	Equity
2011	—	—	—	—	873	10,068
2012	63,593	989	6,892	—	—	11,892
2013	116,588	—	19,880	172,932	—	20,557
2014	148,384	—	19,114	185,898	—	21,334
2015	175,639	—	12,310	149,354	—	17,622
2016	68,136	—	13,841	—	—	18,140
Total	**572,340**	**989**	**72,037**	**508,184**	**873**	**99,613**

In some cases the US dollar denominated revenues under hedge had longer maturities than the hedging US dollar denominated debt principals used as hedging instrument. As this fact could produce ineffectiveness in the hedges once the debt principals mature, we have designated new natural hedge relationships in which foreign exchange derivatives will be used in order to extend the maturity of the hedge instruments from the maturity of the hedging US dollar denominated debt up to the date in which the US dollar denominated revenues under hedge take place.

The Group has recognised pre-tax exchange gains on the hedging instrument (US Dollar Debt) directly in other comprehensive income during the year ended on December 31, 2011 by KEUR 18,987 (KEUR 13,291 after tax) and KEUR 43,173 (KEUR 30,221 after tax) in 2010. During the year ended on December 31, 2011 the Group has recognised profit or loss under the “Revenue” caption a pre-tax loss of KEUR 10,068 (KEUR 7,048 after tax), and KEUR 8,796 (KEUR 6,157 after tax) in 2010.

c) Cash flow hedges of own shares price

During 2010, the Group entered into an equity-forward transaction which hedges the exposure to which the Group is subject as a result of its obligations under the VSP remuneration scheme as described in note 5. The derivative fixes the price at which the Group will have to settle a portion of these obligations. In 2011, the loss recognized in other comprehensive income is KEUR 553 (KEUR 387 after tax), and for the year 2010, a gain of KEUR 1,774 (KEUR 1,242 after tax). The loss recognized in profit or loss under the “Personnel and related expenses” caption is KEUR 3,355 for the year ended December 31, 2011, and for the year ended December 31, 2010, the gain amounted to KEUR 1,842.

22. Taxation

The companies that make up the Group are all individually responsible for their own tax assessments in their countries of residence, without any worldwide Group tax consolidation. The statute of limitations varies from one company to another, according to local tax laws in each case. Tax returns are not considered definitive until the statute of limitations expires or they are accepted by the Tax Authorities. Independently that the fiscal legislation is open to different interpretations, it is estimated that any additional fiscal liability, as may arise from a possible tax audit, will not have a significant impact on the consolidated financial statements taken as a whole.

The French Tax Authorities issued tax reassessments without penalties to the subsidiary Amadeus s.a.s. due to transfer pricing adjustments for fiscal years 2003 and 2004 (in December 2006), 2005 and 2006 (in July 2008), 2007 (in May 2011), and 2008 (the preliminary reassessment has been received in December 2011). During the year ended December 31, 2011, the French Tax Authorities have started the review of the years 2009 and 2010, for which no tax reassessment has been issued before the end of the year. In all of the cases, irrespective of the final outcome of the administrative/legal process initiated by the Group, in the event that the tax reassessment becomes final, the potential effect on the consolidated financial statements as of December 2011 would be partially mitigated by the bilateral tax adjustment to be applied at group level. In this respect, the Group initiated in October 2007 (for fiscal years 2003 and 2004), and in July 2009 (for fiscal years 2005 and 2006), the EU Arbitration Convention and, also, has initiated the Mutual Agreement procedures between Spain and France. According to French law, when the Arbitration procedure is initiated, the payment of the tax reassessment is suspended until the end of the procedure, and also the interest accrued during the period of time involved.

In September 2010, the German Tax Authorities started a tax audit in Amadeus Data Processing GmbH, corresponding to years 2007 to 2009. In 2011 the tax audit has been closed without significant tax liability for the Group. During the year 2010, the German Tax Authorities finalized the tax audit for years 2003 to 2006 without significant tax liabilities for the Group.

(expressed in thousands of euros - KEUR)

On February 1, 2010, the Spanish Tax Authorities initiated the tax audit procedures in Amadeus IT Holding, S.A. as parent company of the Spanish Tax Consolidation Group, and in the other companies belonging to this same Group, during 2011 were still on-going. The taxes and periods covered by this review are the following:

	Period
Corporate Income Tax	01/08/2005 to 31/12/2007
Value Added Tax	2006 and 2007
Withholding tax on salaries and professional income	2006 and 2007
Withholding tax on income from movable capital	2006 and 2007
Withholding tax on income from property leasing	2006 and 2007
Withholding tax on income from non - residents	2006 and 2007

Within these tax audit procedures, that have not yet concluded, the Spanish Tax Authorities have issued a reassessment in November 2011, in relation with the Value Added Tax, for the periods 2006 and 2007, which is final and the Group has agreed with, resulting in no significant tax liabilities for the Group.

The parent company, Amadeus IT Holding S.A., has the financial years as from the period beginning on August 1, 2005, open to tax audit, in relation to Corporate Income Tax, as from January 2008 for the Value Added Tax, and from January 1, 2006, for the main other applicable taxes.

On July 20, 2005, the Extraordinary General Assembly of Amadeus IT Holding, S.A., approved the application of the Special Tax Consolidation System, in accordance with article 70 of the Spanish Act on Corporate Income Tax Act, as approved by Royal Legislative Decree 4/2004, dated 5 March, for fiscal years starting August 1, 2005 onwards, as dominant company of the Tax Consolidation Group, as the requirement set forth in article 67 of aforesaid Act were complied with. The Group number is 256/05.

Spanish Tax Consolidation Group is formed by the following companies:

Parent company: Amadeus IT Holding S.A.

Subsidiaries: Amadeus IT Group, S.A.
Amadeus Soluciones Tecnológicas, S.A., Sociedad Unipersonal
Amadeus Capital Markets, S.A., Sociedad Unipersonal

The Income tax expense/(income) for the years ended on December 31, 2011, and 2010, is detailed as follows:

	31/12/2011	31/12/2010
Current	165,320	22,446
Deferred	48,054	(10,553)
Total continuing operations	**213,374**	**11,893**
Discontinued operations (note 14)	**7,020**	**(50,519)**

(expressed in thousands of euros - KEUR)

The reconciliation between the statutory income tax rate in Spain and the effective income tax rate applicable to the Group as of December 31, 2011, and 2010, is as follows:

	31/12/2011	31/12/2010
	%	%
Statutory income tax rate in Spain	30.0	30.0
Effect of different tax rates	1.5	1.7
Other permanent differences	0.9	(0.7)
Tax Credits	(0.6)	(1.0)
Disposal of subsidiaries	—	(0.8)
Recognition of losses from prior periods	(0.1)	—
Losses with no tax benefit recognition	0.1	0.3
Subtotal	31.8	29.5
IPO costs impact	—	(8.2)
Purchase price allocation impact	0.1	(3.3)
Effective income tax rate	**31.9**	**18.0**

As of December 31, 2011, the main differences between the statutory tax rate and the effective income tax rate result from the temporary increase of the statutory tax rate in France.

As of December 31, 2010, the main differences between the statutory tax rate and the effective income tax rate are explained by tax rate applicable to the allocation of the purchase price in relation to the business combination between the Company and Amadeus IT Group, S.A., and by the effect of the IPO related costs taxes.

Other relevant permanent differences mainly related to certain operating expenses considered as non deductible for tax purposes and certain operating income considered as non taxable for tax purposes in the Group.

The detail of tax receivables and payables as of December 31, 2011, and 2010, is as follows:

Tax receivable	31/12/2011	31/12/2010
Income tax receivable	23,841	58,892
VAT (note 12)	64,093	60,766
Others receivable (note 12)	40,270	31,367
Total	**128,204**	**151,025**
Tax payable		
Income tax payable	21,547	5,659
VAT (note 12)	6,053	5,680
Other tax payable (note 12)	19,403	18,495
Total	**47,003**	**29,834**

(expressed in thousands of euros - KEUR)

The Group's deferred tax balances as of December 31, 2011, are set forth as follows:

Assets	01/01/2011	Net charged to income statement	Charged to equity	Translation changes	31/12/2011
Amadeus Operations KG – acquisition	13,925	(6,963)	—	—	6,962
Unused tax losses	398	750	—	—	1,148
Unused investment tax credits	11,781	(9,723)	—	—	2,058
Finance leases	1,029	(471)	—	—	558
Net cancellation reserve	6,643	(1,548)	—	—	5,095
Depreciation and amortization	13,900	(1,310)	—	(117)	12,473
Bad debt provision	9,840	(1,174)	—	17	8,683
Hedge accounting	6,017	—	11,171	—	17,188
Employees benefits	16,116	(1,760)	2,778	64	17,198
Dividends tax credits	2,388	(398)	—	—	1,990
Tax audit	3,401	(1,061)	—	—	2,340
Offsetting obligations	1,114	(261)	—	—	853
Other	10,512	(2,310)	—	161	8,363
Subtotal	**97,064**	**(26,229)**	**13,949**	**125**	**84,909**
Netting	(50,260)	(936)	—	(96)	(51,292)
Total	**46,804**	**(27,165)**	**13,949**	**29**	**33,617**

(expressed in thousands of euros - KEUR)

Liabilities	01/01/2011	Net charged to income statement	Charged to equity	Translation changes	31/12/2011
Unrealized gains - foreign currency and financial instruments	417	510	—	—	927
Owners Shares contribution	418	—	—	—	418
Provision for decline in value of investments	36,196	(6,152)	—	—	30,044
Depreciation and amortization	129,243	62,062	—	79	191,384
Capitalization of Software Internally Developed	9,161	(7,234)	—	—	1,927
Purchase Price Allocation	351,767	(17,963)	—	—	333,804
Hedge accounting	14,667	—	2,891	—	17,558
Finance leases	3,902	172	—	—	4,074
Tax audits	6,840	(1,300)	—	—	5,540
Liquidation and sale of Group companies	4,929	(4,929)	—	—	—
Other	1,707	(2,881)	—	60	(1,114)
Subtotal	**559,247**	**22,285**	**2,891**	**139**	**584,562**
Netting	(50,260)	(936)	—	(96)	(51,292)
Total	**508,987**	**21,349**	**2,891**	**43**	**533,270**

Deferred tax assets and liabilities charged to equity in the year 2011 amounted to KEUR 13,949 and KEUR 2,891, respectively.

As a result of the temporary increase in statutory tax rate in France, the line in the chart above “Depreciation and amortization”, is affected by KEUR 2,137.

(expressed in thousands of euros - KEUR)

The Group's deferred tax balances as of December 31, 2010 are set forth as follows:

Assets	01/01/2010	Net charged to income statement	Net charged to income statement discontinued operations	Charged to equity	Reclassified as assets held for sale	Translation changes	31/12/2010
Amadeus Operations KG – acquisition	20,888	(6,963)	—	—	—	—	13,925
Unused tax losses	977	237	64,900	—	(65,537)	(179)	398
Unused investment tax credits	10,178	1,603	—	—	—	—	11,781
Finance leases	1,484	(455)	—	—	—	—	1,029
Net cancellation reserve	7,974	(1,331)	—	—	—	—	6,643
Depreciation and amortization	16,127	(2,397)	—	—	—	170	13,900
Bad debt provision	9,537	380	—	—	(78)	1	9,840
Hedge accounting	12,505	—	—	(6,488)	—	—	6,017
Employees benefits	12,171	3,389	—	617	(37)	(24)	16,116
Dividends tax credits	2,786	(398)	—	—	—	—	2,388
Tax audit	2,599	802	—	—	—	—	3,401
Offsetting obligations	379	735	—	—	—	—	1,114
Other	4,677	5,692	—	—	(8)	151	10,512
Subtotal	**102,282**	**1,294**	**64,900**	**(5,871)**	**(65,660)**	**119**	**97,064**
Netting	(53,618)	3,293	—	—	—	65	(50,260)
Total	**48,664**	**4,587**	**64,900**	**(5,871)**	**(65,660)**	**184**	**46,804**

(expressed in thousands of euros - KEUR)

Liabilities	01/01/2010	Net charged to income statement	Net Charged to income statement discontinued operations	Charged to equity	Transfers	Translation changes	31/12/2010
Unrealized gains - foreign currency and financial instruments	1,103	(686)	—	—	—	—	417
Owners Shares contribution	16,799	—	—	(16,381)	—	—	418
Provision for decline in value of investments	40,484	(17,162)	12,874	—	—	—	36,196
Depreciation and amortization	108,316	21,011	—	—	(16)	(68)	129,243
Capitalization of software internally developed	2,328	6,848	—	—	(15)	—	9,161
Purchase Price Allocation	397,277	(45,510)	—	—	—	—	351,767
Hedge accounting	23,585	552	—	(9,470)	—	—	14,667
Finance leases	3,630	272	—	—	—	—	3,902
Tax audits	5,780	1,060	—	—	—	—	6,840
Liquidation and sale of Group companies	3,144	1,785	—	—	—	—	4,929
Other	(135)	1,729	—	—	8	105	1,707
Subtotal	**602,311**	**(30,101)**	**12,874**	**(25,851)**	**(23)**	**37**	**559,247**
Netting	(53,618)	3,293	—	—	—	65	(50,260)
Total	**548,693**	**(26,089)**	**12,874**	**(25,851)**	**(23)**	**102**	**508,987**

(expressed in thousands of euros - KEUR)

The deferred tax assets and liabilities charged to equity in the year 2010 amounted to KEUR 5,871 and KEUR 25,851, respectively. During 2010, Iberia Líneas Aéreas de España, S.A., reduced its participation in the capital of the Company, in accordance with section 2, article 95 of the Reviewed Text of Spanish Corporate Tax Act (note 16), which resulted in a reduction of the deferred tax liability against additional paid-in capital. As of December 31, 2010, this deferred tax liability amounts KEUR 418.

A deferred tax related to the discontinued operation of Opodo Group was recognised in 2010 by an amount of KEUR 52,026. During 2011 Opodo Group has been disposed of, as detailed in note 14.

The table below shows the expiration date of unused tax losses for which no deferred tax asset was recognized in the financial statements, mainly due to the uncertainty of their recoverability as at December 31, 2011, and 2010:

Year(s) of expiration	31/12/2011	31/12/2010
0-1	—	2,829
1-2	—	897
2-3	—	509
3-4	—	25
4-5	—	—
More than 5 years	21,198	51,578
Unlimited	18,955	11,396
Total	**40,153**	**67,234**

As of December 31, 2011, and 2010, the total unrecognized tax losses includes the tax credit derived from negative tax bases, amounting KEUR 21,198, as generated by the Company for the year ended July 31, 2005, prior to the application of the Special Tax Consolidation System. These tax bases pending offset will not be recognised until the Company is certain that they can be offset against any tax benefit in the periods until 2021.

In the year ended December 31, 2010, the total unrecognized tax losses includes the Opodo Group's by an amount of KEUR 34,640.

(expressed in thousands of euros - KEUR)

23. Earnings per share

Reconciliation of the weighted average number of shares and diluted weighted average number of shares outstanding at December 31, 2011, and 2010, is as follows:

	Ordinary shares		Weighted average number of ordinary shares	
	31/12/ 2011	31/12/2010	31/12/2011	31/12/2010
Total shares issued	**447,581,950**	**447,581,950**	**447,581,950**	**421,063,890**
Treasury shares	(2,093,760)	(2,093,760)	(2,093,760)	(2,093,760)
Total shares outstanding	**445,488,190**	**445,488,190**	**445,488,190**	**418,970,130**

The basic earnings per share is calculated by dividing the profit attributable to equity holders of the company by the weighted average number of ordinary shares in issue during the year, excluding ordinary shares purchased by the Group and held as treasury shares. The dilutive earnings per share is calculated including the ordinary shares outstanding to assume conversion of a potentially dilutive ordinary shares. There are no operations with potentially dilutive ordinary shares in the Group during the period.

The calculation of basic and diluted earnings per share (rounded to two digits) for the year ended at December 31, 2011, and 2010, is as follows:

Basic and diluted earnings per share as at December 31, 2011					
Discontinued operations		Continued operations		Total	
Profit attributable to the owners of the parent (KEUR)	Earnings per share (Euros)	Profit attributable to the owners of the parent (KEUR)	Earnings per share (Euros)	Profit attributable to the owners of the parent (KEUR)	Earnings per share (Euros)
276,151	0.62	453,340	1.02	729,491	1.64

Basic and diluted earnings per share as at December 31, 2010					
Discontinued operations		Continued operations		Total	
Profit attributable to the owners of the parent (KEUR)	Earnings per share (Euros)	Profit attributable to the owners of the parent (KEUR)	Earnings per share (Euros)	Profit attributable to the owners of the parent (KEUR)	Earnings per share (Euros)
77,319	0.19	59,483	0.14	136,802	0.33

(expressed in thousands of euros - KEUR)

24. Significant transactions and additional information on the statement of comprehensive income

A description of the events and transactions that are significant to an understanding of the changes in the performance of the Group since the end of the last annual reporting period are:

a) Settlement of United Air Lines agreement

On May 6, 2011 the Group reached a settlement agreement with United Air Lines, Inc. to resolve the dispute over the cancellation of the IT Services Agreement for the airline's migration to the reservations, inventory and departure control system of Amadeus ("Altéa Suite"). As of that date the airline agreed to pay the Group the sum of KUSD 75,000 (KEUR 51,721) which has already been paid, and is classified under the "Revenue" caption in the consolidated statement of comprehensive income.

b) Expenses incurred as a result of the refinancing

The Group has incurred in a non-recurring expense when the transaction costs that where being deferred and amortized through profit and loss over the term of the loan (Deferred financing fees), have been taken to income in full by an amount of KEUR 37,026 as the financial liability corresponding to the Senior Phase Two Credit Agreement has been derecognised (as described in note 17). The expenses are disclosed under the caption "Interest expense" in the consolidated statement of comprehensive income.

The interest expense as of December 31, 2011, and 2010, corresponds to the borrowings which are described in note 17. The breakdown of the interest expense is as follows:

	31/12/2011	31/12/2010
Unsecured Senior Credit Facility	23,363	—
Senior financial agreement	52,177	110,752
Participative loan with owners	—	8,526
Interest from derivative instruments (IRS)	42,193	102,425
Interest Bonds	16,983	—
Subtotal	134,716	221,703
Cancellations from derivative instruments	1,510	12,215
Deferred financing fees	51,769	45,827
Deferred Financing fees - Bonds	733	—
Others	11,093	10,824
Interest expense	**199,821**	**290,569**

(expressed in thousands of euros - KEUR)

c) **Opodo disposal**

The Opodo disposal was effective on June 30, 2011, for a total amount of KEUR 566,529. As a result of this disposal the Group has obtained a gain of KEUR 270,882 that is presented within "Profit from discontinued operations" as described in note 14.

d) **Employee distribution**

The employee distribution by category and gender is as follows:

	31/12/2011		31/12/2010	
	Female	Male	Female	Male
CEO / SVP / VP	3	18	4	18
Amadeus Group Director	12	103	8	92
Non - TMF Level GM	7	20	7	20
Manager / Snr. Manager	636	1,359	674	1,202
Staff	**2,675**	**3,328**	**2,569**	**3,184**

As of December 31, 2011, and 2010, the number of employees from continued operations is 8,161 and 7,778, respectively.

25. Additional statement of cash flows related disclosure

For the purposes of the cash flow statement, cash and cash equivalents include cash on hand and in banks and in short-term money market investments, net of outstanding bank overdrafts and including the cash and cash equivalents of discontinued operations. Cash and cash equivalents at December 31, 2011, and 2010, as shown in the cash flow statement can be reconciled to the related items in the statement of financial position as follows:

	31/12/2011	31/12/2010
Cash on hand and balances with banks	48,304	50,146
Short-term investments	344,910	485,000
Total cash and cash equivalents	**393,214**	**535,146**
Cash and cash equivalents from discontinued operation	—	15,834
Bank overdrafts	(225)	(264)
Total net cash and cash equivalents	**392,989**	**550,716**

(expressed in thousands of euros - KEUR)

At December 31, 2011, and 2010, the Group maintained short-term money market investments with an average yield rate of 0.91% and 0.42% respectively for EUR investments; and 0.17% and 0.20% respectively, for USD investments, and 0.79% and 0.45% for GBP investments, respectively.

These investments are readily convertible to a known amount of cash and do not have an appreciable risk of change in value.

26. Auditing services

Fees for annual accounts auditing services and other services rendered by the auditor's firm Deloitte, S.L. and other firms related thereto, for financial years ended December 31, 2011, and 2010, are as follows:

	31/12/2011		
	Company	Group	Total
Auditing	388	1,298	1,686
Other assurance services	(*) 144	567	711
Tax advice	—	689	689
Other services	—	80	80
Total	**532**	**2,634**	**3,166**

(*) This caption includes services referred to the bonds issuance in 2011

	31/12/2010		
	Company	Group	Total
Auditing	412	1,481	1,893
Other assurance services	(**) 1,059	520	1,579
Tax advice	—	371	371
Other services	—	71	71
Total	**1,471**	**2,443**	**3,914**

(**) This caption includes services referred to the IPO process in 2010

27. Subsequent events

As of the date of issuance of this Annual Accounts no subsequent events occurred after the reporting period.

(expressed in thousands of euros - KEUR)

Appendix

Summary of the Consolidated Group Companies at December 31, 2011 and 2010

Name	Social Address	Country	Activity	Participation 31/12/2011 (%) (1) (2) (3)	Participation 31/12/2010 (%) (1) (2) (3)
Fully Consolidated Companies					
Amadeus América S.A.	Av. del Libertador 1068. Buenos Aires C1112ABN.	Argentina	Regional Support	99.89%	99.73%
Amadeus Americas, Inc.	9250 NW 36th Street. Miami, Florida 33178.	U.S.A.	Regional Support	99.89%	99.73%
Amadeus Argentina S.A.	Av. del Libertador 1068. 6º Piso Buenos Aires C1112ABN.	Argentina	Distribution	95.39%	95.24%
Amadeus Asia Limited	21st, 23rd and 27th Floor, Capital Tower. 87/1 All Season Place. Wireless Road, Lumpini, Pathumwan. 10330 Bangkok.	Thailand	Regional Support	99.89%	99.73%
Amadeus Austria Marketing GmbH	Alpenstrasse 108A. A-5020 Salzburg.	Austria	Distribution	99.89%	99.73%
Amadeus Benelux N.V.	Medialaan, 30. Vilvoorde 1800.	Belgium	Distribution	99.89%	99.73%
Amadeus Beteiligungs GmbH (12)	Unterreut 6. 76135 Karlsruhe.	Germany	Holding of shares	99.89%	99.73%
Amadeus Bolivia S.R.L.	Calle Pedro Salazar 351.Edificio Illimani II Nivel 2 Of. 202-203. La Paz.	Bolivia	Distribution	99.89%	99.73%
Amadeus Brasil Ltda.	Av. Rio Branco 85, 10th Floor. Rio de Janeiro CEP 20040-004.	Brazil	Distribution	75.92%	75.79%
Amadeus Bulgaria EOOD	1, Bulgaria Square, 16th Floor. Triaditza Region. 1463 Sofia.	Bulgary	Distribution	54.95%	54.86%
Amadeus Capital Markets, S.A. Sociedad Unipersonal (17)	Salvador de Madariaga 1. 28027 Madrid.	Spain	Financial activities	100.00%	99.73%
Amadeus Central and West Africa S.A.	2 Avenue Treich Lapleine, Plateau. Boite Postale V228. Abidjan 01.	Ivory Coast	Distribution	99.89%	99.73%
Amadeus Customer Center Americas S.A.	Oficentro La Virgen II .Torre Prisma, Piso 5, Pavas, San José.	Costa Rica	Regional Support	99.89%	99.73%

(expressed in thousands of euros - KEUR)

Name	Social Address	Country	Activity	Participation 31/12/2011 (%) (1) (2) (3)	Participation 31/12/2010 (%) (1) (2) (3)
Amadeus Data Processing GmbH (12)	Berghamer Strasse 6. D-85435. Erding. Munich.	Germany	Data processing	99.89%	99.73%
Amadeus Denmark A / S (5)	Banestroget 13. Taastrup DK 2630. Copenhagen.	Denmark	Distribution	99.89%	99.73%
Amadeus France SNC (16)	Le Seine Saint Germain Bâtiment C, 2-8 Ave. Du Bas-Meudon. F-92445 Issy-Les-Moulineaux Cedex.	France	Distribution	98.89%	99.73%
Amadeus France Services S.A. (7)	Le Seine Saint Germain Bâtiment C, 2-8 Ave. Du Bas-Meudon. F-92445 Issy-Les-Moulineaux Cedex.	France	Distribution	90.45%	90.30%
Amadeus GDS LLP	86, Gogol Street. Rooms 709, 712, 713, 7th floor. 480091 Almaty.	Kazakhstan	Distribution	99.89%	99.73%
Amadeus GDS (Malaysia) Sdn. Bhd.	Suite 1005, 10th Floor. Wisma Hamzah-kwong Hing. nº 1 Leboh Ampang. Kuala Lumpur 50100.	Malaysia	Distribution	99.89%	99.73%
Amadeus GDS Singapore Pte. Ltd.	600 North Bridge Road 15-06. Parkview Square. Singapore 188778.	Singapore	Distribution	99.89%	99.73%
Amadeus Germany GmbH	Marienbader Platz 1. 61348 Bad Homburg.	Germany	Distribution	99.89%	99.73%
AMADEUSGLOBAL Ecuador S.A.	Av. Córdova 1021 y Av. 9 de Octubre. Edificio San Francisco 300. Piso 18, Oficina 1. Guayaquil.	Ecuador	Distribution	99.89%	99.73%
Amadeus Global Travel Israel Ltd.	14 Ben Yehuda St. 61264 Tel Aviv.	Israel	Distribution	99.89%	99.73%
Amadeus GTD Ltd.	L.R. nº 209/7130,Kirungii, Ring Road Westlands, P.O. Box 30029, 00100.	Kenya	Distribution	99.89%	99.73%
Amadeus GTD (Malta) Limited	Birkirkara Road. San Gwann. SGN 08.	Malta	Distribution	99.89%	99.73%
Amadeus GTD Southern Africa Pty Ltd.	Turnberry Office Park. 48 Grosvenor Road, Bryanston. 2021 Johannesburg.	South Africa	Distribution	99.89%	99.73%
Amadeus Hellas S.A.	Sygrou Ave. 157. 17121 N. Smyrni Athens.	Greece	Distribution	99.89%	99.73%
Amadeus Honduras, S.A. (4)	Edificio El Ahorro Hondureño. Cía. de Seguros, S.A. 4to Nivel Local B. Av. Circunvalación. San Pedro Sula.	Honduras	Distribution	99.89%	99.73%

(expressed in thousands of euros - KEUR)

Name	Social Address	Country	Activity	Participation 31/12/2011 (%) (1) (2) (3)	Participation 31/12/2010 (%) (1) (2) (3)
Amadeus Hong Kong Limited	3/F, Henley Building nº 5 Queen's Road. Central Hong Kong.	Hong Kong	Distribution	99.89%	99.73%
Amadeus Information Technology LLC	Office 4.9A, building 30A Nevsky prospect St. Petersburg 191011.	Russia	Distribution	99.89%	99.73%
Amadeus Integrated Solutions Pty Ltd.	37 The Strand Building Fourth Floor Strna Street, Cape Town 8001.	South Africa	Distribution	99.89%	—
Amadeus IT Group Colombia S.A.S.	Carrera 9 NO.73-44. Piso 3. Cundinamarca. Bogotá, DC.	Colombia	Distribution	99.89%	99.73%
Amadeus IT Group, S.A. (17)	Salvador de Madariaga 1. 28027 Madrid	Spain	Group management	99.89%	99.73%
Amadeus IT Pacific Pty. Ltd.	Level 12, 300 Elizabeth Street. Surry Hills. Sydney 2010 NSW.	Australia	Distribution	99.89%	99.73%
Amadeus Italia S.P.A.	Via Morimondo, 26, 20143 Milano	Italy	Distribution	99.89%	99.73%
Amadeus Japan K.K.	21 Ichibancho. Chiyoda-ku. Tokio.	Japan	Distribution	99.89%	99.73%
Amadeus Korea, Ltd	Kyobo Securities Building-Youldo 10F., Bldg. 26-4 Youido-dong, Yongdungpo-gu, Seoul 150-737.	Korea	Software development & software definition	99.89%	—
Amadeus Kuwait Company W.L.L. (10)	Al Abrar Commercial Centre, 10th floor, Plot 1-2 Salhiya Area. Fahad Al Salem Street.	Kuwait	Distribution	99.89%	99.73%
Amadeus Lebanon S.A.R.L.	Gefinor Centre P.O. Box 113-5693 Beirut.	Lebanon	Distribution	99.89%	99.73%
Amadeus Magyaroszag Kft	1075 Budapest. Madách Imre út 13-14. Budapest.	Hungary	Distribution	99.89%	99.73%
Amadeus Marketing (Ghana) Ltd.	House Number 12, Quarcoo Lane, Airport Residential Area, Accra.	Ghana	Distribution	99.89%	99.73%
Amadeus Marketing Ireland Ltd.	10 Coke Lane Dublin 7.	Ireland	Distribution	99.89%	99.73%
Amadeus Marketing Nigeria Ltd.	22 Glover Road. Ikoyi. Lagos.	Nigeria	Distribution	99.89%	99.73%

(expressed in thousands of euros - KEUR)

Name	Social Address	Country	Activity	Participation 31/12/2011 (%) (1) (2) (3)	Participation 31/12/2010 (%) (1) (2) (3)
Amadeus Marketing Phils Inc.	36th Floor, LKG Tower Ayala Avenue, Makati City.	Philippines	Distribution	99.89%	99.73%
Amadeus Marketing Romania S.R.L.	10-12 Gheorge Sontu Street, Sector 1. 712643 Bucharest.	Romania	Distribution	99.89%	99.73%
Amadeus Marketing (Schweiz) A.G.	Pfingstweidstrasse 60. Zurich CH 8005.	Switzerland	Distribution	99.89%	99.73%
Amadeus Marketing (UK) Ltd.	The Web House. 106 High Street. Crawley. RH10 1BF West Sussex.	U.K.	Distribution	99.89%	99.73%
Amadeus México, S.A. de C.V. (4)	Pº de la Reforma nº 265, Piso 11. Col. Cuauhtemoc 06500 México D.F.	Mexico	Distribution	99.89%	99.73%
Amadeus North America Inc. (4)	9250 NW 36th Street. Miami, Florida 33178.	U.S.A.	Distribution	99.89%	99.73%
Amadeus Norway AS (5)	Hoffsveien 1D, Box 651, SKOYEN, NO-0214 Oslo.	Norway	Distribution	99.89%	99.73%
Amadeus Paraguay S.R.L.	Luis Alberto Herrera 195, 3º piso. Edificio Inter Express, Oficina 302. Asunción.	Paraguay	Distribution	99.89%	99.73%
Amadeus Perú S.A.	Víctor Andrés Belaunde, 147. Edificio Real 5, Oficina 902. San Isidro, Lima.	Peru	Distribution	99.89%	99.73%
Amadeus Polska Sp. z o.o.	Ul. Ludwiki 4. PL -01-226 Warsaw.	Poland	Distribution	99.89%	99.73%
Amadeus Revenue Integrity Inc. (4)	3530 E. Campo Abierto, Suite 200, Tucson, AZ - 85718.	U.S.A.	Information technology	99.89%	99.73%
Amadeus Rezervasyon Dağıtım Sistemleri A.Ş	Muallim Naci Caddesi 81 Kat 4. Ortaköy 80840 Istanbul.	Turkey	Distribution	99.89%	99.73%
Amadeus s.a.s.	Les Bouillides, 485 Route du Pin Montard. Boite Postale 69. F-06902 Sophia Antipolis Cedex.	France	Software development & software definition	99.89%	99.73%
Amadeus Scandinavia AB	Gävlegatan 22. P.O. Box 6602. SE 113 84, Stockholm.	Sweden	Distribution	99.89%	99.73%

(expressed in thousands of euros - KEUR)

Name	Social Address	Country	Activity	Participation 31/12/2011 (%) (1) (2) (3)	Participation 31/12/2010 (%) (1) (2) (3)
Amadeus Services Ltd.	World Business Centre 3. 1208 Newall Road. Heathrow Airport. Hounslow TW6 2RB Middlesex.	U.K.	Software development	99.89%	99.73%
Amadeus Soluciones Tecnológicas, S.A., Sociedad Unipersonal	Ribera del Sena 21, 1ª Planta, 28042 Madrid.	Spain	Distribution	99.89%	99.73%
Amadeus Sweden AB (5)	Gävlegatan 22. P.O. Box 6602. SE 113 84, Stockholm.	Sweden	Distribution	78.16%	78.04%
Amadeus Taiwan Company Limited	12F, No. 77 Sec.3, Nan-Jing E. Rd. Taipei City.	Taiwan	Distribution	99.89%	99.73%
Amadeus Verwaltungs GmbH	Unterreut 6. 76135 Karlsruhe.	Germany	Holding of shares	99.89%	99.73%
Content Hellas Electronic Tourism Services S.A.	157, Syngrou Av., 3rd floor, N. Smyrni, 17121 Athens.	Greece	Distribution	99.89%	99.73%
CRS Amadeus America S.A. (10)	Av. 18 de Julio 841. Montevideo 11100.	Uruguay	Regional Support	99.89%	99.73%
Enterprise Amadeus Ukraine	51/27, Voloska str., office 59, Kiev. 04070.	Ukraine	Distribution	99.89%	99.73%
IFF Institut für Freizeitanalysen GmbH (13)	Universitätsstrasse 90. Bochum 44789.	Germany	Software development	99.89%	99.73%
LSA, SRL (15) (16)	41 Avenue Jean Jaures, 67100 Strasbourg	France	Software development	99.89%	99.73%
NMC Eastern European CRS B.V.	Schouwburgplein 30-34. 3012 CL Rotterdam.	The Netherlands	Distribution	99.89%	99.73%
Onerail Global Holdings Pty. Ltd. (10)	Level 1 263 Liverpool Street Sydney.	Australia	Holding of shares	99.89%	99.73%
Onerail Pty Limited (8) (10)	300 Elisabeth Street, Level 12, Sydney, NSW 2000.	Australia	Distribution and Software Development	99.89%	99.73%
Opodo GmbH (9)	Beim Strohhause 31. Hamburg 20097.	Germany	E-Commerce	—	99.73%

(expressed in thousands of euros - KEUR)

Name	Social Address	Country	Activity	Participation 31/12/2011 (%) (1) (2) (3)	Participation 31/12/2010 (%) (1) (2) (3)
Opodo Italia SRL (9)	Via Calabria 5, Milan 20158.	Italy	E-Commerce	—	99.73%
Opodo Limited	Waterfront Hammersmith Embankment. Chancellors Road, London W6 9 RU.	U.K.	E-Commerce	—	99.73%
Opodo S.A.S. (9)	13 rue Camille Desmoulins. 92441 Issy Les Moulineaux Cedex.	France	E-Commerce	—	99.73%
Opodo, S.L. (9)	C/ Villanueva, 29. 28001 Madrid.	Spain	E-Commerce	—	99.73%
Pérez Informatique, S.A.	41 Avenue Jean Jaures, 67100 Strasbourg.	France	Software development	99.89%	99.73%
Pixell online marketing GmbH (13)	Thomas-Mann-Str.44, D-53111 Bonn.	Germany	Distribution and Software Development	99.89%	99.73%
SIA Amadeus Latvija	18 Valnu Street, 5th Floor. LV-1050 Riga.	Latvia	Distribution	99.89%	99.73%
Sistemas de Distribución Amadeus Chile, S.A.	Marchant Pereira No 221, piso 11. Comuna de Providencia, Santiago de Chile.	Chile	Distribution	99.89%	99.73%
Sistemas de Reservaciones CRS de Venezuela, C.A.	Avenida Romulo Gallego. Torre KLM, Piso 8, Oficina A y B. Urbanización Santa Edubiges. Caracas.	Venezuela	Distribution	99.89%	99.73%
Travellink AB (9)	Sturegatan 2, 12th Floor. Box 1108. SE 172 22 Sundyberg.	Sweden	E-Commerce	—	99.73%
Traveltainment AG	Carlo-Schmid-Straße 12 52146 Würselen / Aachen.	Germany	Software development	99.89%	99.73%
Traveltainment Polska Sp. z o.o. (13)	Ul. Ostrobramska 101. 04 – 041.Warsaw.	Poland	Software development	99.89%	99.73%
Traveltainment UK Ltd. (13)	Benyon Grove – Orton Malborne. Peterborough PE2. 5P.	U.K.	Software development	99.89%	99.73%
UAB Amadeus Lietuva	Juozapaviciaus 6-2. 2005 Vilnus.	Lithuania	Distribution	99.89%	99.73%

(expressed in thousands of euros - KEUR)

Name	Social Address	Country	Activity	Participation 31.12.2011 (%) (1) (2) (3)	Participation 31.12.2010 (%) (1) (2) (3)
Investments Carried under the Equity Method					
Amadeus Algerie S.A.R.L	06, Rue Ahcéne Outaleb « les Mimosas »Ben Aknoun.	Algerie	Distribution	39.96%	39.89%
Amadeus Egypt Computerized Reservation Services S.A.E. (14)	Units 81/82/83 Tower A2 at Citystars. Cairo.	Egypt	Distribution	99.89%	99.73%
Amadeus Gulf L.L.C.	7th Floor, Al Kazna Insurance Building, Banyas Street. P.O. Box 46969. Abu Dhabi.	United Arabian Emirates	Distribution	48.95%	48.87%
Amadeus Libya Technical Services JV	Abu Kmayshah st.Alnofleen Area.Tripoli.	Libya	Distribution	24.97%	24.93%
Amadeus Marketing CSA s.r.o.	Meteor Centre Office Park Sokolovská 100 / 94 Praha 8 – Karlin 186 00.	Czech Rep.	Distribution	34.96%	34.90%
Amadeus Maroc S.A.S.	Route du Complexe Administratif. Aéroport Casa Anfa. BP 8929, Hay Oulfa. Casablanca 20202.	Morocco	Distribution	29.97%	29.92%
Amadeus Qatar W.L.L.	Al Darwish Engineering W.W.L. Building nº 94 "D" Ring road 250. Hassan Bin Thabit – Street 960. Doha.	Qatar	Distribution	39.96%	39.89%
Amadeus Saudi Arabia Limited (14)	Nº 301, Third Floor. Saudi Business Center. Medina Road, Sharafia Quarter. Jeddah.	Saudi Arabia	Distribution	99.89%	99.73%
Amadeus Sudani co. Ltd.	Street 3, House 7, Amarat. Khartoum 11106.	Sudan	Distribution	39.96%	39.89%
Amadeus Syria Limited Liability (14)	Shakeeb Arslan Street Diab Building, Ground Floor Abu Roumaneh, Damascus.	Syria	Distribution	99.89%	99.73%
Amadeus Tunisie S.A.	41 bis. Avenue Louis Braille. 1002 Tunis – Le Belvedere.	Tunisia	Distribution	29.97%	29.92%
Amadeus Yemen Limited (14)	3rd Floor, Eastern Tower, Sana'a Trade Center, Algeria Street, PO Box 15585, Sana'a.	Yemen	Distribution	99.89%	99.73%

(expressed in thousands of euros - KEUR)

Name	Social Address	Country	Activity	Participation 31.12.2011 (%) (1) (2) (3)	Participation 31.12.2010 (%) (1) (2) (3)
Jordanian National Touristic Marketing Private Shareholding Company	Second Floor, nº2155, Abdul Hameed Shraf Street Shmaisani. Aman.	Jordan	Distribution	49.95%	49.86%
Moneydirect Americas Inc. (10) (11)	2711 Centerville Road, Suite 400, Wilmington, 19808 Delaware.	U.S.A.	Software development	49.95%	49.86%
Moneydirect Limited (10)	First Floor, Fitzwilton House, Wilton Place, Dublin.	Ireland	Electronic payment services	49.95%	49.86%
Moneydirect Limited NZ (10) (11)	Level 9, 63 Albert Street. Auckland.	New Zealand	Software development	49.95%	49.86%
Moneydirect Pty. Ltd. (10) (11)	Level 12, 300 Elizabeth Street Locked Bag A5085 Sydney South NSW 1235.	Australia	Software development	49.95%	49.86%
Qivive GmbH (6) (10)	c/o Rechtsanwälte Amend Minnholzweg 2b. 61476 Kronberg im Taunus.	Germany	Information technology	33.29%	33.24%
Topas Co. Ltd. (18)	Marine Center New Building, 19th Floor SI, Sogong-Dong Chung-Kud. Seoul.	South Korea	CRS Regional	4.99%	31.91%
Travel Audience, GmbH (13)	Carlo-Schmid-Straße 12 52146 Würselen / Aachen	Germany	E-Commerce	47.20%	—

(1) In certain cases, companies are considered to be wholly-owned subsidiaries, even though local statutory obligations require them to have more than one shareholder or a specific percentage of the capital stock owned by citizens and/or legal entities of the country concerned. These shareholders are not entitled to any economic right.

(2) Unless otherwise stated, all participations are indirect.

(3) The participation in these companies is held through Amadeus IT Group, S.A., or through its subsidiaries as indicated in notes (4) to (16) below.

(4) The participation in these companies is held through Amadeus Americas, Inc.

(5) The participation in these companies is held through Amadeus Scandinavia AB.

(6) The participation in this company is held through Amadeus Germany GmbH.

(7) The participation in this company is held through Amadeus France, SNC.

(8) The participation in this company is held through Onerail Global Holdings Pty. Ltd.

(9) The participation in these companies was held through Opodo Limited.

(10) These companies are under a liquidation process.

(11) The participation in these companies is held through Moneydirect Limited.

(12) The participation in these companies is held through Amadeus Verwaltungs GmbH.

(13) The participation in these companies is held through Traveltainment AG.

(14) These companies are considered as associates, as the Group does not have control over them

(15) The participation in this company is held through Pérez Informatique S.A .

(16) The participation in this company is 1% direct and 98.89% indirect

(17) The participation in this company is direct.

(18) During 2011, Amadeus IT Group S.A. sold 27% of participation in the company - maintains 5% of participation