

Workforce by region	2009	2010	2011
Europe	7,255	7,998	7,824
North America	743	725	737
South America	485	508	532
Asia	752	873	947
Middle East and Africa	152	166	182
Total	9,388	10,270	10,222

Scope: All Amadeus group companies as of December. Figures for 2011 do not include divestment of Opodo in Europe and Vacation.com in North America.