

| Workforce by region | 2010 | 2011 | 2012 |
|------------------------|---------------|---------------|---------------|
| Europe | 7,998 | 7,824 | 7,974 |
| North America | 725 | 737 | 749 |
| South America | 508 | 532 | 539 |
| Asia | 873 | 947 | 1,581 |
| Middle East and Africa | 166 | 182 | 194 |
| Total | 10,270 | 10,222 | 11,037 |

Scope: All Amadeus group companies as of December 2012. Figures for 2011 do not include divestment of Opodo in Europe & Vacations.com in North America.